

Austria	Sch.22	Indonesia	Rp3100	Portugal	Esc410
Bahrain	Dinar 1.40	Iraq	145.40	S. Africa	Rand 10
Bangladesh	25.48	Jordan	1.40	Malta	Euro 1.40
Canada	C\$1.00	Japan	1.00	Mauritius	Pt125
Cyprus	Cts 1.75	Jordan	Ft2500	Sri Lanka	Ru25
Denmark	Dkr 9.00	Kuwait	Ft5000	Sweden	Sk6.80
Egypt	L.E. 22.50	Liberia	Le.100	Switzerland	Fr2.20
Finland	Ft16.00	Liberia	Le.100	Tunisia	Le.100
France	Fr76.50	Liberia	Le.100	U.S.A.	US\$1.50
Germany	DM2.20	Mexico	Pes200	Yugoslavia	Dr1.00
Greece	Dr10.00	Morocco	Dh1.00		
Hong Kong	HK\$12	Netherlands	Fl2.00		
India	Rs15	Norway	Nkr7.00		

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,273

Wednesday July 1 1987

D 8523 A

Japan's vital
interest in
Korea, Page 20

World News

Rioters in Rio burn buses over fares rise

Rioters in central Rio de Janeiro burnt at least nine buses and police cars, damaged a score more, and skirmished amid tear gas with baton-wielding riot police in protest at a 50 per cent rise in bus fares.

The new outbreak of violence looks certain to raise social tensions already mounting in Brazil following the rapid deterioration of the inflation-wrecked economy over recent months.

Page 4

Chun may accept

President Chun Doo Hwan of South Korea intended to accept a plan calling for direct presidential elections, his aides indicated hours before he was due to make a statement on the future of the nation. Page 20

Emergency ends

South Korea's Government lifted a nationwide state of emergency 20 days after it was imposed to ban violent anti-government disturbances.

W. German alert

West Germany tightened security at borders and airports to guard against possible extremist attacks following a government decision to try a Lebanese hijack suspect for murder.

General vetoed

Turkish Prime Minister Turgut Ozal vetoed the appointment of a general who was expected to become the next armed forces chief - and the general resigned as chief of the land forces.

Ferry occupied

British tourists were temporarily stranded in Cherbourg, northern France, when striking French port workers occupied a Cross-Channel ferry for several hours to protest against redundancies.

Lawyers protest

Thousands of lawyers in Egypt walked out of courts in protest against detentions under emergency powers and opposition parties staged a demonstration outside the High Court in Cairo.

Lavi problem

A report by Israel's independent State Comptroller sharply criticised government management of the Lavi warplane project and said it would strain the economy if continued. Rabkin says US aid pledge, Page 4

Fiji halts harvest

Fiji ordered sugar cane farmers to stop harvesting and suspended all mill workers for a month in retaliation for what it described as political sabotage to destroy the island's main export industry.

Haiti strike

Anti-government protests erupted in several Haitian cities and demonstrators called for the resignation of the ruling council as a general strike entered its second day.

Barbie hearing

The prosecutor asked the court trying former Lyons Gestapo chief Klaus Barbie for crimes against humanity to impose life imprisonment.

Philippines ambush

Communist rebels killed 10 Philippine soldiers and blew up a light tank when they ambushed a convoy on its way to help an army outpost under guerrilla attack.

Jews whipped

Iranian Revolutionary Guards arrested all 120 guests at a Jewish engagement party in Tehran and subsequently gave each of them 75 lashes after alcohol was found on the premises, Israeli state radio reported.

Tour de Frontier

The US Tour de France cycle team, training in West Berlin, strayed across the fortified border into East Germany - and bolted back again after being stopped by angry border guards.

Business Summary

End of line for Santa Fe merger deal

SANTA FE and Southern Pacific's proposed merger will have to be dismantled following a decision by the US Interstate Commerce Commission not to reconsider its decision to block the \$6.5bn link-up of both railways which would have created the third biggest US railroad. Page 20

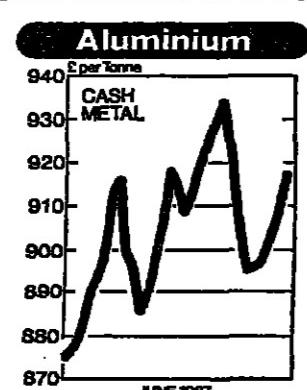
BANQUE NATIONAL DE PARIS, France's biggest bank, has spun off its shareholdings in a company, Compagnie d'Investissements de Paris, which will be floated next week on the Paris bourse. Page 44

WALL STREET: The Dow Jones industrial average closed down 24.38 at 2,413.53. Page 46

DOLLAR fell in London to DM 1.8270 (DM 1.8305); to SF 1.5155 (SF 1.5220); to FF 6.0965 (FF 6.1075); and Yen 146.90. On behalf of England figures the dollar's exchange rate index fell 0.1 to 102.35.

STERLING rose in London to \$1.6135 (\$1.6010); to DM 2.9450 (DM 2.9305); to Yen 226.75 (Yen 235.05); to SF 2.4450 (SF 2.4455); and to FF 9.8250 (FF 9.7775). The pound's exchange rate index rose 0.3 to 72.3. Page 35

ALUMINIUM at £918.75 a tonne in the cash standard aluminium price added £12.25 to Monday's



£9.50 advance, in what dealers called comparatively thin trading conditions. Commodity, Page 24

GOLD fell on the London bullion market to close at \$446.75 (449.85). In Zurich it also fell to \$447.15 (\$448.75). Page 34

TOKYO: Small-lot selling depressed utilities, financials and other demand-related issues to send share prices sharply lower. The Nikkei average fell 333.01 to 21,764.40. Page 46

LANDMARK HOLDINGS, publicly listed company controlled until recently by Tan Sri Chong Kok Lim, 70 year old beleaguered Malaysian industrialist, recorded an extraordinary loss of 98m ringgit (\$39.2m), pushing after-tax attributable losses to 99.8m ringgit for the year ended December 1986. This compared with a net profit of 4.7m ringgit in 1985. Page 42

GOTABANKEN, Sweden's fourth largest publicly quoted commercial bank agreed to sell two of its subsidiaries - Gigab and Mercantil leasing - to Gota Group, its holding company, for SKr 730m (\$114.3m) as part of plans made last December to create a new banking and financial services group. Page 22

GOTAVERKEN ARENDAL, Swedish state-owned offshore technology company, has agreed to buy a 13 per cent stake in Kvaerner, leading Norwegian engineering group, for about Skr 300m (\$48m) as part of its plan to strengthen ties with the Norwegian offshore industry. Page 22

PHILIPS of the Netherlands, big electronics group, said it had produced its first prototype 1 megabit chip - latest generation of integrated circuits (IC) - as part of its megaproject joint venture with Siemens of West Germany. Page 6

Thatcher stands alone against EC farm price reform

BY QUENTIN PEEL IN BRUSSELS

ELEVEN MEMBER states of the European Community yesterday backed a plan for a radical overhaul of their future farm policy, leaving Mrs Margaret Thatcher, the British Prime Minister, angrily refusing to give her assent.

The summit lasted late into the evening as the heads of state and government struggled to reconcile their differences over how to control soaring farm spending and fill an ever growing budget gap.

At the end, all except Mrs Thatcher gave their blessing to a plan which would seek to impose a system of legally binding budget discipline, but at the same time agree to a major increase in funds for the poorest regions of the Community.

The lack of support stems from her refusal to accept, to things, Mrs Thatcher said afterwards. One was her rejection of the current bloated level of agricultural spending as the base for calculating its future growth. The other was her refusal "to commit ourselves to increase the Community's resources before we have established effective and binding control over the use of that money," she said.

Mr Delors admitted that it was "not a monument to economic rationality," but he was clearly relieved that what he called the "verbal slanging match" between Paris and Bonn had been at least temporarily resolved.

The EC leaders also agreed on ways of meeting the immediate budget shortfall for 1987, but switching farm payments made in advance to being made in arrears and using up all possible available savings in other sectors.

However, on the long term they could not resolve the differences in emphasis between the British Prime Minister and the rest.

Mr Ruud Lubbers, the Dutch Prime Minister, said the final failure to agree was "more psychological than real."

Mrs Thatcher made one small concession to the majority, by agreeing that joint EC research programmes go ahead, in spite of a British blockade on over all Ecu5.7bn framework programme. The final compromise - which must be ratified in a Ministerial council - was to keep going with the level of this year's spending, slightly more than Eurolib, and reconsider the amount at the Copenhagen summit in December. By that time, it is hoped, an system of budget discipline acceptable to Mrs Thatcher should be in place.

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Standardised rates for indirect tax proposed

BY OUR BRUSSELS CORRESPONDENT

HIGHLY controversial plans for common bands of indirect taxation in all European Community member states, which could affect zero value added tax (VAT) rates on items like food and children's clothing in Britain and Ireland, will be presented to the European Commission in Brussels today.

The package, drawn up by Lord Cockfield, the Commissioner responsible for EC internal trade, is certain to run into fierce resistance from many member states determined to preserve their fiscal independence.

It seeks to bring all VAT rates in the EC into two broad bands - from 14 to 19 per cent for most goods, and from 4 to 9 per cent for socially sensitive items, such as food, water supplies, passenger transport and the like. It would also propose common rates, without flexibility, for excise duties on wines and spirits, beer, cigarettes and petrol - which could have dramatic effects on prices for those products in many member states.

The package has been prepared in the services of the Commission for many months, as a key element in the policy document on removing EC internal barriers to trade published by Lord Cockfield in 1985. He regards the plans for "fiscal approximation" as a vital part of the programme to create a genuine 12-nation common market by 1992, because it sees it as essential in order to scrap all tax controls from EC internal frontiers.

Lord Cockfield has pressed ahead with his plans in spite of strong resistance from Ministers of Finance, and the obvious embarrassment of the British Government over the possibility that zero rates of VAT would once again be called into question.

Apart from the Britain, whose main VAT rate would be unchanged at 15 per cent, the countries most affected would be Denmark and Ireland. Denmark has very high indirect tax rates, with a standard VAT rate of 22 per cent, while the Irish Republic has a standard rate of 25 per cent, and many of the same zero-rated items as Britain.

Huge disparities exist between member states on excise duties, and the Commission plans, which are still unpublished, could be expected to reduce taxation on beer, wine and spirits in Britain, and increase taxation on cigarettes in countries like Greece, France, Luxembourg and Italy.

The Commission's aim is to bring tax rates into line only to the extent necessary to remove tax barriers from frontiers. That is the reason for leaving a 5 per cent VAT band, seen as insufficient to cause major cross-border distortions.

However, the reason for common excise duty rates is because VAT is imposed on top of excise duty, and allowing variations in both would mean a larger than 5 per cent variation in VAT.

The whole subject of taxation requires unanimity in the EC Council of Ministers, and many national officials believe Lord Cockfield's plan will be bogged down as a result.

Talks have been going on for some time between the US and the Netherlands Antilles, and the Eurobond market suffered a scare in 1984 when the treaty seemed likely to be terminated by the US. The US has been concerned that the facilities in the Antilles will, from the year end, have to pay 30 per cent withholding tax to the US Government on interest payments they transfer to the two Caribbean islands, independently run parts of the Kingdom of the Netherlands.

The Treasury decision means that companies which have issued bonds through the Antilles will, from the year end, have to pay 30 per cent withholding tax to the US Government on interest payments they transfer to the two Caribbean islands, independently run parts of the Kingdom of the Netherlands.

Most of the issues carry provisions allowing for the bonds to be called if the tax regime changes. The majority of Eurobonds issued in the early 1980s have been trading at substantial premiums to their call

prices because coupons are much higher than those available on new issues. Issuers, investors, securities firms and lawyers were yesterday examining the fine print of scores of Eurobond prospectuses to see what the call provisions each issue carried.

While bad news for many investors, many of which ironically are in the US, the right to call the large numbers of high-coupon bonds issued in the early 1980s will be welcomed by US companies.

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EUROPEAN NEWS

FRANCO-GERMAN DEAL ON 'GREEN' CURRENCIES

Hope for end to EC farm price deadlock

By Tim Dickson

HOPES WERE raised in Brussels last night that a Franco-German farm pact negotiated on the fringes of the European Council's three-month deadlock over the Commission's farm price proposals for the current year.

The deal—which covers the contentious system of "green" currencies—was later endorsed by a full session of the heads of state or government that it run for only one year. It was being studied closely by a special meeting of the European Commission's farm ministers in Brussels for another attempt to resolve their problems.

Community officials suggested that the outcome of this meeting could depend on the reactions of other member states and of the European Commission to the Franco-German plan.

Bitter differences between Paris and Bonn over the future of the agri-monetary system—which is currently tied to the dollar—had effectively prevented West German farm ministers from currency movements—has been a key sticking point in the recent farm negotiations, though it has not been the only one.

Yesterday's accord, which provides for the gradual removal of West Germany's so-called positive monetary compensation accounts (MCAs)—subsidies for the country's farm exports, taxes on other countries' farm imports to mitigate the effect of currency changes—had not been costed last night, but it is thought likely to have considerable long-term budgetary consequences which may alarm the Commission.

Not does it cover the equally divisive issue of a Community oil and fat tax, which has aroused fierce opposition from the Netherlands and West Germany. Instead, threatening a new trade war with the US, but which Mr Jacques Chirac, the French Prime Minister, described on Monday as "an essential condition for the future development of the Community."

His Farm Minister, Mr François Guillaume, yesterday repeated that as far as France was concerned, the controversial tax, designed to raise Ecu 2bn (£1.4bn) for the Community budget in a full year, would remain on the table. He also hinted that France and the Mediterranean states including Greece, Italy, and Spain would

not be able to accept the present price cuts in the Commission's farm package "if the tax isn't in" and that "it would therefore cost even more."

Diplomats, however, were speculating that one way out would be to take the oil and fat proposal out of the current EMS realignment to take it closer to the level of the D-mark. The proposal would effectively institutionalise the inflationary effect of the present system, though it would to a limited extent reduce the opportunity for weak currency countries to achieve farm price increases in national currencies after EMS realignments.

The complex Franco-German deal covers the immediate problem of dismantling existing West German positive MCAs—a long-standing French complaint—as well as setting ground rules for the system in future. Dismantling the existing MCAs (which essentially means a price cut for West German farmers next year) will be implemented in two stages, somewhat more quickly than envisaged in the last official Commission compromise.

Longer term the deal is to

over" system which involves increasing the grain

and oil

the French direct broadcasting satellite which is due to go into orbit next year.

Nine candidates have submitted applications to the broadcasting authority, to the CNTV, which will choose three of them later this year.

The satellite will have four visual channels, with 16 sound channels, allowing each TV channel to broadcast in four different languages across the whole of Europe. One channel could be a setback to the Commission's plan to overthrow the agri-monetary system.

Ozal acts to halt rise of top general

By David Barchard in Ankara

IN AN unprecedented assertion of civilian authority, Mr Turgut Ozal, the Turkish Prime Minister, has vetoed the appointment of a general who was expected to become the next head of the country's powerful armed forces.

The Turkish Prime Minister said yesterday that the cabinet was opposed to the appointment of General Necdet Ozturk, 63, former commander of the last forces, who gave no reason. He is understood to be furious with General Ozturk because the army did not inform him for many hours about the attack by Kurdish rebels on June 13 in which thirty people were killed.

When the Prime Minister rang up to question the general about the matter, he was told that he was jogging and could not come to the telephone.

General Ozturk, who is unique among Turkish military leaders in having a degree in economics from an American University, had been regarded as an automatic candidate for the succession for over a year. He is known to have been strongly in favour of the economic stabilisation policies pursued in Turkey in recent years.

The preferred candidate is now General Necip Torunay, a former Istanbul martial-law commander. Whoever is made head of the Armed forces will inevitably be considered a candidate for the Presidency of the Republic when this falls vacant in 1989. All but one of Turkey's seven presidents have had a military background and five have been former chiefs of staff.

The Turkish press greeted the Prime Minister's statement with quiet enthusiasm, apparently regarding it as a step towards greater civilian authority in the country's politics.

One motive for the Prime Minister's action may be a desire to cast off the image at home and abroad that his government, which came to power in strictly supervised elections held under martial law after three years of military rule, is less strong in favour of full civilian supremacy than its rivals, notably ex-prime minister Suleyman Demirel.

Mr Demirel is campaigning strongly in the country against the government. He is known to be a strong critic of military rule, having himself been deposed by soldiers in the 1980 Revolution. His only attempt as Prime Minister to dictate who should be head of the armed forces ended in failure 10 years ago with the appointment of Mr Kenan Evren as chief of staff. Three years later, it was Mr Evren who led the military to power in a bloodless coup.

Broadcasting groups vie for access to French satellite

By George Graham in Paris

BROADCASTING GROUPS from across Europe are battling to win a channel on TDF1, the French direct broadcasting satellite which is due to go into orbit next year.

Nine candidates have submitted applications to the broadcasting authority, to the CNTV, which will choose three of them later this year.

The project has not yet overcome all its difficulties. The list of investors in the satellite operating company has not yet been finally settled, nor has the price which the broadcasters will have to pay for a channel on TDF1.

Doors also remain open whether the successful candidates will be allowed to broadcast programmes, which would be available only to subscribers.

The issue is important to

Canal Plus,

which already operates a scrambled television station in France and has submitted an application for a family channel on TDF1.

Canal Plus is competing against the three other French private sector television channels—TF1, whose privatisation is going ahead this week, L1, and M6—as well as four foreign bidders and Mood Music, a French specialist in musical wallpaper.

The foreign candidates are Visnews, the British television news agency which proposes a 24-hour multilingual news channel, Olympia, a British group offering a specialist music station, the US cable group Bravo TV, which would specialise in films, and the West German post office, which wants to broadcast radio programmes.

Soviet reforms win mixed reviews in East Europe

By Leslie Colly in Berlin

THE SOVIET UNION'S East European allies have shown widely diverging reactions to the latest reforms on decentralising the economy by the Soviet leader, Mr Mikhail Gorbachev.

In East Germany, the most advanced economic powers in Eastern Europe and one of the latest reform minded, managed only a muted response. Its view contrasted markedly from other members of the East bloc whose media has carried generally favourable reports of developments in Moscow.

In Hungary, which has led economic reform in Eastern Europe, the new Soviet law on state enterprises received wide coverage in the media. It was welcomed as providing support to press forward with Hungary's own economic reforms which began in 1985.

The Polish official media also gave prominence to the Soviet reforms, noting that Poland's own economic reforms, which began in 1983 have become bogged down.

The media in Romania, whose leader, Mr Nicolae Ceausescu, has criticised the Soviet reforms as being anti-social, totally ignored the latest Soviet measures to decentralise the economy.

Waterford Crystal seeks reduction of 750 jobs

By Our Dublin Correspondent

WATERFORD CRYSTAL is seeking a reduction of 750 jobs in its workforce, about one in four, through voluntary redundancies, the company announced yesterday.

In a written explanation to employees, the company said it was seeking the redundancies because of a rise in production costs; a fall-off in demand for Waterford crystal in the US market which is its main market; the fall in the dollar, and the reduction of spending power of American tourists visiting Ireland and the UK.

Mr Colm O'Connell, deputy chairman and managing director of Waterford Crystal, said: "Our plan aims to confirm Waterford's position in the forefront of the world crystal industry."

According to the statement, in addition to voluntary redundancies, the plan includes a capital investment programme at Waterford and increased marketing support worldwide to ensure competitiveness into the next decade and preserve the jobs of the company's remaining 2,200 employees.

The union representing the main body of the workforce announced the demands of its members at a hastily-convened meeting yesterday. It refused to comment afterwards on the call for job reductions which is the first of its kind in the 40-odd years of the company's history.

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US\$25,000,000	7.0265%	July 1, 1987
US\$25,000,000	7.1875%	August 4, 1987
US\$25,000,000	7.2813%	September 2, 1987
US\$25,000,000	7.375%	October 1, 1987
US\$25,000,000	7.5%	November 3, 1987
US\$150,000,000	7.5%	November 14, 1987

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Commission 'ref' calls foul

By Tim Dickson

THE GOAL of a unified internal market may have moved a step closer in Brussels yesterday when the European Commission declared its firm intention to guarantee the "free circulation" of professional footballers in the EC.

Contrary to rumours kicked about by journalists sweating away in the unaccustomed summer heat at the EC summit, these do not include a new Euro-scheme to train more Continental players to turn on the proverbial sixpence. Nor is the "free circulation" of heads of state being proposed as a means of breaking the seemingly interminable Community budget deadlock.

The Commission's action,

spelt out by Mr Manuel Marin, the youthful and athletic-looking Spanish Commissioner responsible for sports, is in fact designed to challenge the rules laid down by football associations in most member states which limit the number of foreign players to a maximum of two per club.

The attempt by Brussels to bring forward the day of a real jeu sans frontières has been continuing over the past 10 years but little progress has been made. The football bodies have consistently dug in their heels on the grounds that the best players might defect to another country (thereby weakening their national team) and because they fear that a freer market would favour the richer clubs (otherwise known as the Italians).

The Commission is today expected to decide the "discriminatory" practices illegal (though they have been strictly speaking since 1976) and, according to Mr Marin, reserves "its rights and instruments" to make sure that Community law is upheld. The Commissioner said that he did not exclude the possibility of clubs and players taking their national Federations to the European Court of Justice, an official indicated that the Commission itself might pursue such a course.

Appealing to the "ref" in Luxembourg could become the latest in footballing history.

The OPZZ statement contrasts with earlier more conservative documents which saw a greater role for central planning and displayed a bias against the private sector which under the reforms is to be given greater freedom. This suggests that for the moment the reformers have the upper hand inside the union movement.

The OPZZ meeting agreed to back the flow of capital between enterprises in the form of obligations and agreed to allowing employees to buy shares in companies where they work as is being suggested by the Government.

The warning comes in a seven page statement on the future

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Nation's diet gets a whiff of 'high' life

By Diana Smith in Lisbon

"WOULD YOU take something to Lisbon for my friend?" asked the waiter in Madrid.

I ordered the something shrouded in six layers of plastic and thick pink wrapping paper through the stately halls of Madrid's Barajas airport. People sniffed the air—then gave me a wide berth. I queued in growing impatience for the security check and was raced through the officious airport to get me out of range as quickly as possible.

On the aircraft, the parcel and I sat alone. The cabin staff avoided us.

At Lisbon airport, a similar experience. Yet when I called the waiter at the British hotel and asked him I would drop off on my way home, he exulted.

What could smell so bad and bring such bliss?

What else but bacalhau? As the Portuguese call it: dried salt cod that in its uncooked state looks like

like... well, like something very dead and putrefying and smells like it looks.

At the time I bought it from

Madrid, there was a serious shortage of this stuff in the Portuguese diet.

To take the bearers from abroad gave me a special odourous status.

Now it is plentiful, although hideously expensive—from Esc 500 (22.50) a kilogram for the tough bottom-of-the-market sort, though Esc 1,000 for a reasonable grade fit for a restaurant.

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Portuguese cooks

decked the graceful vessels.

Such colour

EUROPE NEWS

Andriana Ierodiaconou reports on public disaffection with the ruling party's style of government

Political gloom hangs over Greek economy

WHEN, against all the odds, Greece won the European Championship Cup for the first time in its history in mid-June, the all-night scenes of jubilation around the country recalled the celebrations over the 1981 general election victory which brought Mr Andreas Papandreou's Panhellenic Socialist Movement (PASOK) to power for the first time.

There has been little spontaneous celebrating over politics in Greece since. Rather, over the last six years the country has grown increasingly weary of a sense of political disillusionment so great that the Greeks in all seriousness welcomed the June basketball victory as the first sign of hope for their country's future in a long time.

The prevailing sense of gloom is partly connected with the country's economic failings. It is by now widely accepted that the Socialists missed an historic opportunity to set Greece's economic house in order, capitalising on the unique wave of popularity which accompanied their election success immediately upon taking over power from the conservatives under conditions of rising inflation and growing public sector and balance of payments deficits.

When, on the heels of PASOK's re-election to power in 1985, Mr Papandreou announced to

an unsuspecting nation that it had become necessary to impose a stringent economic stabilisation programme or risk the advent of the International Monetary Fund, the news dealt a blow not only to the Greeks' pocketbooks but also to their belief that the Socialists held the key to an efficient, technocratic management of the country's affairs.

Disaffection

Disappointment with the Government's managerial abilities has gone hand in hand with growing public disaffection with PASOK's style in government. Increasingly, the Socialists have come to be accused by friends and foes alike of arrogance and political negotiations failing for which PASOK in opposition had castigated its conservative predecessors.

As shown by white collar union elections, the deterioration in PASOK's popularity has found partial reflection in a rise in support for the Conservative New Democracy Party, Greece's official opposition, among professional groups. More strikingly, the Conservatives have become the leading force in the traditionally anti-establishment group — which in Greece until

today has meant the anti-right student population.

Yet New Democracy is still beset with problems which make political observers hesitate to predict an easy conservative victory in the next general elections, normally due in June 1989.

For one, the party's leader, Mr Constantine Mitsotakis, over the past two years has sustained constant challenges to his leadership. He has survived, but New Democracy's unity has taken a beating, most notably in the departure of 10 deputies to form a splinter party in the wake of the 1985 elections.

Not least, over the past two years New Democracy has had much of the policy ground stolen from under its feet by Mr Papandreou. Since the 1985 elections, the prime minister has accomplished a conservative turn, not only in the economy but also in foreign policy, where he has poured oil on the troubled waters between Athens and Washington and declared his attachment to Greece's ties with the European Community and the North Atlantic Treaty Organisation.

Starting in April with firm policy, New Democracy is in the process of making a government programme public chapter

by chapter, while Mr Mitsotakis has announced plans for a sweeping nationwide party campaign during the coming months.

Mr Papandreou for his part announced the need for a PASOK "renaissance" at a meeting of senior party officials at the end of May. This was to include both a drive to revive the party's languishing grassroots network and the drafting of a "manifesto for the 1990s"—presumably reflecting the admitted shifts in PASOK's policy on issues such as European Community membership, since the drawing up of the party's founding charter 13 years ago.

Tactician

Above all, however, the prime minister has marshalled his skills as a political tactician to try to outmanoeuvre the conservatives on their own ground.

Such was the case in May when, in the midst of a flurry of allegations of financial misconduct in the public sector, Mr Papandreou pre-empted New Democracy's threats of an impeachment proposal by himself calling for a parliamentary vote of confidence. This he predictably carried easily, on the strength of PASOK's parliamentary majority against both

the Conservative and the Communist opposition.

Adding a further twist Mr Papandreou used the opportunity afforded by the vote of confidence debate to spring the news that he had decided to seek a referendum on the continued presence of the four US military bases in Greece, before finalising an agreement on their operation beyond December 1988 in imminent renegotiations with Washington.

His move had the effect not only of completely diverting press and public attention from the alleged financial scandals, but also of bringing the Conservatives, who stand solidly in support of the bases' presence, up before the prospect of having to support the Government on a key foreign policy issue with a "yes" vote in the referendum.

It was an acknowledged display of political virtuosity which in the view of many Greeks, however, rang hollow in leaving unanswered the key questions as to how the Government is to manage the country's domestic and external affairs.

It may be a message that the Government cannot afford to ignore, that when the Greeks spontaneously flooded the streets in June it was not to celebrate the victory, albeit on the basketball court, of hard work and a team spirit.



Papandreou: "renaissance" call

Terrorists hit at 'Thatcher policy'

BY ANDRIANA IERODIACONOU IN ATHENS

THE HITHerto unknown terrorist group which on Monday shot and critically injured the president of Greece's trade union congress has accused the governing Socialist party of following a "Thatcher-type" economic policy.

The attempt on the life of Mr George Raftopoulos

May 1 which claimed responsibility for the shooting in a four-page typed proclamation found near the scene in northern Athens. Neither the 45 mm weapon used to shoot Mr Raftopoulos, nor the typewriter employed for the proclamation were associated with any previous terrorist incidents, according to Greek state radio.

"Having abandoned its initial moderate social democratic policies, PASOK (the Greek Socialist Party) is casting the whole burden of the capitalist crisis on the back of the people with a tough, Thatcher-style policy of austerity, job dismissals, unemployment," the proclamation said.

It accused PASOK of being the same as the conservative opposition and said it was exploiting workers for the sake of capital interests. It claimed Mr Raftopoulos belonged to "the labour aristocracy" and represented capitalism in the labour movement.

Greece is currently in the second year of an economic stabilisation programme introduced by the Government after four years of expansionism at the end of 1985, to reduce inflation and external and domestic deficits.



Costs of the Hermes space programme have soared

West Germans set to call for delay in Hermes spacecraft

BY DAVID MARSH

WEST GERMANY looks likely to disappoint the Paris Government this autumn by calling for a delay in the French-led programme to build the Hermes manned space orbiter.

This follows indications from the European Space Agency, the Paris-based body which coordinates Europe's space efforts, that costs for three ambitious European space programmes for the 1990s have roughly doubled since they were conceived a few years ago.

Both Mr Gerhard Stoltenberg, the Finance Minister, and Mr Heinz Riesenhuber, the Technology Minister, have said in recent days that Bonn must make a clear decision on its space spending priorities before European research ministers meet in November to endorse the ESA's plans for the next decade.

The stakes likely that Bonn will decide to give priority to spending on the Columbus orbiting module, a project led by West Germany, with a 38 per cent stake. This is designed to be locked on to the US space station planned for the 1990s.

The other two big ESA projects are Ariane 5, a heavy duty version of the Ariane rocket planned to lift large payloads into orbit, and Hermes, an orbiting vehicle looking like a smaller version of the US space shuttle.

A forecast of soaring costs has already been received with the preparatory design phase for the three projects costing the Bonn budget twice as much as foreseen. The parliamentary budget committee last week approved a request by the Technology Ministry to increase spending on the design phases, running to the end of this year, to DM502m (£171m) from DM 247m originally planned.

Bonn has been doubtful for several years whether Hermes will really be needed by the original French-suggested date of 1993, with experts at the technology ministry.



The Kingdom of Thailand
U.S.\$85,000,000

Floating Rate Capital Notes due 2000

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the second three months of the Interest Period ending on 30th September, 1987 has been fixed at 7½% per annum. The interest accruing for such a three-month period will be U.S.\$85.53 in respect of the U.S.\$85,000 denomination and U.S.\$4,781.67 in respect of the U.S.\$25,000 denomination and will be payable together with the interest for the first three months of the said Interest Period on 30th September, 1987 against surrender of Coupon No. 7.

1st July, 1987

Manufacturers Hanover Limited

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AMERICAN NEWS

Brazil jobless total increases dramatically

BY IVO DAWNEY IN RIO DE JANEIRO

FRESH evidence that a fierce recession is sweeping through the Brazilian economy emerged this week with the disclosure that unemployment has almost doubled with the loss of one million jobs from January to May.

The total unemployed, as measured by the official government statistical agency, IBGE, is now put at 2.2m, but this refers only to those over the age of 15 looking for work in the week the data was collected.

Millions of Brazilians working outside the formal economy are not included in the survey and put below the crude 1.97m (\$451 a month minimum wage). Underemployment is commonplace.

Despite this, the new figures, showing an acceleration in the pace of dismissals, are alarming the government. The official unemployment rate of 4 per cent in May represents a 17.1 per cent increase on the previous month.

At the height of last year's

price-freezing Cruzado economic plan, unemployment in the key industrial region of São Paulo was measured at virtually zero. In May, that had risen to 3.78 per cent, only marginally above May last year.

But dismissals have leapt in line with the motor industry losing the drive to lay workers as sales have plummeted.

The impact has fed through to hundreds of motor parts suppliers.

According to the respected trade union research body Dieese, unemployment in the greater São Paulo area increased by nearly 50,000 to 724,000 between April and May.

The rapid deterioration in work prospects is concerning the government. Over the month a 30 per cent tax on car sales, imposed last July, has been withdrawn, and on Monday Labour Minister Almir Pazzia, noted sent a telegram to motor manufacturers calling for a halt to further sackings.

Service industries are also being hit by a downturn in sales, with São Paulo's retailers

reporting a 28 per cent decline in turnover. In other metropolitan regions a similar pattern is emerging.

Across the country, however, the agency estimated that May unemployment was still just below last year's level, though many economists are convinced that June will easily surpass its total of 12 months ago.

Behind the deteriorating economic outlook are fears that social unrest will force the government to reverse the new austerity programme announced by Mr Luiz Carlos Bresser Pereira, the finance minister, last month.

The non-unanimous response to the plan, which attempts to slash federal expenditure, was that it was the only course of action available to the minister to stabilise the inflation-wrecked economy.

But a stone-throwing attack on a bus carrying President José Sarney last week has raised doubts over the public's tolerance threshold for the new cutbacks.

Mr Malcolm Baldridge, the Commerce Department secretary, said increases in recent months had been consistent with growth in the economy in the near term of three to four per cent.

But he added: "Tight credit conditions would limit this growth."

On Capitol Hill meanwhile, Mr Beryl Sprinkel also raised concerns about the Federal Reserve Board's monetary policy.

Mr Sprinkel, a monetarist economist, told the joint economic committee that the current stance of Fed policy could put the economy at risk if continued for several quarters.

Earlier this year in response to an acceleration in the pace of inflation and a weakening of the dollar on the foreign exchange market, Mr Paul Volcker, the Fed chairman, disclosed that the central bank had tightened monetary policy slightly.

Mr Volcker is due to step down as chairman in August and to be replaced by Mr Alan Greenspan, a New York economist.

To make California more attractive to overseas investors, the state has revised its "utility tax," a method of taxing profits of multinational companies that foreign governments and investors complained was discriminating against them.

Under a law that takes effect next January, foreign-based corporations can pay a one-time fee and be taxed only on the basis of their operations in the US. The new law will lower the taxation of foreign investors.

California goes in search of job-creating foreign money

CALIFORNIA, which economists reckon will have the world's fourth biggest economy by the end of the century, is running an aggressive campaign to lure more foreign funds into the state, particularly from Japan, Reuter reports from San Francisco.

The chief aim, say officials, is to create more jobs as the most populous state in the US – it is home to 10 per cent of the country's 230m people – heads towards the 21st century.

California has opened trade offices in Tokyo and London in a bid to sell more California-made products abroad and attract more foreign investment here.

"We're going global," Mr John Geoghegan, secretary of the California Business, Transportation and Housing Agency, said.

Mr Geoghegan said 25 per cent of the jobs in California already depend in some measure on the international economy and especially on that of the Pacific Rim.

Mr Gibson predicted that, when 1988 figures are announced later this year, the size of the Japanese investments will have jumped substantially.

He said California accounts for about 25 per cent of the value of all Japanese investments in the US. He cited a US Department of Commerce estimate that Japanese investment nationwide grew by 400 per cent last year.

Canada, which invests largely in real estate rather than job-creating enterprises, remained in first place with \$5.6bn.

Officials said Canadian investments meant only about 30,000 jobs for Californians, as opposed to about 61,000 created by Japanese investments and some 51,500 by those from Britain.

"We're more interested in job-creating investments," said Mr Ken Gibson, director of the California Department of Commerce. "We're not very interested in passive investments."

Rabin seeks US aid pledge if Lavi is scrapped

BY ANDREW WHITLEY IN JERUSALEM

MRAITZAKH RABIN, the Israeli Defence Minister, has gone to Washington on a hastily arranged visit aimed at seeking reassurances from the Reagan Administration over the future of US aid to Israel if the controversial Lavi combat aircraft is scrapped.

The Defence Minister is understood to want top-level assurances that the current level of US Foreign Military Sales grant aid to Israel – \$1.5bn of which \$200m is earmarked for offshore procurement within Israel – will not be cut.

In addition, Israel would like the US Government to fund the heavy cancellation costs which would result from a halt in the aircraft's development. These costs would be evenly spread between Israeli manufacturers and US aerospace companies.

Mr Thomas Pickering, US ambassador to Israel, told journalists yesterday that the \$1.5bn military aid provision for 1988, while the first payment is now due in service, have blossomed to \$3.5bn, is expected very shortly. A series of Cabinet meetings have ended inconclusively, as Ministers agonise over the far-reaching consequences for national technological development.

Japan jobless at record

BY PETER BRUCE IN TOKYO

JAPANESE unemployment in May reached record 3.2 per cent, 1.18m people. The figure, seasonally adjusted, is the worst since records were begun in 1946 and 0.2 points up from the previous highs in February and April.

May unemployment figures are normally an improvement on April, and officials were yesterday citing the break with the trend as fresh evidence of weak-

ment and employment of cancellation.

With the Government evenly divided as whether or not the Lavi should go into production, pressures have mounted from all sides. While Israel Aircraft Industries, the main contractor, is lobbying vigorously for the project's retention, the armed forces themselves have come out solidly against it.

The US Security Council is considering a ban on arms deliveries to Iran and Iraq, the adversaries in the Gulf war.

Mr Larjani reiterated Iranian warnings that the US build-up could extend the Gulf conflict to other countries. More than 500 land and air units had been added to Iran's forces in the Gulf, he said.

"Who knows who will fire the first shot? The US should not think it can hit and run. We are not talking about the Gulf of Mexico," he added firmly.

The Iranian minister was chary with details of his talks here Monday with Mr Yuli Vorontsov, the Soviet deputy foreign minister, and earlier discussions with West German, Italian and Belgian government representatives. Mr Weinberger has been an outspoken critic of the Israeli-designed aircraft on cost-effective grounds, and has urged Israel to enter into a co-production agreement on a modified F-16 instead.

A decision by the Israeli Government on the Lavi, whose estimated total development costs by 1993 will be the first billion dollars in service, have blossomed to \$3.5bn, is expected very shortly. A series of Cabinet meetings have ended inconclusively, as Ministers agonise over the far-reaching consequences for national technological development.

business in the Japanese job market.

Japanese trades unions, which have become alarmed about unemployment in the past year, say the real jobless rate is probably much higher than 3.2 per cent. The unions have just settled their spring 1987 wage claim which employers offered an average wage rise of 3.56 per cent, the lowest since the Government began surveying pay claims in 1985.

While Mr Ghandi has described the event as a "goodwill visit," he is expected to seek Soviet backing for his moves on deteriorating relations with China, Pakistan, Sri Lanka and Bangladesh as well as seek moral support for countering what he has claimed is an international conspiracy to destabilise

Fears over impact of monetary policy in US

By Stewart Fleming,
US Editor, in Washington

"IF THE worst comes to the worst, I'll pack my bags and leave again," said a journalist friend and former Argentinian exile last week.

It is an opinion that is being heard more often from Argentinians who experienced the dark years of military rule, (more than 140 journalists disappeared then) and who are alarmed by the events of the past two months. But what has landed like a bucket of cold water on many sectors of Argentine society was the release from prison last week of a police chief, who had been condemned to 23 years' imprisonment for crimes of murder, torture, robbery and abduction of political prisoners.

Two senior Reagan Administration officials yesterday expressed concern about the impact the Federal Reserve Board's monetary policy could have on the growth of the US economy.

The comments came as the Commerce Department reported that the US index of leading economic indicators rose a strong 0.7 per cent in May, the second largest increase this year. The Commerce Department also revised up its April estimate for the leading index from a decline of 0.8 per cent.

The index is a composite of a series of 12 economic statistics and is designed to predict the likely course of economic activity in the months ahead. The May rise was largely the result of a sharp increase in one component, the length of the average working week.

Mr Malcolm Baldridge, the Commerce Department secretary, said increases in recent months had been consistent with growth in the economy in the near term of three to four per cent.

But he added: "Tight credit conditions would limit this growth."

On Capitol Hill meanwhile, Mr Beryl Sprinkel also raised concerns about the Federal Reserve Board's monetary policy. Mr Sprinkel, a monetarist economist, told the joint economic committee that the current stance of Fed policy could put the economy at risk if continued for several quarters.

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Officials said Canadian investments meant only about 30,000 jobs for Californians, as opposed to about 61,000 created by Japanese investments and some 51,500 by those from Britain.

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WORLD TRADE NEWS

Fiat group faces setback in Polish car bid

BY JOHN WYLES IN ROME

MR GIOVANNI AGNELLI, president of Fiat, yesterday conceded a partial victory to Japan in the race to sell more than £1,000m (£476m) of new car manufacturing capacity to Poland.

He said he believed Fiat would be given the contract to modernise the plant it built in Poland in the 1960s and to supply a new small car design.

But the Italian company's hopes of also winning the contract for the design and manufacture of a medium-sized passenger car appeared now to be slender. According to other Fiat officials, Japanese firms are favourite to carry this bid.

Mr Agnelli reminded a press conference given after Fiat's annual shareholders' meeting, that Mr Yasuhiro Nakasone, Japan's Prime Minister, had visited Warsaw in the spring—and he would not have gone "unless he had a purpose."

The Japanese, he said, had the "means, the technology and the financial backing" to capture the medium-sized car half of the contract.

"I believe we shall get half and that the Japanese will get half. I do regret it because we up with Fiat," added Mr Agnelli, did believe that the Eastern European production was tied.

The Poles are currently producing 120,000 units a year by the Fiat 126 which would be replaced, if the Turin company win the contract, by a new small car of so-far unknown design. Fiat offered the Duna currently under production in Brazil, as its medium-sized bid, but this was turned down by the Poles.

Referring to the marketing agreement made more than 30 years ago which keeps Japan's share of the Italian car market below 3 per cent, Mr Agnelli said that he did not think that this would last beyond 1992. "I



Mr Giovanni Agnelli

think we all agree that the market should be opened," he added. Earlier, he had said that he hoped the European car industry would be sufficiently competitive in the 1990s so as not to require artificial barriers.

Having just presented Fiat's latest results to its shareholders' meeting, a 63 per cent rise in net profits to £2,152m—the Avocato, as he is known, was in a buoyant mood. This probably owed something to Fiat's operating figures for the first four months of the year which the company made available yesterday.

These show that despite the absorption of loss-making Alfa Romeo, operating profits of £1,067m are maintaining last year's ratio of 8.4 per cent of total sales—which were £12,643m over the four months.

In addition a strong financial performance has enabled Fiat to cut its net indebtedness, which was £2,700m on January 1, with the arrival of Alfa Romeo, to £1,180m. At the end of last year, Fiat forecast a debt figure of £1,900m for the end of 1987.

Italian machine-tool exports likely to fall

BY ALAN FRIEDMAN IN MILAN

ITALY's exports of machine tools are expected to decline this year by 2.8 per cent in inflation-adjusted terms, to £1,450m (\$1.6bn).

Italy is the world's fifth biggest producer and exporter of machine tools and factory automation products.

The lacklustre export forecast from Ucim, the Italian machine tools manufacturers' association, comes in the wake of a 1986 rise of just one percentage point (in real terms) in Italian exports, or 7 per cent at current prices.

The cautious 1987 outlook comes as Italian machine tool makers are struggling to remain competitive in the face of a weaker US dollar and stiff competition from the Japanese, who are increasing their penetration of the Italian market.

The last time Ucim reported a buoyant export performance was in 1985, when sales outside of Italy jumped by 28.9 per cent in inflation-adjusted terms (37.9 per cent at current prices).

Domestic deliveries in Italy were up by 16.5 per cent in real terms last year, but imports

continued to grow. Indeed, the Italians imported 28.2 per cent (in real terms) more machine tools products last year, or £517m worth, and the 1987 figure is forecast to be £570m.

This left a 1986 trade surplus in the sector of £929m, down from £976m in 1985. The forecast is a diminished £880m 1987 trade surplus.

Total sales of Italian machine tools and flexible manufacturing systems (FMS) rose by 6.7 per cent in real terms last year, to £2,422m.

This year total sales will rise by less than 1 per cent, to £2,580m, Ucim said yesterday.

• Pirelli, the Milan-based tyre and cables company, is to pool its electric motor wire manufacturing activities in a joint company with those of two other companies—Zanussi, the home appliance group controlled by Electrolux of Sweden, and Inver, Milan-based company.

The joint venture is designed to achieve the volume which the companies say is needed to compete more effectively on the international market.

Hugin Sweda in output switch to Portugal

BY DIANA SMITH IN LISBON

HUGIN SWEDA, world leaders in retail electronics point of sale systems, has switched production of its point of sale machines from Japan to Portugal.

Initially, 100,000 point of sale machines will be manufactured at the Timex factory, south of Lisbon. Nearly all will be exported at a value of about £s 7bn (£51.2m).

The transfer is a major coup for Portugal. For many years the country has hoped to attract more foreign investment, and in recent years intensive efforts have been made to encourage co-operation in research and development between the National Research Laboratory, universities and manufacturers.

Timex, now run by Portuguese, has been diversifying its production steadily since the mid-1970s. In recent years it has assembled Sinclair mini computers for export.

The switch of Hugin Sweda

manufacture from the Pacific rim to Portugal has apparently been motivated not only by Portugal's low manufacturing costs, but by the acknowledged flexibility of Portuguese manpower which is eager to learn new techniques, and the successes in recent years in terms of productivity of two US-owned high technology units, Texas Instruments in the north and Data Control across the river from Lisbon.

Texas Instruments claims that the productivity of the Portuguese factory is the highest of any of its factories outside the US.

The heads of Timex, commenting on the transfer of manufacturers of sophisticated equipment from Japan to a member of the EC, said that it was a victory for co-operation of research, since the manufacturing technique and software have been developed in Portugal.

Asea shares power deals

BY SARA WEBB IN STOCKHOLM

ASEA, the Swedish electrical engineering group, and Standard Telefon Kabelfabrik, the Norwegian cable manufacturer, have won orders totalling SKr 980m (£98.2m) from the Swedish and Finnish state power boards to supply power transmission and cable equipment.

The equipment is for use in the 500 mva, 400 kv Remoskian high voltage direct current transmission project. Intended to link the Swedish and Finnish grids, allowing an in-

Uruguay Round off to speedy start

BY WILLIAM DULLFORCE IN GENEVA

THE URUGUAY round of trade liberalising talks has got off to a speedy start with governments moving into "concrete confrontation" on outstanding trade issues, Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade (Gatt), said yesterday.

In a generally upbeat assessment of the first six months of the scheduled four-year round, Mr Dunkel instanced the major trading nations' commitment at the Venice summit to put proposals on the negotiating table in Geneva and the progress in discussions on farm trade, widely regarded as the centrepiece of the latest Gatt round.

US proposals for the reform of agricultural trade are due to be tabled next week and the European Community, once the lagged-in farm ministers, is in

the throes of thrashing out its negotiating plans in Brussels. This meant that negotiations on agriculture were sticking to the schedule set by trade ministers when they launched the Uruguay Round at Punta del Este last September, Mr Dunkel said.

Each of the 14 negotiating groups on trade in goods and the group discussing services has met twice. A third meeting on agriculture is being squeezed in next week before the summer break. Mr Dunkel foresees a period of "very intensive activity" starting in September.

Governments' moves to solve world debt and monetary problems and their worries about imbalances were impinging directly on the Geneva talks, Mr Dunkel pointed out.

But he also believed the present crucial debate in the US Congress over the new trade bill was being seen more and more against the background of the Uruguay Round. The movement from procedure to substance at the Gatt talks had influenced congressmen, Mr Dunkel suggested.

Gatt economists estimate that their forecast last March of a 2.5 per cent growth in world trade in 1987 is being fulfilled but this would be 1 per cent lower than in 1986. Mr Dunkel pointed out. It was one more reason for governments to set about re-establishing confidence in the world economy.

Nations' readiness to negotiate seriously in the Uruguay Round has also been demonstrated in the proposals they have been tabling in the group

negotiating tariffs, Gatt's bread-and-butter subject, according to Mr Dunkel.

Japan has proposed that the developed countries reduce tariffs on imports of industrial goods to zero.

Brazil followed up on Monday by suggesting that developed countries bind at zero tariffs on all products from the least developed countries (LDCs). In return, the LDCs would bind some products and after 10 years consider reducing tariffs on exports from developed countries (by binding a tariff a country guarantees that the rate will not be increased).

Canada has proposed that all tariffs be bound at their present levels. This would have the effect of integrating developing countries more tightly into the Gatt regime.

Chinese to take 40% stake in developing Australian ore mine

BY ROBERT THOMSON IN PEKING

CHINA has agreed to take a 40 per cent stake in the development of a Western Australian iron ore mine owned by Hamersley Holdings, a subsidiary of CRA, after a four-year campaign by the Australian Government to hitch the country's iron and steel industry to China's growing

China has vast reserves of iron ore, but it is of poor quality—only 2.5 per cent high grade and 92.5 per cent has an iron content of about half that required for quality products.

Blast furnace

Chinese officials and representatives from BHP are still negotiating the second half of a long-term Chinese commitment to buy pig iron from a blast furnace at Kwinana in Western Australia.

China's shortage of good quality ore is compounded by a chronic shortage of electricity that hinders attempts to refine the ore. According to Chinese figures, 13.7m tonnes of ore were imported last year, up from around 10m tonnes in 1985.

Of last year's imports, Australia supplied just over 9m tonnes, Brazil around 3m tonnes, North Korea 1m tonnes and India 460,000 tonnes.

Taiwan shoe makers to impose export curb

BY BOB KING IN TAIPEI

TODAY, Taiwan's \$3.2bn-a-year shoe exporting industry is to impose severe self-restraints on its exports.

For the next 12 months, Taiwan will hold its shoe exports at 1986 levels, the same level as in 1986 to all its markets worldwide. The only exceptions will be the UK, Canada, and France, with whom Taiwan's shoemakers have for several years had "gentlemen's agreements" on export levels.

The restraints stem from a three-fold desire on the part of the shoe industry to avoid the ire of importing nations as the number of shoes from Taiwan rises, to force marginal producers of low-end shoes to upgrade or perish, and to persuade more efficient manufacturers to produce increasingly higher-end footwear.

The Taiwan Footwear Manufacturers Association, which counts as its members most of the more than 1,000 shoe factories on the island, voted overwhelmingly to impose the restraints last year. Another 10 per cent will be set aside for "relief cases" whose exports last year may have been affected by natural disasters. The remainder will be allocated on a first-come, first-served basis to makers who have used up all the association's deliberations.

Under the restraints, 80 per cent of the 841m pairs will be allocated to manufacturers based on their performances last year. Another 10 per cent will be set aside for "relief cases" whose exports last year may have been affected by natural disasters. The remainder will be allocated on a first-come, first-served basis to makers who have used up all their basic allocations.

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WORLD BANK DEVELOPMENT REPORT

Neutral trade regimes boost economic growth

BY MICHAEL PROWSE

IF THIRD WORLD countries wish to maximise their rate of development, they should adopt "outward-oriented" trade policies. This is the uncompromising message at the heart of this year's World Development Report from the World Bank, which focuses on the relationship between trade and industrialisation.

By outward-oriented, the Bank does not mean policies which specially favour exports. It means allowing developing countries to pursue "export led" growth, but rather to avoid any discrimination between production for domestic consumption and exports.

The neutral regime advocated by the Bank contrasts with the "inward oriented" trade policies popular in much of the Third World. Many countries provide special incentives and subsidies which bias production in favour of the home market.

The Bank makes the case for non-discriminatory trade policies mainly on an exhaustive analysis of 41 developing countries which it divides into four categories: strongly outward oriented (a select group including only South Korea, Hong Kong and Singapore); moderately inward oriented (a category including Mexico, Kenya and the Philippines); and strongly inward oriented (a group including Bolivia and many of the weakest sub-

TRADE STRATEGY	INDUSTRY GROWS FASTER IN OUTWARD LOOKING COUNTRIES★ (%)					
	Average annual growth of real manufacturing value added	Average annual growth of real agricultural value added	Average share of manufacturing value added in GDP	Average share of labour force in industry	Average annual growth of employment in manufacturing	
1963-73 1973-85	1963-73 1973-85	1963 1985	1963 1980	1963-73 1973-84		
Strongly outward oriented	15.6	10.0	3.0	1.6	17.1	26.3
Moderately outward oriented	9.4	4.0	3.8	3.6	20.5	21.9
Outward oriented (average)	10.3	5.2	3.7	3.3	20.1	23.0
Moderately inward oriented	9.6	5.1	3.0	3.2	10.4	15.8
Strongly inward oriented	5.3	3.1	2.4	1.4	12.1	12.6
Inward oriented (average)	6.8	4.3	2.6	2.1	15.2	15.8

NB: Averages are weighted by each country's share in the group total for each indicator
*41 developing countries are grouped by trade orientation

Saharan economies.

The main criteria for the classification are as follows. Economies are judged more inward looking the higher their effective rate of protection of the home market, the more overvalued their exchange rate, the more they resort to direct import controls and the less they rely on export incentives.

The Bank's argument, quite simply, is that the performance of the outward orientated economies has been superior to that of the inward orientated economies in almost every respect. This has held good both during benign world conditions (1965-1973) and during more troubled times (1973-85).

The chart (far right) shows per capita GNP growth rates in a clear descending pattern as economies become more inward looking. Between 1973 and 1985, for example, per capita GNP grew by 6.9 per cent a year in the strongly outward orientated economies compared with -0.1 per cent in the strongly inward orientated economies. The former also experienced much faster growth of manufactured exports, lower inflation, more efficient capital investment and, by 1985, a much higher savings rate.

Industrialisation in general appears to have proceeded faster in the economies that have discriminated less against exports. Between 1963 and 1980, for example, the share of the labour force in industry rose from 47.5 per cent to 50.0 per cent in the strongly outward orientated economies compared

with a rise from 32.7 per cent to only 34.1 per cent in the strongly inward looking economies.

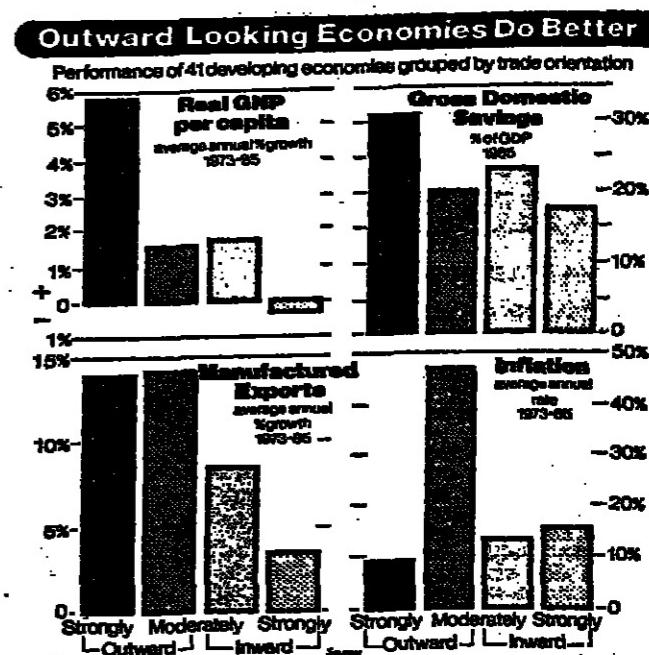
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Administrative controls also impose bureaucratic costs and encourage what economists have dubbed "rent-seeking" activities. For example, resources are wasted in the pursuit of the monopoly profits conferred by scarce import licences.

On the positive side, an outward oriented strategy allows companies to reap economies of scale because the size of the domestic market (often small in developing countries) ceases to be a constraint for producers.

The Bank argues that the greater competition it brings also stimulates innovation, high productivities, growth and inflows of foreign capital.

But it concedes that a transition from inward to outward oriented trade policies can present problems. The change inevitably means that some activities become unprofitable and the ensuing bankruptcies and redundancies can sap political will to continue with liberalisation.

The Bank's arguments in

favour of more outward looking trade policies are unlikely to go unchallenged. Its sample of strongly outward oriented economies—just three Asian high achievers—is uncomfortable for drawing radical conclusions and the differences in economic performance between the moderately inward and moderately outward looking economies is much less marked than those between economies at the extremes of the Bank's sample.

It may also be argued that there is a fallacy of composition: all developing countries cannot pursue the policies that were successful for South Korea and Hong Kong because industrial countries would not accept the ensuing rise in imports.

World Development Report available from Oxford University Press, 1986, 72 Charing Cross Road, WC2, Hardback £22.50; Paperback £8.50. Published by OUP.

Dallas and debt swaps add zest to weighty prose

BY PETER MONTAGNON

BRITISH devotees of *Chateaubriand*, French television's surrogate version of *Dallas*, which is shown on Channel 4, probably do not realise how lucky they are.

According to the World Bank Development Report, Britain limits foreign production to only 14 per cent of its time on independent television stations. This is just one barrier to international trade in services, a topic that is now being taken up in the Uruguay Round of multilateral trade liberalisation talks.

This is a nugget contained in one of many diversionary panels which study the report, lightening its presentation and providing a wealth of useful and not-so-useful information to help initiate the general reader into the mysteries of trade politics.

Drivers of Ford Escorts will discover from another such panel that Ford draws on the efforts of suppliers in no less than 15 different countries to make up the car, with Denmark providing those all-important fan-belts.

Only superficially more complicated is the maze at Hammersmith Court, the London representation on page 23 of how debt swaps in Chile actually work.

Preferential trade deals may prove a Faustian bargain

BY PETER MONTAGNON, WORLD TRADE EDITOR

DEVELOPING countries have powerful reasons for taking an active part in the Uruguay Round of multilateral trade liberalisation talks now under way in Geneva, the World Bank says.

In the past they have preferred to sit back while developed nations negotiated tariff cuts among themselves and rely on the special treatment available to them under the Generalised System of Preferences.

"This may not have been the best strategy."

Benefits from the GSP in terms of duty free access for

their products to industrial country markets have been smaller than they might have expected: tariff cuts negotiated by developed countries have concentrated on products of less interest to the developing world; and developing countries have faced severe non-tariff barriers.

The Bank warns that some of the more advanced developing countries now run the risk of having restrictions placed on their exports to industrial nations or of being forced by such a threat into making bilateral concessions that could leave them worse off than if

they negotiated effectively in the Gatt.

It has been suggested that by accepting special and differential treatment the developing countries have struck a Faustian bargain.

"In exchange for preferences, which brought them limited and risky gains, they have given up a voice in reciprocal trade negotiations and left themselves open to attack by protectionists in the industrial countries, who accuse them of unfair trade."

The most mature developing countries, at least, should ask themselves whether this bargain still makes sense."

Implicit in the report is criticism of US trade policy which involves using protection as a lever to open other countries' markets. This is "another step down the road to managed trade."

"Each individual trade deal may seem insignificant, but it invites further political action of the same kind and undermines the system of rules governing trade in the Gatt."

The Bank notes that developing countries were reluctant to embark on international negotiations on services and investment in the framework of the Gatt, but in fact the agenda for the Uruguay Round broadly meets their wishes.

Most developing countries would benefit by reducing their own levels of protection, and this would be an easier process if they could gain greater access for their products to the markets of developed countries.

This requires that trade barriers should not increase and preferably should decline. For developing countries, significant gains from the Uruguay Round will require their full and active participation.

Policy reforms could help double Third World growth

BY MICHAEL PROWSE

DEVELOPING countries enjoy per capita economic growth of almost 4 per cent a year over the next decade, says the World Bank in its annual assessment of economic prospects in the Third World. But it warns this comparatively rapid growth will not be achieved unless governments take concerted action to tackle international imbalances and improve the efficiency of markets for goods, services and capital.

Without the needed policy reforms—which include action to

reduce the US budget deficit, to roll back protectionism and to cut European unemployment—per capita growth in developing countries is likely to average no more than 3 per cent a year. This would leave the 17 most heavily indebted countries in "deep trouble" and with little prospect of reducing the overhang of debt that is burdening their economies the bank says.

The "high growth" path, if it could be achieved, would amount almost to a restoration of the benign economic conditions of the 1960s. It would imply growth of output and imports of nearly 6 and 8 per cent respectively, and a reduction in the overall debt service ratio from 22 per cent in 1986 to roughly 13 per cent by 1995.

But most developing countries can look forward to slightly better times even under the more pessimistic "low growth" case. This envisages growth of output and imports of about 3 per cent a year compared with only about 3.2 per cent and 1.5 per cent respectively between 1980 and 1986. The average debt service ratio would fall to 18 per cent by 1995.

Different types of developing

country face very different prospects, partly because the Bank foresees much faster growth of exports of manufactures than of primary goods. Countries such as South Korea and Brazil, which export a comparatively high proportion of manufactures, can expect to do much better than those more heavily reliant on agricultural products or oil. Under the high growth scenario, exporters of manufactures are forecast to grow at almost 7 per cent compared with only 4 per cent for oil exporters.

The outlook for sub-Saharan Africa remains especially bleak.

The Bank predicts per capita growth of only 0.7 per cent a year over the next decade even under the optimistic high growth scenario; it foresees no rise at all in personal incomes in the low growth case.

The Bank will not attach probabilities to the high and low growth paths, arguing that its intention is merely to illustrate the difference that policy reforms could make. However, the high growth scenario assumes not just that Third World governments embrace structural adjustment policies, but that annual growth

sustained at this rate would require significant liberalisation of the global trading system, reform of agriculture policies, overhaul of labour markets and an improvement of education and training in industrial countries, as well as more balanced macroeconomic policies.

Officials launching the report conceded that the reforms required "look unlikely at present."



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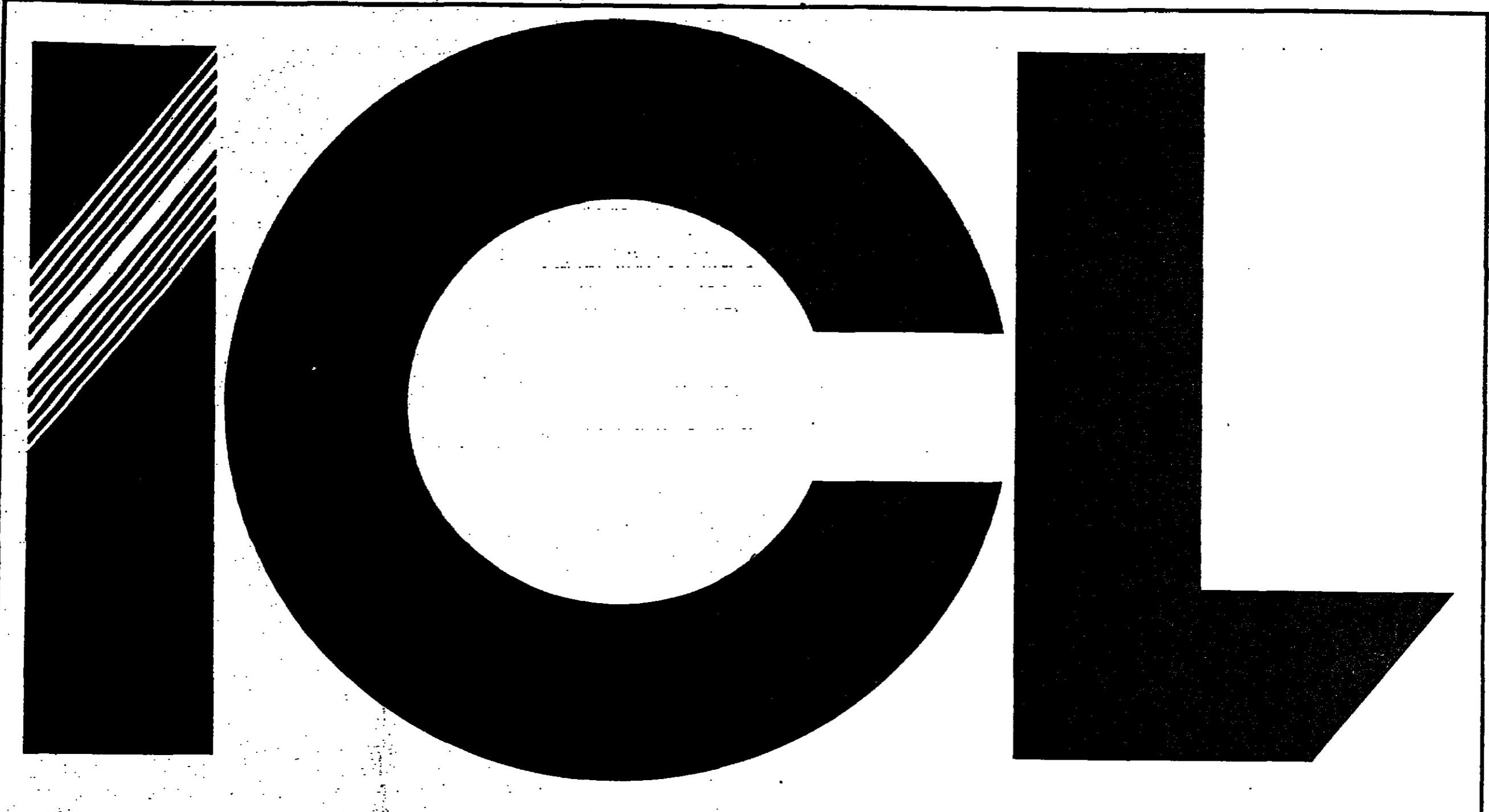
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MANAGEMENT

DURING THE last decade or so, a revolution has been taking place behind the sombre facade of the British funeral parlour. The familiar family firms which have dominated the undertaking industry for centuries have slowly but steadily been supplanted by a new breed of mini-conglomerates.

Ever since the last century, when the disposal of corpses passed from the hands of the village carpenter or blacksmith to the new profession of the undertaker, the funeral service industry has been fragmented between one force—the Co-operative movement—and thousands of family firms.

The Co-operative movement still dominates the funeral industry, but three new forces—Hodgson Holdings, Great Southern Group and Kenyon Securities—have been building up their market share steadily since late 1977 and early 1980s.

In one respect the three have adopted a common approach: expansion by the acquisition of traditional family firms. But beyond that their strategies have been very different. Kenyon, for example, has very much a "hands off" style, leaving its acquisitions to continue as they always have done. In sharp contrast, Hodgson keeps a tight control from the centre. Local partners provide business, but administration and the actual funeral services are provided on a regional basis. Great Southern has opted for something in between.

The flurry of acquisitions by the three companies has been prompted by the simple fact that any ambitious undertaker has little alternative. While the number of elderly people within the UK population is growing rapidly, and will continue to do so for the next 40 or 50 years, modern medicine should ensure that the death rate will remain stubbornly static until the end of the next decade.

But increasing market share by internally generated growth is very difficult. Local communities tend to be intensely loyal to particular firms which have served them for generations. It is extremely difficult for one firm to coax business away from another, and if a firm moved into a new area it would take at least a decade to build a viable base for a new business.

To help finance their acquisition programme all three have gone public in the past four years by joining the Unlisted Securities Market.

Howard Hodgson, the eponymous chairman of Hodgson Holdings, has turned the Birmingham funeral home and two branches he bought from his father in 1975 into an ex-



Howard Hodgson (left) and Edward Field spearheading the industry's move to conglomerates

A more orderly undertaking

Alice Rawsthorn explains why three groups are restructuring the UK funeral business

tensive group conducting more than 25,000 funerals a year. A whirl of acquisitions culminated in his recent coup—the purchase of half of the Hold of Fraser's undertaking interests.

The other two conglomerates have even longer pedigrees. The owners of Great Southern, the Field family, has been involved with the industry since the 17th century. Great Southern, originally a cemetery and crematoria operator, returned to funeral directing in 1972 and now owns 100 branches.

Kenyon Securities has built up a business composed of 40 funeral directors since the founding family under Michael Kenyon, the present chairman and great grandson of the founder, regained control in 1976.

There is a plentiful supply of old family firms to buy. Gone are the days when sons, or daughters, dutifully followed parents and grandparents into the business.

Undertaking is an exhausting occupation. The undertaker is on call 24 hours a day for seven days a week. The combination of high fixed costs—with hearses, embalming facilities and refrigeration units to maintain—and a static death rate, has taken its toll on profitability. Many independent businesses have found it difficult to survive. The conglomerate, by contrast, can re-

duce fixed costs through economies of scale.

Kenyon has adopted a "hands off" approach to business, maintaining chairman Michael Kenyon, "the local undertaker knows the local folk best."

Thus local managers—generally the same people who ran the businesses before acquisition—run their own branches. Intervention from head office is minimal. Accounts are handled centrally while three main board directors, including Michael Kenyon, ensure that the requisite standards of service and quality are maintained by regularly visiting the local branches.

Michael Kenyon maintains that this system combines the efficiency of a large organisation with the personal service offered by a smaller company. His company—Southern—matters darkly about the "asset strippers" and "cowboys" devaluing their profession.

Howard Hodgson is undeterred. "What is so wrong with success?" he says. "Our customers need never know that dear old Mr Bloggs, who buried their grandparents, has sold up to a conglomerate. The only visible difference is that the topers and tallies are smarter, the funeral parlour has had a lick of paint and the hearses are more modern. This means, according to Schmenner, that he is being given the wrong

message. The emphasis within Hodgson Holdings is to maximise the benefits of economies of scale. Thus the "points of sale" or local funeral parlours, are often staffed by a single person. Once the details of a funeral have been agreed over the telephone, the local undertaker knows the local folk best."

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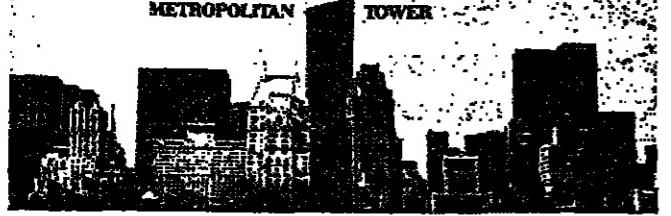
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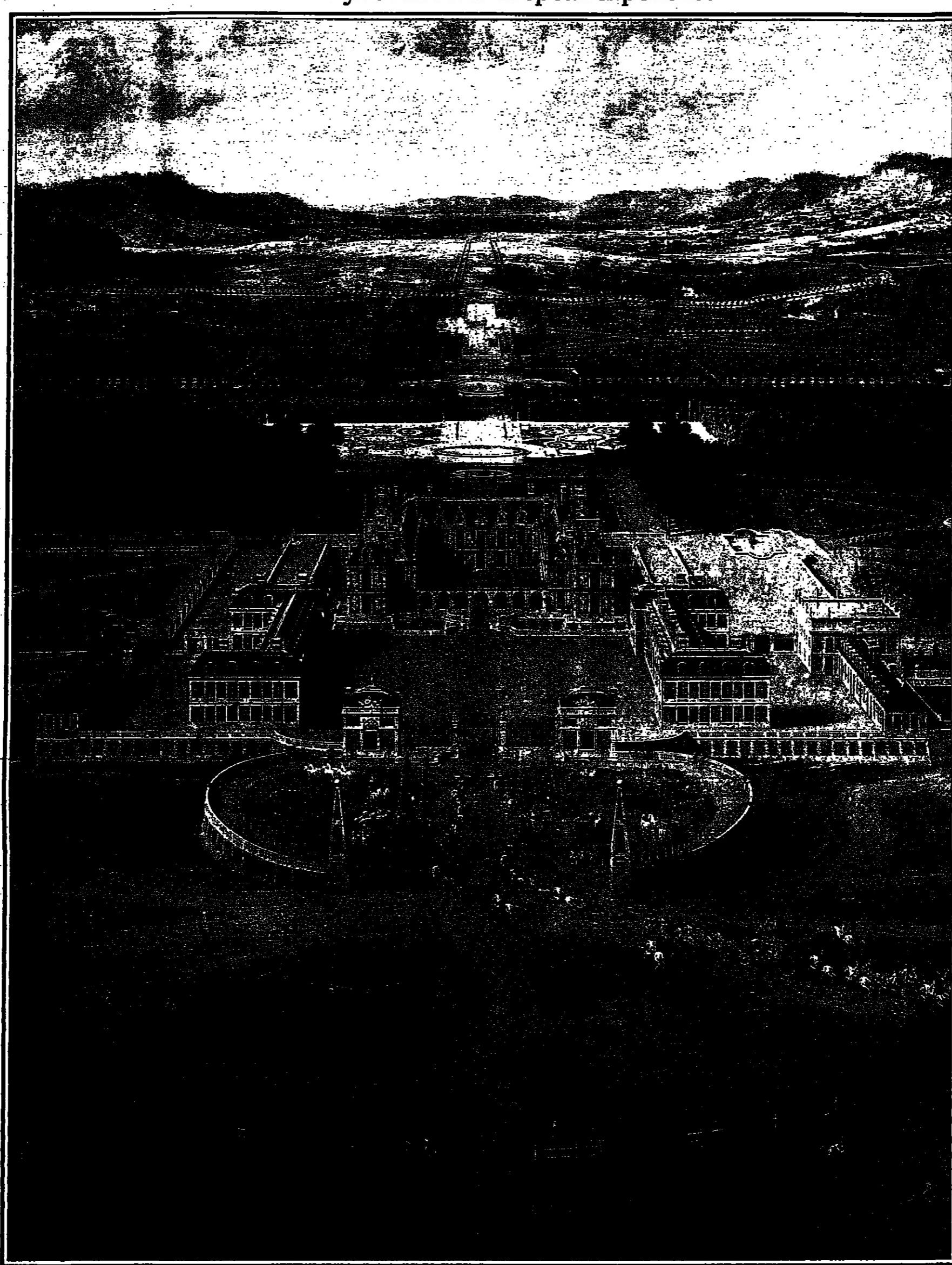
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Merrill Lynch and the European experience



THE PALACE AND GARDENS OF VERSAILLES IN 1668 BY PIERRE PATEL. © MUSÉES NATIONAUX.

2. The Grand Design

It is possible to build without a plan. But the outcome is never likely to be so satisfying or so effective.

When we began to establish our network in Europe, some 25 years ago, we saw it as a central feature on our world blueprint.

In today's global era, this planning has paid dividends; and as a result of this anticipation, our institutional, corporate and private clients in Europe benefit from a truly global capability, accurately designed to suit their needs.



Merrill Lynch

TECHNOLOGY

A phone to fit everyone's pocket

David Thomas reports as Motorola prepares to take its cellular message to the masses

MOTOROLA, the US company that led the way in introducing cellular telephones which could be carried outside the car, is working on a raft of technological developments intended to revolutionise the portable phone market.

At stake, Motorola reckons, is the chance to create a truly mass cellular telephone market in the UK. At the moment, one of two cellular networks in the UK, says only a fifth of cellular telephones used in Britain are currently hand-portable; it believes this will increase to about a half, if equipment manufacturers can achieve the radical breakthroughs Motorola hopes to introduce.

Motorola plans to launch — probably next year — a portable telephone which it says will be the first step towards that market. It will set new standards in terms of weight, size and price, the company claims.

Ed Stalano, in charge of Motorola's cellular business, speaking at the company's headquarters just outside

IN ADDITION to its thrust for a mass portable phone market, Motorola is planning to launch this year a cellular telephone with a more limited sales appeal — unit with an in-built scrambler to stop important calls being overheard.

Motorola says there have been enough stories of price-sensitive cellular calls on Wall Street, and in the City being casually overheard for there to be a market for secure phones.

Someone listening into a conversation on a scrambler

Chicago, said: "we are on the verge of a massive reduction in the size, weight and cost of personal communications devices."

He explained that his aim was to make a cellular phone "body friendly" — light and small enough for a person to carry around in a pocket or handbag without noticing it.

Motorola's smallest portable

at present weighs 28 ozs and measures 45 cm in Stalano describes this as merely "brief case friendly".

The company is reluctant to talk too much about its research as it gives clues to its competitors, but it is working in at least three areas:

• Battery technology. The battery is an obvious focus for action because, at present, it

accounts for about a quarter of the weight of a portable phone. A battery of about seven ounces is needed to keep a portable unit running for a day.

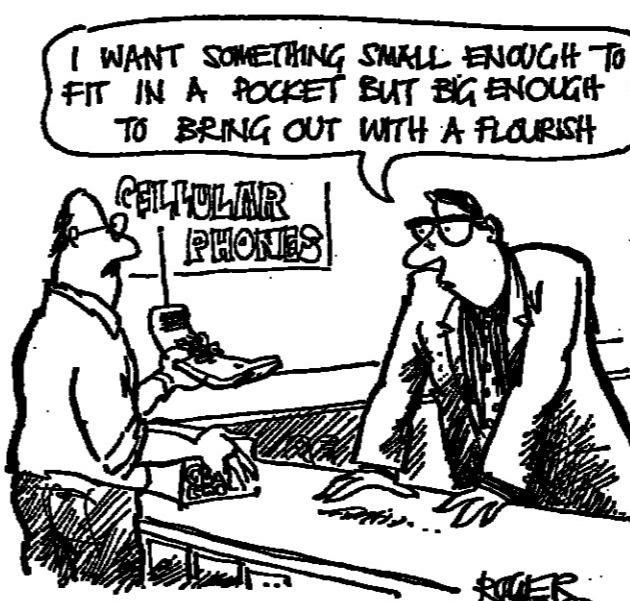
However, Motorola says battery technology is improving along two lines. The amount of power required to do the same task will be reduced, cutting the battery weight to four ounces.

Moreover, just over the horizon, Motorola says, are new lithium-based batteries, for use in portables which will be even lighter. Motorola believes portables will be using one-ounce batteries in the next five years.

• Fewer parts. Simultaneously Motorola is building on its strengths as one of the world's leading semi-conductor companies to try to slash the number of components in the portable phones.

Stalano outlines the relevant figures: in 1982, each portable had about 3,500 separate parts; now it is down to 500; and the aim is to reach the figure below 200. "We are deeply into the research to make that happen," he asserts.

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How successful the US company has been should be clear when it launches its new portable telephone, probably sometime next year. Has it driven the weight appreciably below 200 ounces? And how much will it shave off its price — now running at about £1,800 for most portables?

Godfrey Davis
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basic units of information (bits) will have to be shorter. Technically, the IBM technique involved fixing a split later beam to a microelectromechanically-driven electrodynamic piezoelectric line. The second part of the beam was delayed optically (by increasing its path length slightly). The slightly different arrival times at the electrical line (which consists of one micron wide aluminium strips, two microns apart) is responsible for the 0.5 picosecond pulse length.

When the load is put down, the grabs are automatically released and the beams can move away immediately. The LOM-4 is not driven and is worked entirely by gravity. It costs from £2,800 to £3,150.

Drumming at four to the bar

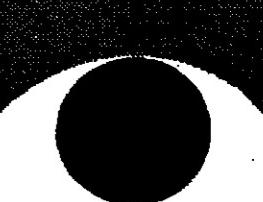
FORTY-FIVE gallon drums can be handled four at a time using the LOM-4, an attachment for fork lift trucks devised by Liftomatic International of Merseyside.

The device operates on a nest of four drums but does not grasp them round the outside, which can take up space during loading on vehicles and disturb previously loaded items.

Instead, the centre of the LOM-4 descends into the hole in the middle of the nest while four grabs move down and clamp under the drum rims. When the load is raised, its weight forces the grabs to push the rims together on the central member, holding all four drums securely.

When the load is put down, the grabs are automatically released and the beams can move away immediately. The LOM-4 is not driven and is worked entirely by gravity. It costs from £2,800 to £3,150.

WORTH WATCHING



Edited by Geoffrey Charlish

Kay's shop comes to the living room

KAY & COMPANY, the UK mail order company has introduced a home shopping service that operates over Prestel, British Telecom's phone line and TV information service.

Shoppers can use their own TV to order any of 35,000 items and receive immediate confirmation on the screen of stock availability and delivery date. They can also make payment at any time by completing an "on-screen" cheque, making the scheme one of Britain's first EFTPOS (electronic funds transfer at point of sale) systems.

CONTACTS:
3M: UK office, 0344 552650. Ultimatic International: UK 01-950 0950. IBM: London office 01-777 1777 ext 5370. Kay & Company: UK, 0805 23617.

Why Hewlett Packard looked East for its computer innovation

BY STEPHANIE YANCHINSKI IN SINGAPORE

HEWLETT PACKARD, the US computer company, is bucking current trends, and expanding its assembly plant in Singapore to include a showpiece research and development (R&D) centre. Although many computer giants, most notably the Japanese, continue to move manufacturing to low cost centres such as Singapore, HP is one of the few to see the former entrepot hub as a major hotbed of computer innovation outside of its American home base.

At the opening of a new \$825m (US\$13m) facility in Singapore, vice-president Bill Terry revealed that HP would spend \$840m building up its R&D over the next five years, with more to come. Moreover, this was only part of a planned \$890m expansion package, including the construction of a "state-of-the-art" fabrication facility for manufacturing gallium arsenide "super-quick thinking" chips for advanced optoelectronic devices.

The company has selected Singapore at a time when the

hp Western methods of inventiveness have been adapted to the Asian culture

(the ability of computers to make human-like judgments). Also, the Singapore subsidiary has already shown an outstanding record in developing new products which, according to Terry, fully justifies his company's investment.

Hewlett Packard normally expects a return of 20 times on R&D projects, and Terry says that "the folks in Singapore

have more than fulfilled that expectation" in the brief two years that the embryonic R&D centre has been in operation.

New products taken up by HP worldwide include a new family of keyboards made with the notion of introducing marketing goals early on in

the marketing team under Patricia

White, who works unusually closely with the engineering teams.

"This," says Brown, "fits in with the local preference for being given (rather than developing) the necessary data on users needs, and the products to be developed. They are geared towards productivity, getting things done, and executing commands."

For instance, "they get turned on by tools and want to apply them right away," says Brown. Thus HP provides each engineer with his own workstation which includes sophisticated CAD (computer aided design) equipment and pre-released software. These in turn are hooked up through electronic communications networks to all parts of the company's far-flung empire.

When HP decided to create a research centre in Singapore over two years ago, Brown says, "We had an ideal opportunity to take on the age-old problem of linking product development and marketing

Brown comments that "We give the designer the opportunity to learn in advance of the world, which creates a real excitement at the workbench. Given a chance to feel they can

fully exploit the solid analytical skills fostered by Asian education, and the desire to get to the root cause of any problem. This is a characteristic less evident in the US, says

Brown.

Singaporeans share the Japanese obsession with quality but possess something more: an interest in lowering costs, which Brown says he has found nowhere else in the world. He says that "this is as exciting to our engineers as a wholly new process would be to an American," and allied to the Singaporeans' ability to manipulate methods and processes, is what makes working in Asia so rewarding.

Brown admits that fostering true independent thinking remains a problem with Asians who generally are more concerned with immediate returns. However, even this has been largely solved by recruiting Western-trained Singaporean expatriates with an attitude to research which complements that of their home-grown colleagues' attention to detail.

For instance, the company

contribute, they get it right the first time."

However, he admits this would appeal to engineers anywhere. The fundamental reason why HP has succeeded so spectacularly in Singapore, he says, is because "We try to capitalise on their strong points, not change the culture."

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DEC help make fast planes faster

Aircraft design and manufacture is a long, drawn out and expensive process. Leaders in the industry are constantly looking for anything that can reduce the development cycle and the time between investment and payback.

In recent years computers have been used to help speed up testing, design and manufacture.

With Computer Aided Design (CAD) systems it is possible to simulate wind tunnel testing without the expense of prototypes.

Component production can be checked for accuracy on the shop floor while flight simulation has become a crucial part of the testing procedure.

These factors help explain why leading aerospace manufacturers like British Aerospace, SAAB, Vickers and Boeing are now also using Computer Integrated Manufacturing (CIM) systems supplied by DEC, the world leader in networking.

CIM allows the whole manufacturing process from order receipt through design and production to distribution and after sales service to be monitored and controlled at every stage.

And because of DEC's networking leadership information can be exchanged not just between departments, sites and countries but even between different manufacturers' computer systems.

This provides the competitive edge that means planes get off the drawing board and into the skies faster.

SAAB British Aerospace Vickers and Boeing chose easy to use DEC technology for their CIM systems.

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CANADIAN ENERGY INDUSTRY

Bernard Simon on the dying days of a Canadian energy group
Poker-faced players in Dome game

ANOTHER PAGE. In the final chapter of the Dome Petroleum saga was turned at the Calgary Convention Centre last Thursday when the embattled western Canadian energy producer held what was probably its last annual meeting. Although the end is near, the climax of the story about an oilman's dream which turned into a banker's nightmare remains unwritten.

In its dying days, the Calgary company has found itself at the centre of a takeover battle which pits Amoco, the US oil

group, against 56 North American, European and Japanese banks and an assortment of other creditors.

A poker champion would be proud of the way Amoco, Dome and the banks are playing their hands. None of the players has yet appeared to blinch. Their moves over the next few weeks are likely to determine whether Amoco emerges as Canada's biggest oil producer, or Dome sinks into bankruptcy amid a morass of recriminations and lawsuits.

There are also some wild cards, in the form of several other oil companies which would like to get their hands on Dome or on some of its valuable assets.

The odds still appear to favour Amoco, whose secret US\$8.5bn offer was picked by Dome and two US investment banks last April in preference to bids—also made in secret—by TransCanada PipeLines of Toronto and Imperial Oil, Exxon's Canadian subsidiary.

Dome started looking for a saviour late last year when the plunge in oil prices unravelled efforts to restructure its C\$6.4bn debt. The company, once the bright symbol of Canadian energy nationalism, has been struggling to survive since 1982. Rocketing interest rates and the end of the Opec oil boom brought its debt-financed acquisition spree to an abrupt end.

Amoco made what Mr Howard Macdonald, Dome's chairman, calls the "cleanest" offer. Its bid was not contingent on any tax concessions nor on sustained oil prices. According to Mr Don Stacy, Amoco's Canada's President, "Macdonald

really squeezed us down to the last drop."

The two companies are also a good fit. They are already partners in about 100 exploration and development projects. More than 40 per cent of Amoco's conventional oil reserves in western Canada are located on properties where Dome also has an interest.

Amoco's agreement with Dome makes it difficult for any other bidder to overturn the deal with a higher offer. All three bidders pledged not to return to the fray if Dome turned them down. Dome promised not to look for any other suitor.

Dome has made itself less attractive to anyone else by agreeing to sell to Amoco its Primrose bituminous sands project in Alberta, one of the jewels in its crown, if the deal falls through for virtually any reason.

Amoco's terms have raised few objections from shareholders who, despite the fact that Dome has a negative net worth of almost C\$3bn, will receive roughly the present market value of their stock.

Dome shares now trade at slightly over C\$1, compared to C\$25 in the company's heyday.

Canada's progressive conservative government would also breathe a sigh of relief if the Amoco deal goes through. In a sharp turnaround from its predecessor's policy of discouraging foreign investment in the politically sensitive energy industry, the present government has told Dome to take the best commercial solution.

Amoco's interest in Dome was first sparked by a keynote speech by Mr Marcel Masse, the energy minister, last November in which he indicated that Ottawa would allow foreign takeovers of any energy company in financial difficulty.

The only players which do not like the deal are and are likely to do something about it are the lenders. Amoco has offered secured lenders an average of 8.5 per cent of their claims. About four-fifths of the total would be paid in various forms of debt instruments. Institutional unsecured creditors would get 35 per cent of their claims in a combination of cash and paper. Public unsecured lenders would be paid in cash.

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in defining security. It would be a pretty fair mess." His argument is reinforced by the fact that the lenders have for the past five years chosen not to push the company over the brink.

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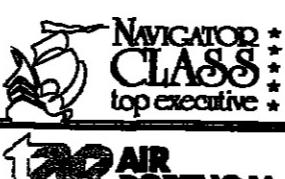
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GERMAN MOTOR INDUSTRY

Andrew Fisher talks to Carl Hahn, chairman of Volkswagen

IT WAS to have been a year of festivity. Volkswagen's progress from the post-war rubble to a worldwide concern would have been celebrated in proud style with the production of its 50 millionth car.

But the party atmosphere has been absent. Instead, the group was hit by one of the biggest frauds ever. Losses through forged foreign exchange contracts totalling DM 473m (£161m), mean VW has been in no mood for enjoyment.

Tomorrow, Mr Carl Hahn, the chairman, is likely to face the toughest annual meeting he or any West German executive has ever attended. Stale, urban, and relaxed, however, he showed no signs of anxiety in a recent interview.

To Hahn, who will have to explain at length how such a fiasco could occur in a supposedly well-managed company — the real shame of the affair is the way it distracts attention from VW's long-term efforts to position itself in an increasingly global industry.

Thus the chairman, whose 31st birthday is today, will try to show, if possible, not only that the board was not to blame, but also to emphasise its progress in developing new markets, forging alliances with other companies, and keeping prices in the move.

His hopes have just been raised by an independent auditors' report, which generally cleared the board of responsibility, though concluding that the finance department had been lax.

Hahn will remind the AGM that VW is the top car producer in western Europe (the nine millionth Golf hatchback has just rolled off the assembly line), has been restructuring existing operations and making plans for the future. One example is the latest small truck deal with Toyota of Japan.

A strategic thinker whom some past associates have criticised for generating far more ideas than can ever be realised, Hahn feels it is vital that VW continues to move with the times and does not let itself be seen as a purely German company. So, more than any other European-based producer, it has spread its interests round the globe. "The world has shrunk to such a degree that everybody is actively or passively global," he reckons. "The choice is only whether you want to be an active player, or a passive player."

VW's foreign ventures cover the whole political spectrum. It makes cars and trucks on both American continents; is increasing car production in China in partnership with the state; builds engines in East Germany, has a joint (and not too successful) car-making deal with Nissan in Japan, and owns the (still loss-making) SEAT car manufacturer in Spain.

The Toyota contract, involving the assembly from 1988 of 100,000 pick-up trucks at VW's under-utilised Hanover plant, is the latest in this system of world links. Hahn comments: "It looks a little bit at the 1990s and not just at today and yesterday."

Toyota is the latest Japanese company to seek more production facilities in Europe to counter cries of alarm over Japan's 10 per cent penetration of the European market. VW's foreign exchange losses, as well as losses in Spain, Brazil and at the Triumph-Adler office equipment subsidiary sold last August to Olivetti of Italy.



Life beyond a scandal

of the western European market and 14 per cent of the German. And VW is keen on a partnership with a company from which it hopes to learn a great deal. How the co-operation will develop remains to be seen.

He may have some difficulty in getting this multinational dimension across at the VW AG in its headquarters in Wolfsburg, near the border with East Germany. The currency scandal, which has led to the arrest of VW's former chief currency trader and the resignation of its finance director, will be uppermost in shareholders' minds.

Hahn is resigned to this. "When something of this nature happens, we must accept that everybody is reacting in an emotional manner, whether they know any facts or not." But criticism is likely to focus on other aspects of VW's business, too. It has made heavy losses at SEAT and in Brazil, its up-market Audi car subsidiary suffered a profits reverse when its models had sudden acceleration problems in the US, and there have been constant reports of board rifts.

Hahn will have to provide some answers. "We have been quite a successful company," he says. "We don't think we are perfect, or have done all that should have been done, but when I took over (in 1982) we were number five in Europe and now we are number one." Last year, VW sales showed a tiny advance to DM 53bn with group net profits only slightly lower at DM 580m. Last year's figure was DM 592m. This was despite the foreign exchange losses as well as losses in Spain, Brazil and at the Triumph-Adler office equipment subsidiary sold last August to Olivetti of Italy.

Today, says Hahn, after cost-cutting and restructuring,

"Westmoreland is in better shape." Although less than 500 cars a day are being produced there against 1,000 or more at the turn of the 1980s, Hahn still feels the capacity is useful as insurance against possible US protectionism.

Clearly, Hahn would far rather emphasise the international picture at the annual general meeting than the currency shock. But he is unlikely to be allowed to do so. Attention will focus on the motion to approve board actions for last year, forming a vote of confidence. With the state owning 40 per cent of the voting shares, the outcome seems in little doubt. But Hahn does not relish becoming a target of shareholders' ire. "Usually, it is the guy who has done the stealing who is accused."

VW is under attack not only from Japanese imports, but also from leading makers in France and Italy. So, producing cars more cheaply in Spain is attractive, if it can be done consistently. Hahn does not say what the saving is on a Polo built in Spain rather than in Germany. "But I can say that in Germany, hourly labour costs in the automotive industry are nearly DM 40, in Italy and in Spain below DM 20."

At present, European car markets are buoyant and Hahn expects the growth to continue until next year. Across the Atlantic, however, the picture is bleaker. As an old hand in the US, where he built up Beets sales in the early 1960s, Hahn knows the market well. With heavy discounts and zero financing, the US market is "a paradise for customers." VW's sales there plummeted by 39 per cent in the first quarter, competition intensifying at a time when sales were suffering from the fact that many purchases had been brought forward to the end of 1986 before tax break ended.

As in Europe, VW's strategy in America straddles more than one country. In the short-term, the sorry state of the inflationary Brazilian economy has hit it hard, last year producing a loss. In the country of DM 258m. VW has now linked its South American interests with Ford in a joint production deal, Autolatina, which Hahn expects will eventually pay dividends.

For the moment, the losses continue, with VW and Ford each shedding 2,000 workers in Brazil; and VW cannot, with the Brazilian economic and component supply problems, reap the full benefits of its decision to serve the lower end of the US market from there. VW's US-made Fox car, in the \$5,000 to \$6,000 range (£3,125 to £3,750), has been well received, but VW has managed to send in only about 5,000 a month.

The weak dollar, should help VW's own plant in Westmoreland, Pennsylvania, to come into its own. Two years ago, production was scaled down to one shift a day when the dollar was high and the Rabbit (an earlier, Americanised, version of the Golf) flopped because it was too un-German.

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UK NEWS

Ministers press bids despite plea for restraint

BY PETER RIDDELL, POLITICAL EDITOR

REQUESTS FOR sizeable additional public expenditure on the inner cities and schools are being submitted by senior ministers this week in spite of Treasury pleas for restraint in these programmes.

Mr Nicholas Ridley, the Environment Secretary, is seeking extra funds to expand the number and scope of urban development corporations to regenerate inner cities, as well as for housing.

Mr Kenneth Baker, the Education Secretary, wants more money to support his proposed educational reforms as well as for the continuing impact of the teachers' pay settlement.

These spending bids have been made as confusion continued in Whitehall yesterday over responsibility for the inner cities with ministers from separate departments claiming a leading role.

There are increasing signs that the Government will face difficulty in meeting its medium-term public spending targets for next year and later as the annual ministerial review begins.

Existing plans imply a slight fall in the volume of spending in real, inflation-adjusted, terms next year and pressure has come from higher than expected public sector pay settlements.

A series of concessions made to avoid controversy before the general election has added nearly £1bn to annual totals. These include nearly £300m for nurses pay, a similar amount for other public sector workers and around £50m to meet the commitment to increase income support levels to help the "most vulnerable" and poorest pay their 20 per cent contribution to the new community charge in Scotland.

Allotment will have to be made for these items and for increases in demand-led programmes such as social security before account is taken of the bids from Mr Ridley, Mr Baker and other ministers.

However, Mr John Major, the new Chief Secretary to the Treasury, gave a warning in a speech on Sunday that even though the inner cities, education and housing were highlighted in the Conservative election manifesto, there could be "no blank cheques", and these plans



Kenneth Baker: Seeks more for education.

would not be exempt from searching examination.

The Treasury intends not only to scrutinise new bids but also to question whether some existing programmes provide value for money and need to be carried out in the public sector at all.

Mr Major's warning of the need for restraint was yesterday described as "very unwise" in relation to education by Mr John Biffen, a former Chief Secretary and leader of the House of Commons who was dropped from the cabinet after the general election.

In a characteristically barbed first speech as a backbencher, Mr Biffen said educational reforms on the proposed scale could not be achieved "unless backed with adequate resources; less than that would undermine the policy itself."

The outcome of the Whitehall debates will determine much of the character of Mrs Thatcher's third term, as well as the fortunes of some of her possible successors.

Ever since general election night in Conservative Central Office when a triumphant Mrs Thatcher talked of the priority of the inner cities for this parliament, there has been a policy vacuum which several departments have been eagerly trying to fill.

Mercury banking group calls for £131m

By David Lascaris,
Banking Editor

MERCURY International Group, one of the largest UK investment banking groups to emerge from last year's Big Bang, is to boost its capital resources with a £131m rights issue.

The announcement was well received in the City of London yesterday where Mercury is viewed as one of the few UK-based groups capable of competing effectively against foreign banks in the international capital markets.

Mr David Scholay, chairman, said that his company had no pressing need for additional capital, but it wanted to be prepared for new business opportunities as they arose.

The right issue is the first by the 50-year-old group, which is based on the S.G. Warburg merchant bank. It is due to be held in late June this month.

It is also believed that the £131m is to reflect losses this month.

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Murdoch poised for £38m Today deal if Government approves

BY RAYMOND SNODDY

MR RUPERT MURDOCH, chairman of News International, yesterday bought the Today newspaper from Lourho, the international trading group, for £38m.

The deal is conditional on Lord Young, the Trade and Industry Secretary, giving his approval today. If it is not received, Mr Tiny Rowland, chief executive of Lourho, has made it clear he will close the paper down.

Mr Dennis Hackett, the editor of Today, who has lifted the circulation to 340,000, has resigned and will be replaced by Mr David Montgomery, the present editor of the News of the World.

Mr Montgomery will be chief executive as well as editor of Today and Mr Bill Gillespie, a senior Murdoch executive, will become general manager.

The aim is to continue to run Today as an independent newspaper aimed at the middle-to-upper end of the British market - "from the Daily Telegraph down," Mr O'Neill said last night.

Mr Paul Spicer, a director of Lourho, which on Monday sold its castanios for £128m, said the company was very pleased with the price it obtained for Today.

The £38m means that Lourho has come close to breaking even on its venture into national daily newspapers, after writing off £35m on its balance sheet. Recent losses will be offset against tax.

Lourho preferred Mr Murdoch's offer because of the higher cash payment.

Then at the weekend Mr Murdoch

Daily Mirror to offer advertising inserts

MIRROR GROUP Newspapers is planning to offer advertisers and promoters the opportunity to insert pre-printed publicity in all its newspapers from the end of this year.

The proceeds of the rights issue will bring Mercury's total capital resources to £875m of which, it claims, would put it on a par with some of the leading investment houses on Wall Street when it regards as its main competition.

Mercury also reported yesterday that it had earned \$96m before tax in the year to March 31. This was an increase of 7 per cent on \$91.8m earned the previous year, and reflected the favourable market conditions which accompanied Big Bang.

See Page 29

significant growth area for the industry.

Newspapers, he believes, are a much more cost effective way of reaching the consumer with such material than direct mail with its obvious postal costs.

• The print union Sogat 82 yesterday failed to obtain a High Court injunction aimed at preventing Mirror Group Newspapers from switching their national newspaper distribution from rail to road.

After News International's successful switch to road-based distribution of its papers Mirror Group set up its own company, Newsflow, to distribute the London Daily News, and yesterday Mirror Group was due to switch distribution of the Daily Mirror to road.

Sogat argued that it had not been properly consulted on the move.

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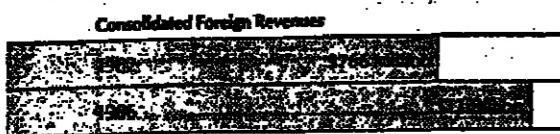
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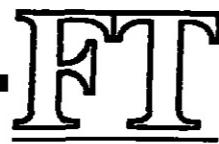
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UK NEWS

Rover names developer for £100m shops site

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

ROVER GROUP has chosen Clayform Properties, a quoted property group, as developer for the £100m shopping and leisure centre it wants to create on the site of the defunct Leyland truck plant at Bathgate in central Scotland.

The state-owned vehicle company has not yet obtained planning permission for the centre which would occupy a 1m sq ft site near the M8, about halfway between Glasgow and Edinburgh. Rover says the scheme would create 2,400 full-time and 1,500 part-time jobs.

The truck plant was closed last July when the last 900 people were made redundant. The plant employed 6,700 at its peak in 1977.

Mr Graham Day, Rover Group chairman, announced the redevelopment plans in December and the

proposal received the support of West Lothian District Council, which was attracted by the fact that Rover has agreed to build up to 250,000 sq ft of industrial units if the scheme goes ahead.

Approval from Lothian Regional Council has not yet been granted and last week the company lodged an appeal with Mr Malcolm Riffkind, Secretary of State for Scotland.

Mr Riffkind has already reserved the right to intervene on the question of the Bathgate project, as well as on a number of other proposed shopping centres for the area to the west of Edinburgh and the periphery of the city.

Mr Day acknowledged yesterday that some of these projects would not go ahead if the Bathgate

scheme obtained approval. He rejected the criticisms that Rover's project would take jobs away from other shopping centres. It would produce a net gain in employment, he said. "If people do not want this development or any development at Bathgate would they please say so?" he said.

He would not say how long Rover was prepared to wait for approval.

"As long as we are making reasonable progress we are prepared to roll." He did not think it would be a matter of years before the issue was decided.

Clayform Properties has developed a number of retail sites in England and last year took over Sammel Properties which was responsible for a town centre development in Stirling, central Scotland.

Massey serves wrists on unions

By John Gapper,
Labour Staff

MASSEY-FERGUSON yesterday tried to prevent further guerrilla strike action at its Coventry tractor plant in the west Midlands by serving writs on the four unions involved.

The unions are protesting against compulsory redundancies and a proposed 10 per cent pay cut.

The writs, intended for the general secretaries of the TGWU transport union, the EETPU electricians, the AEU and Tass engineering unions, stated the company's intention to seek injunctions and damages against the unions if the action by manual workers continues.

The unions believe the campaign, which continued yesterday with a half-day strike by the 1,845 hourly-paid workers, is within the law because a ballot held 10 days ago produced a majority in favour of industrial action.

The company said that two half-day and two hour-long walkouts had been in breach of the 1984 Trade Union Act because strike action had not been specifically referred to in the ballot question.

It is insisting on 30 redundancies by next Friday, when the plant closes for a three-week summer break. So far, only 465 have volunteered and a further 100 have left after being made redundant.

The company also says that a 10 per cent pay cut must be negotiated to reduce costs in response to a fall-off in world demand for new tractors if the plant is to continue production.

A coachload of workers from the Coventry plant travelled to London yesterday to protest outside the office of Massey-Ferguson's parent company, Varty Holdings.

Mr Norman Willis, general secretary of the Trades Union Congress (TUC) has called for concerted action by unions and the TUC to promote trade unionism.

Together they should offer help to the "massive numbers" of unorganised workers in the UK, he told the conference of the ISTE steel union.

They should attract the young and idealistic to trade unions to help the less fortunate, he said, in a speech reflecting the increasing concern at senior levels of the unions with organisation and recruitment of new members.

City's electronics analysts take caning from Sugar

BY RAYMOND SNODDY

MR ALAN SUGAR yesterday revealed his new Amstrad 1640 personal computer - and his respect for the power of the press and contempt for electronics experts in the City of London.

Mr Sugar, the Amstrad chairman, was appearing on an Any Questions panel organised by a computer trade magazine at a personal computer exhibition in London.

"The power of the pen is very strong," admitted the multi-millionaire Mr Sugar, obviously with some of the criticisms of his first IBM-compatible personal computer, the PC 1512 in mind.

He told an audience of journalists that the press, and in particular the computer trade press, were in a position to determine whether a product flourished or not. "It can be made non-successful by the press," he said.

The blunt-speaking Amstrad chief went on to confess that during his first days in the consumer audio business 15 years ago, "if you got a bad review you might as well shut the production line down."

The only chance was to "give it a new number and a new cabinet and bring it back three months later."

Alan Sugar: "press can make products fail"

"So that's what you're doing with the 1640," said one of his press tormentors, quick as a flash.

But Mr Sugar, who recently revealed that he thought p/e ratios were to do with physical education, reserved his sharpest words for the City of London's electronic analysts who watch the affairs of companies

such as Amstrad and have a considerable influence on their share prices.

Analysts, he said, gathered their information from journalists in the industry "and nowhere else."

After talking to journalists they walked into their local electrical goods retailer, talked to an assistant who had just sold something and then formed a view of the company.

They then wrote an article about a company which went to the manager of the Coal Board pension fund. "He then sells £5m worth of shares. It is incredible but that's the truth of the matter."

The shares of Amstrad have been a bit soft recently - 177p compared with a high of 225p for this year. "We will just keep reporting our results twice a year and let them speak for themselves," Mr Sugar said.

The first computer press review of the new Amstrad PC, which is being introduced in the UK market this month much sooner than expected because of "various pressures from our customers," was on the whole complimentary.

What the analysts think of it however, will make even more interesting reading.

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THE ARTS

Television/Christopher Dunkley

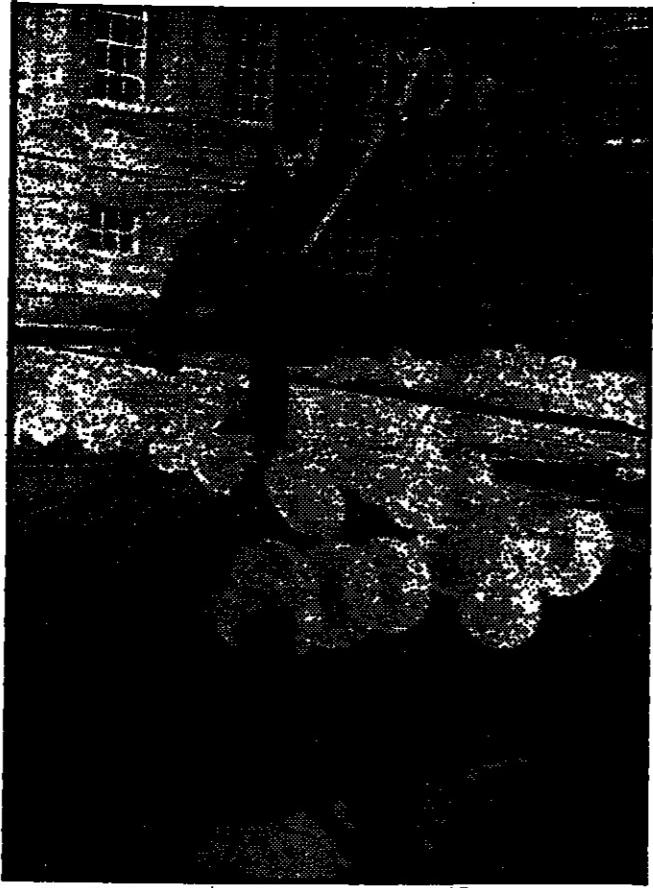
More 'shock increases' treatment

One day somebody will write a monograph on the vocabulary of television news reporters which will show how a whole sequence of modern fears arose from casual assumptions made in television newsrooms. It is, of course, much less exciting to announce "Once more increased clerical efficiency in the police force has resulted in the recording of a larger number of muggings" than it is to declare "The number of muggings was up again last month". The trouble is that the second method, when repeated endlessly, induces fear among the viewers out of all proportion to the true risks of being attacked and robbed in the street.

Now a new subject is receiving the "shock increase" treatment. Last Thursday on BBC1's Nine O'clock News John Fryer talked about "the growing problem of child sex abuse", yet presumably he has no more idea about how many children were being sexually abused in 1887 or in June 1977, than he does about the numbers being sexually abused today. All he knows is that the statistics collected by social workers, doctors and police have recently increased. This rise is surely a reason for celebration. It follows a major television campaign organised by Esther Rantzen and the launching of Childline and suggests that thanks to modern social services, a greater proportion of those being sexually abused today is being identified than was the case in the past.

That is a good thing, not a bad thing, and for television to whip up hysterical fear over child sex abuse is just as irresponsible and illogical as the television campaign to turn "killer diseases" into terrifying bogeys. We should count ourselves lucky that most of us live long enough nowadays to die in our dotage of heart disease or cancer instead of being struck down at 30 by cholera or the black death.

Channel 4's *Porterhouse Blue* came to a satisfying finish with every end neatly tied off. The television current affairs parody was one of the best serieses in the entire season, thanks largely to Griff Rhys Jones's splendidly accurate portrayal of the glibly anchorman. So often television drama proves incapable of satirising television



David Jason as Skully in a belief-suspending episode of "Porterhouse Blue."

journalism, as though drama writers and directors had never actually seen *This Week* or *Panorama*.

The weakest link in *Porterhouse Blue* was unfortunately the central premise when Zips wanted to get rid of his 576 condemned. You or I would simply dump the little things in the dustbin, but Zips decided to inflate them all with the gas tap and stuff them up the chimney. Perhaps the book built up some hysterical yet convincing rationale for this, but on television it merely looked like a wholly incredible plot contrivance. One's disbelief remained unsuspended.

Talking of the failure to persuade us to suspend disbelief, ITV's *Floodtide* is full of unconvincing detail. In the crucial opening image the cabinet minister appears to be

have been saying it again during the last few weeks. The Daily Mail has even gone so far as to claim that "for the first time in 30 years the cinema is taking audiences away from all four television channels."

Yet a careful look at the figures invariably suggests that the story has been started by the advertising industry, tricked at the expense of the public. ITV audiences (in Britain advertisers pay more to reach their targets when ratings clip) aged 16 to never 18s only too delighted to publicise claims about the troubles of a competitor medium.

It is easy to show dramatic reductions in a month-on-month comparison, it says.

unusually cold May in one year is followed by an unusually warm May the next year. In the first year people stay in and watch abnormally large amounts of television and in the second they go out and watch abnormally little. But plot the total figures annually, and while you will find variations in the ITV swings and the BBC roundabouts, with the BBC currently a couple of points higher than usual and ITV a couple lower, you will not find any dramatic reduction in viewing.

Take the most recent week (ending June 14) for which I have BARB figures, and you find that average time viewed per head of the population was 23 hours 17 minutes, compared to 21 hours 27 minutes in that week last year. The week's top rating this year was 18.75m compared to 17.8m last year.

Go back to the same week in June '83, the earliest comparable year in that Britain had four channels, and average viewing per head was 18 hours 6 minutes. The long-term trends are not down but up. The entire British cinema industry takes three months to equal the audience achieved by one movie on one television channel on one night.

*

Tomorrow night at the magnificent Banqueting Hall in Whitehall, London, ITN is throwing a party to mark the 20th birthday of *News at 10*. There will be quite a lot more to celebrate, too. *Channel 4 News* is one of the greatest successes of Britain's newest channel, and ITN's daily news bulletin is about to start appearing in Japan. Thanks to its increased activities ITN has for months been looking for bigger premises and has now arranged to take over the Sunday Times building in Gray's Inn Road. Ironic, then, that there is a campaign building up among advertisers to try to have the main ITN programme moved back from 10.00 to 8.30 to allow ITV schedules more leeway to compete with the BBC for ratings. Could tomorrow's party be the 20th and last birthday of *News at 10*? Most unlikely.

*

There were many years when the ITV companies could, if they had so wished and if they could afford the union rates, have started their own breakfast programmes. Yorkshire Television actually gave it a try. But when no regular national service was forthcoming, the IBA allotted the break-

A. R. Gurney Jr is not so junior any more, but his plays remain as tricky to wrap up as they are to pin down. There is always something fresh and intriguing about a Gurney play.

So it proved in *The Perfect Party* (premiered in New York by Playwrights Horizons in February), a curiously laborious attempt to undermine the American success ethic while constructing a social replica of the country's great social and political experiments.

Then the Peacock Committee recommended that the ITV companies should be similarly deprived of the unused hours of the night, and that these should be given to yet another organisation to provide a national night-time service. This time, rather than lose yet another slice of their shrinking salami, the ITV companies hurried to launch the night time service which we had always been told was prohibitively uneconomic.

Perhaps they have forestalled the IBA. Perhaps the IBA was not planning to follow the Peacock recommendation. But now that we — in London, anyway — have seen that ITV is offering in the late night hours, it seems to be time to campaign for these hours, too, to be removed from the franchises and for somebody else — TVPM perhaps — to be brought in. The collection of racy old movies, foreign sport, and rubbishy American series is deeply unattractive, even to a habitual night owl. It makes many of the American night time services, so often ridiculed, look positively glamourous and sophisticated.

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The Perfect Party/Greenwich

Michael Coveney

would be foolish not to take advantage of it."

This is unusual and initially off-putting. But the play gathers an emotional centre when you realise that Tony is not just a gadfly East Coast socialite with a sense of order (almost the first thing he says is that people look and act their best in evening clothes) but also an instrument of complaint against the success machine he affects to condone. His assault on Big Apple notoriety is ludicrous and ill-considered. His wife (Alison Skipper) pointedly observes that he is working on the perfect occasion to launch himself into celebrity. He wants to pull everything into an ideal shape just once before death. The thrash must be publicised, so a pushy journalist, Lois, materialises from New York to review the show.

Just as in *The Dining Room*, a play seen at Greenwich four years ago, in which Gurney brought an entire genealogical tree to flower by meditating on its furniture, a social occasion forced various issues. And Gurney has no qualms in forcing the social occasion, too. Martin Jarvis as Tony and Rosalind Ayres as Lois do deliberately sharp-edged, goes-and-stays studding (and studied) with such aphorisms as "We live in a narcissistic age and it

is also played by Mr Jarvis, who has second act fun as a sidling seductive creep with limp, a moustache, an Italian connection and, according to Tony, large personal effects.

The promise of all these secure

Lois' presence after the interval, but she gives the show a bad review anyway, poking her head through the TV screen to pick holes in the lighting. Copulation with a critic will get you nowhere.

Gurney, a skilled and under-

estimated writer, incorporates a *cra de couer* for plays, like this, that fit no pigeonholes. What kind of country is it, someone walls, where one person calls all the critical shots. The cleverness lies in the creation of an amusingly pungent comedy while carpets are pulled from under various pairs of feet—including the audience's—from start to finish.

Alan Strachan is a sensitive interpreter and his production makes a very good case for the rebuttal of the notion that there is nothing subtle or reflective in contemporary American drama. Tony's concept of a perfect party is said to be that of Willy Loman, of *Gatsby*, of Citizen Kane. Now that is exalted party company, but I like the sound of Gurney's false modesty, his self-deprecating chuckle behind the demure façade. And he is, no question, writing about large national themes in a mode he handles with flair.

Peter Rice's comfortable study, with American literary heroes on the wall and Oscar Wilde's collected works bearing down from the shelves, is contained in a picturesque, white clapboard proscenium. Careful observation also characterises the sculpted Jewish partygoers of Richard Kane and Kate David, a delightful actress who is new to me.



Alastair Muir

Martin Jarvis and Rosalind Ayres

Mark Tinkler/Wigmore Hall

David Murray

Tinkler is the handsome after song has too little colour so far, for Schubert's demands. Young baritone, Canadian-born, whose Billy Budd for Scottish Opera has been admired recently. No doubt a London debut was in order—but why, when Schubert's *Winterreise*, which is not only a peak of the mature repertoire but one which more Wigmore performers have clambered over in the past two years than I can remember in the last decade? In the event Tinkler did himself no discredit (and he had the ever-reliable Geoffrey Parsons to support him at the piano), but a mixed programme with a more extrovert range would surely have displayed him better, and invited less invidious comparisons.

His German sounded natural, but for almost half the cycle it was under-projected. One suspected that the swift passage from operatic stage to recital platform had made him too cautious. Even "Die Post" was de-vitalised, and the half-voice that Tinkler used in song

was always plain enough was Tinkler's careful sincerity, and his anxiety to treat a great work honourably. It is not well advised in bringing his immature *Winterreise* to London, he is evidently well taught. At 26 he has very substantial promise; perhaps it would develop best if he took his chances. One doesn't want a good young singer strangulated by good taste, nor overawed by the example of distinguished seniors. I think those are worse risks than the heartier kinds of excess.

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Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

La traviata/Glyndebourne

Ronald Crichton

A new conductor has taken over from Haitink for the last three performances this season of the Glyndebourne *La traviata*. Sian Edwards, winner of the 1984 Leeds conducting competition, has considerably improved. The Alfredo of Walter MacNab now sings easily with flexible phrasing, exemplary diction and a sense of giddiness which suits this young gentleman rather well. As Alfredo's father Brent Ellis emphasised the unpleasant side of the character at the expense of the consoling melodies Verdi lavished on him.

The old difficulty that at Glyndebourne orchestral tone tends to go lifeless below a certain level was however not always circumvented.

There were times when one wondered if not only the heroine but the orchestra's string section had been stricken with consumption. There was no feeling of an imitation Haitink performance. Miss Edwards was giving her own reading. Now she must learn to conjure the

genuine Veridian warmth and tingle within her chosen idiom.

The cast is the one described by Max Loppert after the first night. One performance has evidently much improved. The Alfredo of Walter MacNab now sings easily with flexible phrasing, exemplary diction and a sense of giddiness which suits this young gentleman rather well. As Alfredo's father Brent Ellis emphasised the unpleasant side of the character at the expense of the consoling melodies Verdi lavished on him.

The male mottoes fluttering round the incandescent courtesans remain as confusingly anonymous as ever.

Saleroom/Annalena McAfee

Blue Dancer Soars

Alexander Archipenko's bronze sculpture *Blue Dancer* has fetched £100,000. It was bought for £29,000 yesterday by a Swiss dealer at Christie's in London. The sculpture, conceived and cast about 1918, was the top lot in a sale of Impressionist and Modern Paintings and Sculpture, with 23 per cent bought in. The top lot was a book by Louis Aragon comprising 25 etchings by Chagall and a separate suite of etchings on Japan. The Japanese dealer Mainichi Communications paid £6,200 for the work. The New York dealer J. H. Hom successfully bid £56,400 for a portfolio of work by artists including Kandinsky, Klee and Moholy-Nagy.

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Mary Cassat's drypoint and aquatint mother-and-child painting, "Under the Horse-Chestnut Tree," was bought for £24,000 by an anonymous collector. The set of 16 etchings by Charles Sorlier after Mme Caillebotte, estimated at up to £45,000, were bought in at £27,500.

The market for tribal art showed no sign of improvement yesterday at Sotheby's. A total of £575,510 was made with 62.36 per cent of lots bought in. The top lot was a Fang wood Okak-style reliquary figure which was bought for £33,200 by a private buyer.

The Crucible's next season

The Crucible Theatre, Sheffield's 1987-88 season will include the British première of *The Park* by Boho Strauss, which will open on February 5 1988.

Other plays in the programme will be Oscar Wilde's *The Importance of Being Earnest*, *Of Mice and Men* by John Steinbeck, *A Winter's Tale* and *The Cherry Orchard*.

The season opens on September 10 with the Wilde. The Christmas pantomime will be *Cinderella*.

Arts Guide

Theatre

LONDON

Antony and Cleopatra (Olivier): Peter Hall's best production for the National Theatre he leaves in 1988 brings this great but notoriously difficult play to thrilling life, with Judi Dench and Anthony Hopkins in the lead roles. The courtly, witty and ultimately tragic love affair between Cleopatra and Mark Antony is given a new lease of life by Michael Gambon as Octavian. The production is superbly directed by Peter Hall and the set design by Peter Flannery.

Madrid (Barbican): Jonathan Pryce is a wobbly, blood-curdling Macbeth in Adrian Noble's exciting production for the RSC. It plays in repertory with Jeremy Irons in *King Lear*, Hopkins, a massive gaunt oak, which gathers force and more friends as it continues in the repertoire (222 223).

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FINANCIAL TIMES

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Wednesday July 1 1987

Cultural diplomacy

THE ARGUMENT about whether more public money should be spent on promoting Britain's culture has been going on for at least a century and is not likely to end for a long time to come. One of the main reasons why the discussions have become so confused is that they have not been based on a generally accepted definition of cultural diplomacy. The Commons foreign affairs committee's report on the subject, published yesterday, has done everyone a service by at least clarifying the issue.

The committee has come to the conclusion that cultural diplomacy, as defined by the Foreign Office in a memorandum submitted to it last year, is not pursued by the Government for its own sake, "but only as an instrument by which the pursuit of other diplomatic activities must be assisted."

This is undoubtedly a correct analysis. Among the five aims of cultural diplomacy cited by the Foreign Office are the need to convey an image of Britain as a forward-looking society based on liberal values; to explain British policies to decision-makers overseas and to promote British economic interests.

Utilitarian package

As the report points out, this list could be one of the objectives for diplomacy in general rather than for cultural diplomacy specifically. Certainly, the definitions of its aims given by the British Council, which is the main non-governmental agency in charge of promoting British culture, is very different. The list is made up of the following items: the interchange of people, the provision of libraries, books and information, the promotion of English and the arts and the implementation of educational projects.

If emphasis in the arguments over the funding of the British Council's activities has been put, more often than not, on the non-cultural spin-offs such as trade benefits, it is because the whole idea of promoting one's culture abroad is much less widely accepted in Britain than it is in countries like France and West Germany. It is almost as if an excuse must be found for spending money on such a "useless" activity.

Exports as the key to growth

THE WORLD BANK'S shift towards policy-based lending appears to have been accompanied by a shift towards policy-based thinking in its annual assessment of prospects for Third World economies. Last year's World Development Report focused on the need for reform of global agricultural policies; this year's theme is the relationship between trade policy, industrialisation and economic development. Nobody familiar with the Bank's general economic philosophy will be surprised to hear that it is tilting hard against the inward-looking, import-substituting policies that have found favour in much of the Third World for most of the post-war era.

In today's protectionist climate, the Bank may seem quite courageous to come out so firmly in support of outward-oriented trade policies. After all, what Third World manufacturer, hearing US Congressmen's slogan for the mandatory elimination of bilateral trade surpluses, is likely to put much store on his economy's ability to export its way out of trouble? And, after witnessing the longest and most severe decline in commodity prices since the 1930s, what Third World primary producer is likely to expect salvation through the creation of an even higher world commodity glut?

Trade policies

Indeed, it might not be too cynical to argue that the export pessimism which originally sparked the adoption of import-substituting trade policies immediately after the Second World War is in anything more valid today than it was then. A secular decline in developing countries' terms of trade as synthetic products take the place of natural resources was then mere academic speculation. So was the suggestion that trade liberalisation might founder on the intransigence of industrialised countries.

Somewhat confusingly, all it means by outward-oriented trade policies are strategies which do not discriminate between production for the home market and exports. It is urging neutral trade policies rather than measures that specifically en-

and that, only if the request for funds is wrapped up in a utilitarian package, will the Foreign Office release a few miserable pence.

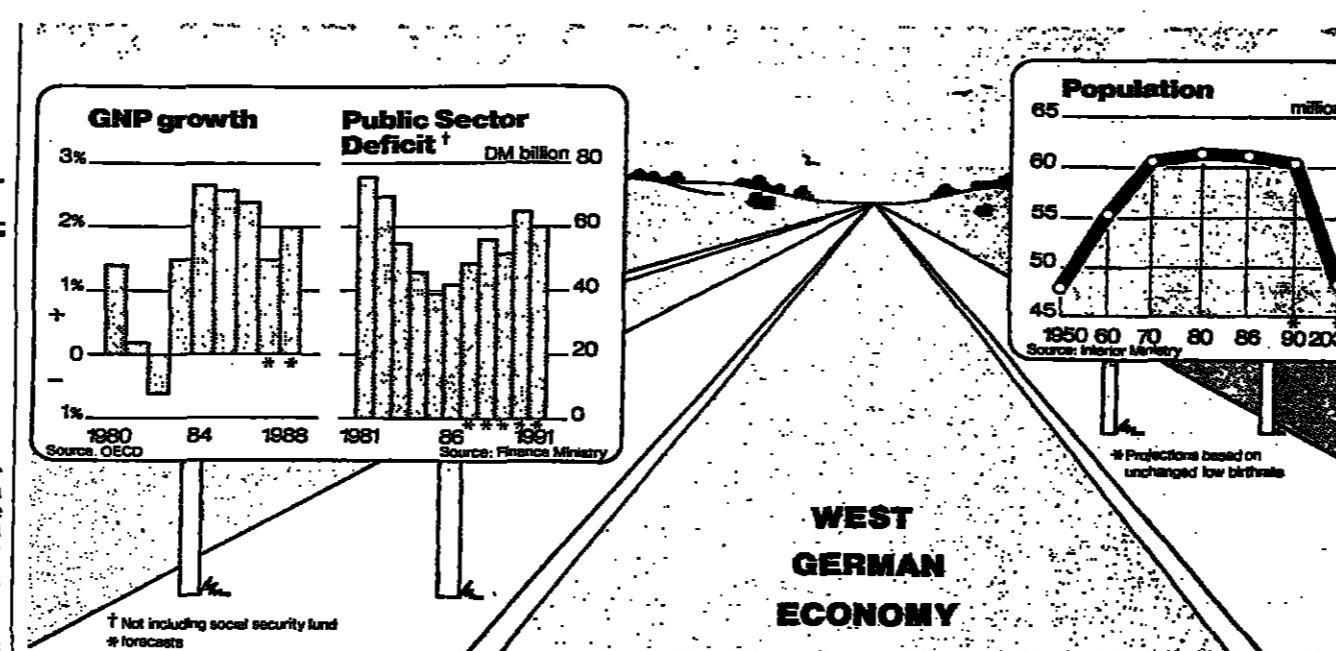
The British Council, reeling from the cuts imposed by the last two governments, has played this game almost as diligently as its paymasters. That kind of obfuscation, however, has now been thoroughly knocked on the head by the Foreign Affairs Committee report. "Not only is the political and commercial values of a nation but also its cultural values should be communicated overseas, and for their own sake," it states. It is probably the first time that a representative body has made such an untypically British assertion.

Direct grant

The committee's recommendation that, once the Government has drawn up a comprehensive statement of its cultural diplomacy based on these clear criteria it should increase the available financial resources for this purpose, is unlikely to be welcomed by Mrs Thatcher and the Treasury. However, it is certainly justified by the fact that the Government's grant-in-aid to the British Council has been reduced by 21 per cent in real terms since 1979-80.

Increasingly, the council has become no more than a management agent for the Government's development aid programmes in Africa and the Indian sub-continent, which now account for nearly half its total budget. As a result, its freedom of action has been undermined, particularly in the politically and commercially important areas of West and East Europe, Latin America and the US, where all its activities are funded by the Government's direct grant.

Instead of further clipping its wings, serious consideration should be given to extending the council's responsibilities to the entire overseas students' programme and the administration of the arts in Britain. If a specific cultural diplomacy budget is ever drawn up, as the foreign affairs committee has recommended, that could well be the minimum for reconsideration of the council's whole field of action.



A narrower road ahead

sions is a series of questions about a package of tax cuts scheduled for 1990, conceived as West Germany's principal, if somewhat tardy contribution to correcting the balance of payments disequilibrium threatening the world economy.

But fears about higher public sector deficits and a power struggle with the Laender (federal states) over the distribution of lost tax revenues are putting increasing pressure on Mr Kohl and Mr Gerhard Stoltenberg, his Finance Minister, to water down the 1990 plan.

West Germany has already increased the size of tax cuts planned for January 1 next year to DM 14bn from DM 9bn. This will increase the federal budget deficit to DM 24bn from the DM 21bn projected this year.

A further DM 20bn of net tax reductions is due to take effect in 1990—DM 35bn in tax reductions financed in part by DM 15bn in subsidy cuts. But details are still far from working out.

As long as uncertainties continue about the financing of the programme, the tax plans could prove counter-productive, unsettling rather than boosting business confidence.

Both Mr Kohl and Mr Stoltenberg, shun by criticism from the opposition and from conservatives within the coalition who question the financial basis of the 1990 package, have declared in the past fortnight that it will go ahead as planned.

West Germans have always been sensitive to fears of inflation. With price rises this year expected to run at no more than 0.5 to 1 per cent, this is not a worry—at least for the present.

But new anxieties have been nurtured by prospects of widening deficits in the government and social security funds.

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Additionally, both Mr Kohl's Government and the Bundesbank, the constitutionally independent central bank member of the bruised which resulted from the country's last counter-cyclical effort to boost the economy, decided in 1978.

Although relatively moderate, the package was followed by the second oil shock in 1979—leading to the trauma of a current account deficit, D-Mark weakness and recession two years later, and, indirectly, to the downfall of Mr Helmut Schmidt's Government in 1982.

Some economists see a long-term flattening of the West German growth curve as almost a natural phenomenon.

Mr Helmut Schlesinger, vice president of the Bundesbank, said last month that a growth rate of 2.5 per cent over five or

billion in the year 2030, against 22.2m contributors and 11.2m pensioners in 1987.

Economic policy caution is also a consequence of projections.

GDP last year was almost DM 2,000bn, four times the level of 1967, a real rise of 100 per cent. Because the economy is now twice as big, officials and some private economists argue that 2 per cent growth in the 1990s adds up to the same output of goods and services produced by 4 per cent expansion in the 1960s.

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Mr Helmut Schlesinger, vice president of the Bundesbank, said last month that a growth rate of 2.5 per cent over five or

more years appeared to represent an "upper limit". Accompanying this mood of deep pessimism about growth prospects, international pressure on Bonn to boost the economy seems to have ebbed.

Both the OECD and the Bank for International Settlements believe West Germany could bring forward the 1990 fiscal package without endangering budgetary balance. But the US Administration, by its own economic problems, now seems to have wearied of belabouring Bonn about growth. Both Mr Kohl and Mr Stoltenberg returned from last month's Venice summit unscathed by criticism from Washington.

At home, on the other hand, Mr Lothar Späth, Prime Minister of the Baden-Württemberg state of Baden-Württemberg, has led the sniping against the 1990 package.

Other big companies such as Daimler-Benz, Volkswagen, and Siemens have also reported solid, though unexciting, progress this year. VW's first quarter profits were flat, with poor performance in the US and South America offsetting a sales jump in Europe. At Daimler, the biggest industrial concern in Germany, 1987 is expected to show more steady growth, with concerns expressed about possible US protectionism.

Mr Karlheinz Käse, chairman of the Siemens electrical and electronics group, certainly sees little expansion in his industry. "I don't think we will have more jobs in Siemens this year," he says, adding weight to the imminent employment at 2.1m is unlikely to drop sharply for several years.

Some of the states run by the conservatives are likely to team up with those controlled by the opposition Social Democratic Party (SPD) to oppose the tax plans in the Bundesrat (the federal council and upper house of parliament) which has a veto over tax legislation.

Against this background, senior officials in the Economic Ministry who have drawn up a paper suggesting that half the DM 20bn 1990 tax cuts be brought forward to 1989 have met a disheartening response.

Mr Martin Bangemann, the Economics Minister, has advised them that, given the political problems facing Mr Stoltenberg, it is even worth presenting the document to him at the moment.

By Andrew Fisher

sectors like steel and shipbuilding had their sufferings aggravated.

Overall, industrial output this year is likely to rise by only 0.5 per cent, says Westdeutsche Landesbank. This compares with 2.5 per cent in 1986 and 5 per cent the year before. In the major sectors, the bank foresees production growth of 1 per cent in vehicles against 3 per cent last year, nothing in chemicals after a slight drop in 1986, and a 2 per cent fall in engineering against a 5.2 per cent rise.

One of the brighter areas is the consumer sector, with retail trade advancing by nearly 4 per cent in real terms last year, allowing for the effect of a dip in prices, and set for almost as strong a performance in 1987. Thus big store groups like Kaufhof and Karstadt have reported sharply rising profits.

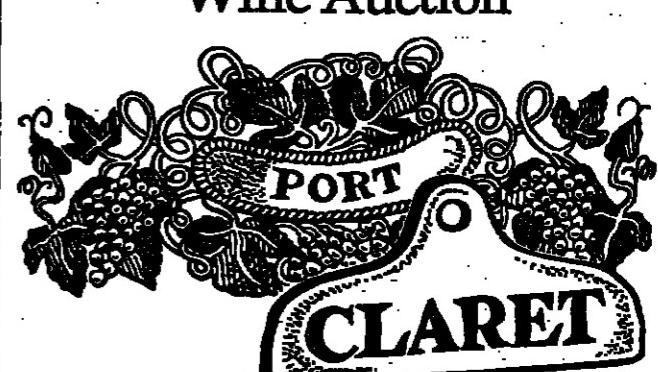
But domestic demand, helped by lower fuel prices, a first round of tax cuts last year, lack of inflation, and the boosted purchasing power of the D-Mark, is not enough to propel the economy into the sort of growth desired by much of the rest of the world.

Thus foreign demands for more action—whether directed at Bonn or at the Bundesbank in Frankfurt, which has allowed money supply to rise rapidly and offset some of the currency disadvantage by raising interest rates—are unlikely to cease.

CHRISTIE'S

IN THE CITY

Wine Auction



Christie's will be holding another City Wine auction at the Institute of Chartered Accountants on

Tuesday 7 July 1987 at 12.30 p.m.

the sale will include Havana Cigars, Vintage Port, Claret, Burgundy and fine and interesting bin-ends.

Watercolour Exhibition

Also on view at this Wine Sale and at our City Office from

Friday 3 July to 10 July

will be a group of inexpensive London watercolours from the studio of Albert T Pile.

For catalogues or any further details of our evening seminars in the City please contact Simon Birch or Peter Arbutnot

56/60 Gresham Street, London EC2V 7BB
Tel: (01) 588 4424 or 606 1848

Observer

MAKING MONEY is a growing crime. Since the art of forgery is also increasing in sophistication, law enforcement officers from around the world, who gathered in Lyon last week, decided that publicity is one of the best weapons against it.

Ironically, in an age of high technology graphic equipment, computers and data banks, no one knows how many fake banknotes, coins and travellers' cheques are floating around the world. Like drug trafficking, forgery is a hidden crime where the goods seized and arrests made are only the tip of the iceberg.

Last year about \$112m (£70m) in false currency, mostly US dollars, were confiscated worldwide, according to Interpol, the network of police organisations founded in Paris in 1923 primarily to combat counterfeiting. One forgeries inspector estimates the true figure is probably 10 times higher. The numbers also fluctuate from year to year because of erratic big busts.

"Investigations are taking longer, arrests are more difficult and the criminals are getting smarter," says Mr Dick Schuurman, head of the

Easier and easier to make a buck

Forgeries unit at the Netherlands' National Criminal Intelligence Service in The Hague. He estimates that counterfeiting worldwide has grown five-fold during the last 10 years.

Every 10 years, Interpol devotes its biannual meeting entirely to the subject of counterfeiting in an effort to keep abreast of the latest techniques and channels used by the culprits.

Interpol, which comprises 142-member countries, wants better co-operation from governments—ministries, courts and police—in tackling currency falsification.

Part of the problem is that people do not like to talk about it. Government officials, including central bankers, often consider the subject taboo because it hurts confidence in the currency.

Bankers fear bad publicity about fraudulent losses. Criminals, when caught, rarely admit to the true scale of their crime.

"Trust is the basis of the

monetary system," says Mr Schuurman. "If a shopkeeper looks at every bill on Saturday afternoon, it would take twice as long."

It also often takes an expert to spot a modern fake bill. The Netherlands, for example, has a large graphics industry replete with optical scanners, laser printers and computer-controlled presses.

When the industry has too much capacity, as it does now, printers can more easily be tempted to turn their presses to illegal jobs.

Other methods are cruder. The Italians, renowned for their artistic innovations, have discovered a new method of counterfeiting: they bleach \$1 bills and reprint them with \$50s and \$100s.

Some American counterfeiters are also amateurish. According to the US Secret Service, the federal agency entrusted with protecting the president as well as foraging at fairs, US "money makers" tend to be individual entrepreneurs who use rather

simple offset printers to spew out fake \$20 bills—and increasingly \$50s and \$100s—for palming off on small shops dealing mostly in cash.

Fast-service boutiques, purveying everything from hamburgers to foreign currencies, are especially attractive because of their high

falsifications outside the US, compared with 43 per cent in 1985. Aside from being the most international currency, the stark simplicity and lack of security features on US banknotes make life easy for the counterfeiters. The notes have only two colours—green and black—and no water-

Peter Daly, of the US Bureau of Engraving and Printing, told the Lyon conference that the planned microscopic printing around the President's portrait and a tiny plastic strip enmeshed in the paper would be delayed, probably until next year.

Most European banknotes have had such features and are altered about every 15 years. Nevertheless, counterfeiting of hard currencies, such as the D-Mark and British pound, is growing and improving in quality with the help of optical equipment.

Even high-tech office copiers can reproduce near perfect

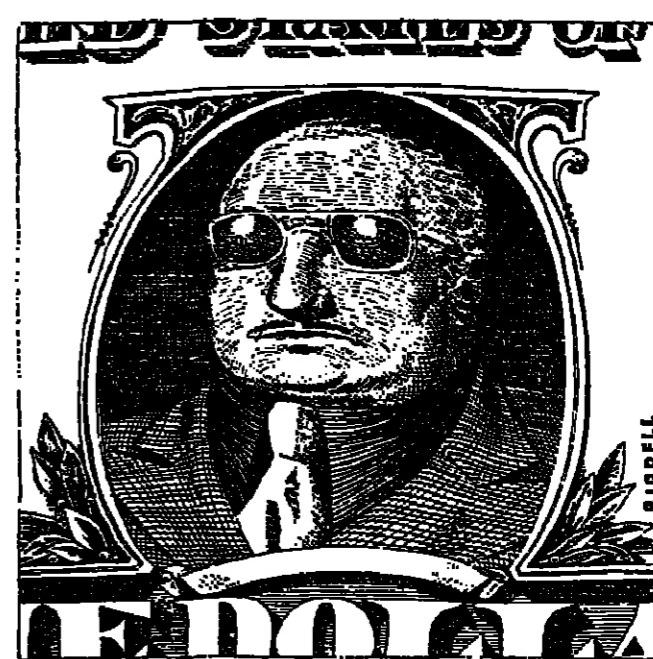
Laura Raun on Interpol's efforts to combat counterfeiting

cash turnover and late hours. But many of the fake bills in the US are of such poor quality that they are easily spotted with the naked eye.

One alarming trend is the rapid rise in US dollar counterfeiting outside the US, especially in Europe and South America. The dollar accounts for 85 per cent of all forgeries and American authorities are worried about being swindled.

Last year about 57 per cent of all dollars seized were counterfeited or other hidden details are needed. They are also all the same size and have not changed in 60 years, except for the treasurer's signatures. All in all, it is easy to make a buck.

It is little wonder that the Secret Service has been batching less and less funny money. Agents seized \$45m in the US in 1986, the third straight year of decline. It is hoped a turnaround will follow the introduction of the first new banknote security features since 1927. But Mr



public. Above all, Interpol would like to see members adopting a more open attitude towards forgery, as in the US, where the secret service wages a vigorous campaign to teach

the public how to spot forgeries. "If the shoe store clerk refuses to take a forged \$20 bill then you can begin combatting counterfeiting," says a Secret Service agent in Washington.

ONE OF THE first tasks for the Secretary of State for Education in Mrs Thatcher's reshaped administration is the next move towards a national curriculum. He will need to appoint working parties to lay down specific targets for seven, 11 and 14-year-olds—a key measure since it opens the way to defining at the next stage, the basic skills and content of instruction in such areas as mathematics and the sciences.

The national curriculum may well be a source of consternation to many in Britain's teaching profession, but elsewhere in Europe it would scarcely seem radical at all.

Much of the current justification for moving towards a national curriculum in England and Wales rests on the variability in scope and standards of the present provision.

Rapidly advancing technology, and worldwide industrial competition, now requires parliament to ensure that pupils' attainments should be more uniformly high—fewer low achievers—and that they do not fall behind their counterparts in other leading industrial countries. Difficult decisions will need to be taken on three main issues:

1. In what degree of detail should the curriculum be specified? 2. Who is to have the ultimate power to decide?

Policy on mergers

From the Chairman, Hanson Trust

Sir—Mr Palamountain (June 25) with monotonous regularity parades his opinions on mergers as if they were facts. His assertion that in some way agreed mergers are acceptable, but contested one not, is wholly without evidence. In fact the majority of academic studies worldwide, including a recent CBI paper, conclude the contrary.

Although Mr Palamountain suggests otherwise, the shareholders do agree to a contested merger. It is incumbent management which does not.

Mr Palamountain's objections to contested takeovers, which he describes as "formidable", are all from management's and none from the shareholders' point of view. Again, the recent CBI paper clearly shows evidence of the former's short-termism to which he refers. As for encouraging insider trading, an agreed offer is more likely to present that opportunity.

Palamountain's logic asserts that it does not matter if a merger agreed by both boards may not benefit shareholders provided all parties concerned believe at the time that they will benefit.

But where are the benefits most likely to occur? In a cosy agreed deal is it not highly probable that the arrangements will be made for the benefit of the incumbent management and not primarily for the share-holders? Companies usually have the effect of displacing unsatisfactory management when a bid succeeds and of improving its performance in many cases where it does not.

If Mr Palamountain truly wishes to represent the wider ownership of shares, he would be better advised to balance his views to take account of shareholders' needs to use the stick as well as the carrot.

Hanson
1, Grosvenor Place, SW1.

A gift to charities

From Mr K. White

Sir—As a result of the considerable capital gains currently being enjoyed by many wise private investors dividends are decreasingly relevant in percentage terms. Additionally in many cases following minimal allocations from privatisations, etc., these are also fairly small. As tax is deducted at the basic rate these dividends often have to be declared for further tax to be levied, involving extra expense with accountants as well as the problem of bank charges.

Could a scheme be devised that dividend cheques with

Britain's schools: order in the secret garden

By Guy Neave, Sig Prais and Hilary Steedman

3. How are pupils' attainments to be assessed?

Essentially a national curriculum includes all school-years and all ability-groups, and not just those reckoned examinable by current school-leaving examinations.

School-leaving examinations will continue to provide a measure of the end-product of the system, but the specified national curriculum will replace those examinations as the major influence on what is taught.

A substantial, but varying, degree of latitude is found in most countries where there is a national curriculum (for example, in Germany, Japan and the Scandinavian countries). It should be reassuring that a national curriculum is nowhere incompatible with local initiatives, or with the need to encourage originality and initiative by teachers. But there has to be agreement on the basic core to be taught in each school-year to every child.

In some countries (eg France) only the outline syllabus is specified. In others

(Japan, Germany) textbooks for each subject have to be approved by the educational authorities. The advantage of specifying a recommended textbook is that it gives teachers a fuller indication of the level and detail to be attempted at each stage.

A central issue requiring clarification is whether the country moves towards a national curriculum is. Who shall supervise it? There is a range of possibilities:

One might lie in the form of a national curriculum council made up of a senior group of Her Majesty's Inspectors. Given the more active role that has been assumed by this body in recent years, such a solution would simply extend a trend already visible.

It has the advantage of combining expertise with credibility. Though perhaps radical in British circumstances, there are well-known precedents for it. In France, for example, the role of the General Inspectorate of national curriculum development—or as guardians of the national curriculum—is well known.

But would such a solution go far enough? Can HMI really be said to have given an adequately forceful lead to what needs to be done? Such a solution also does not pay attention to another fundamental issue—the need to involve "consumer interests" which have been largely regarded as outsiders to the dialogue between education and government.

Such assessment will probably require that they be set and marked externally.

Some teachers will not welcome an intrusion into their "secret garden". They will point to the practice of other countries where internal assessment by a school's teachers is regarded as, at least, more or less adequate.

The second requirement is for a test which enables pupils and teachers to demonstrate the higher levels of attainment in the broader range of topics that has been covered. Can both these objectives be met in a single arrangement?

But in these countries a national curriculum and associated standards of attainment have been part of the framework for so long that variations among schools and among pupils' attainments are much more limited than in Britain. It is questionable whether the UK can afford the decades that may be necessary to move forward slowly in this direction. External assessment is thus likely to be required, at least initially.

The next issue relates to the way in which two requirements of assessment can best be combined. The first requirement is that higher standards are actually achieved. To ensure that higher standards are actually achieved, it will be necessary to institute some form of assessment. A speedy approach to nationwide acceptability of the results of

such assessment will probably require that they be set and marked externally.

A more likely arrangement for a national curriculum council would therefore redress the balance in favour of present and future consumers and bring together a wider range of "social partners". Some might take the even more extreme view that final decisions should lie solely in the

hands of consumers, with producers acting only as advisers. It will be interesting to see which view is eventually taken by the Government.

To ensure that higher standards are actually achieved, it will be necessary to institute some form of assessment. A speedy approach to nationwide acceptability of the results of

not reach it may need supplementary tuition before the beginning of the next school year.

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Parents, teachers, and pupils themselves, will be able to take better informed and better motivated decisions about any remedial measures that may be needed.

Concentration at early ages on bringing as many pupils as possible to the basic standard required for progress within the framework of the curriculum should help to reduce at later ages the wide range of attainments characteristic of this country. Overall standards must benefit from more sharply focused effort on core topics on the part of both teachers and pupils.

Finally, when assessment on these lines is in operation, all those concerned with providing education will be in possession of the information needed to plan further improvement and progress.

Prof Neave is Head of the Department of Comparative Education at the University of London Institute of Education; Prof Prais and Hilary Steedman are at the National Institute of Economic and Social Research, London.

Letters to the Editor

their accompanying tax credits could be passed directly as a one-off gift to a registered charity who could in due course also claim back the defunct tax?

This would give the charities additional revenue at little cost to the donor without involving the complication of covenants, etc., saving the administrative cost of receiving small dividends which can sometimes be more than the benefit.

Equally a public company could suggest to its shareholders that they could request it to pay the dividend gross to a single named registered charity instead of to them—this would be surprisingly attractive to a number of smaller shareholders especially those mentioned above.

Robert White
21 Cleveland Place, SW1.

Qualifications for office work

From Mr D. Smith

Sir—The London Chamber has long argued for broader competencies in office work and the need for capable office staff to be trained to levels at which they can take on greater responsibilities. A major purpose of LCCI's commercial education scheme is to meet that need and I strongly relate therefore the statement by Mr Smith (June 20) that the chamber's provision is "piecemeal". The LCCI scheme is a coherent whole, certifying competence in a related range of office occupations from the basic in the professional levels. The ladder for progression exists and furthermore, the awards are recognised officially in this country and around the world by governments and the many professional bodies which accept them for entry. It is perhaps significant that the institute's researchers at no time contacted this office for information or verification of their findings.

It is the Institute's identification of "A" levels as the means for improving qualifications for office work which causes my concern. I see no merit whatever in the theoretical subject-specific approach of "A" levels perpetuated through the academic nature of the university-dominated boards, being applied to job-specific vocational qualifications which

are essentially statements of practical competence.

Mr Smith is right to point out that the NCVQ's framework will eventually allow qualifications to be more readily compared with each other. But the NCVQ also wants a more flexible system, one which will give due credit to experiential learning, to awards attesting competence from various sources and which will allow people to acquire increments of competence over a period of time to build up a recognised qualification. Most important of all, qualifications will have to assess the whole range of specified competence, which means in effect, some form of assessment of role performance in a job of work. Any "A" level that could deliver all that would be unrecognisable as such.

David Smith,
(for the Director),
London Chamber of Commerce & Industry Examinations Board,
Marlowe House,
Station Rd,
Sidcup, Kent

Simple change for rates

From Mr R. Bowcott

Sir—Even admitting that many poor people either pay no rates or pay at a reduced figure, the proposed poll tax (technically an incorrect description) is bound to favour large property owners and householders in "desirable" locations at the expense of the majority.

But there exists a relatively simple alternative practised widely in Scandinavia and Federal Germany. This consists of a percentage surcharge on the national income tax—the additional percentage may be jointly decided by the local authority and central government.

This alternative would help to implement an underlying aim of the Government's plans—to impose more stringent central control over local government conduct and the burden of local authority expenditure, especially at district level.

The Government could lay down minimum and maximum percentage figures for the "local taxation" increments of income tax. Collection would take place simultaneously with that of income tax. Transferrable "local tax" supplements could be co-ordinated with standing

central government grants, such as those for education. The poorer section of the community would benefit from general tax allowances, which should be raised by the percentage level for local purposes.

Wealthy taxpayers would continue to enjoy the services of the tax management industry.

Ralf Bonwit,
Sorby, Kil Lane,
Bingley Heath,
Henley-on-Thames, Oxon.

Privatising water

From the Chairman, Severn-Trent Water Authority

Sir—Your edition of June 27 carries a lengthy item by Fiona Thompson headlined "Water authorities reject plan for river control".

The suggestion is that there is some sort of unanimous confrontation on the part of the chairmen of all water authorities with the Government's new proposed privatisation plans for the industry.

On the contrary, as chairman of the second largest authority and one which covers the industrial heartland of England in the west and east Midlands, has revenues not far short of those of Thames, and comparable operating profits, I regard the Government's new proposals as perfectly sensible and, indeed, the only basis on which the ultimate benefits of privatisation can properly be obtained.

Of course a great deal of detail has yet to be worked out in collaboration with the department of state concerned, but I am certain that this will be sensibly provided it is not hindered by new items hinting at confrontation to which this chairman, at least, does not subscribe.

J. G. Bellak,
2297 Coventry Rd,
Sheldon, Birmingham.

Advice to female executives

From Zoria Steven

Sir—After reading your business books reviews on June 20, I am invited to make a comment on women in business.

I have been happily ensconced in our family business, managing the research arm and catering to large institutional clients world-wide, providing in-depth research on Far Eastern Stock Markets for several years.

The single most important lesson I have learnt, and would like to share with other aspirant female executives, is to employ man to the care of certain aspects of the business, while maintaining and other similar necessities that go hand in hand with "success".

Zoria R. Steven,
Zoria, Chua and Partners,
Suite 50



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday July 1 1987

GEC unveils plan to reorganise management

BY TERRY DODSWORTH, INDUSTRIAL EDITOR, IN LONDON

LORD WEINSTOCK, the redoubtable managing director of Britain's General Electric Company, turned on a combative and virtuous performance yesterday as he conducted a press conference to explain the group's annual results for the first time in virtually two decades.

For those with previous exposure to the Weinstock style, it was a vintage act, complete with a good joke about a Rabbi, some vigorous thrusts at his critics, and plenty of evidence that he has lost none of his parsimonious approach to serving the company's cash.

"I always speak with more conviction when I have money in my pocket," was the punch line of his joke, told in response to a query about yet a further increase in GEC's notorious cash mountain, now standing at £1.7bn.

The reason for the meeting was not hard to find. After a poor year in which GEC was hit by a variety

of mishaps — including its failure to take over Plessey, the UK electronic group, and the cancellation by the British Government of the Nimrod early warning aircraft contract — pre-tax profits were down by almost 5 per cent.

Lord Weinstock felt he needed to respond to the accusation that the company had become a sleeping giant.

"I have seen no sign of anyone being asleep," he said. "The idea that we have sat there for five years doing nothing is an insult to my chaps who have worked their butts off."

In answer to his critics, Lord Weinstock revealed that the company would confine its new joint venture policy, an approach which used to be anathema to GEC, and unveiled a management reorganisation aimed at creating larger divisional groups.

Over two years, he said, these would be formed to bring together similar activities, such as the Marconi and Avionics divisions, so that their activities can be integrated.

Asked whether this reorganisation was an admission that he had tolerated inefficiencies, Lord Weinstock responded with a characteristically pugnacious retort.

"Of course he had," he said. "It is a question of making do with what you have got. If you had a brilliant painter and his singing was very bad, you would not stop him singing in his studio."

The idea of the reorganisation was to interpose another layer of management so that day-to-day operational responsibility could be pushed further down.

And would that mean a decline in the famous one-to-one meetings at GEC's Stanhope Gate headquarters in London, where divisional management is mercilessly grilled on their performance? "You must be joking," said Lord Weinstock.

United Technology considers Essex offers

By James Buchan in New York

UNITED TECHNOLOGIES, the US aerospace and industrial group, said yesterday that it was considering offers for its Essex wire and cable subsidiary in what appears to be a continuing effort to consolidate its far-flung industrial empire.

United, the aviation company that was transformed by Mr Harry Gray into one of America's largest conglomerates, said that it had hired Salomon Brothers, the Wall Street investment firm, to evaluate approaches received for Essex's wire-making businesses for the building, automotive, telecommunications, magnet and appliance industries.

United Tech stock jumped 31% to 352% in early trading yesterday amid hopes on Wall Street that Mr Robert Daniels, who took over from Mr Gray as chairman this month, would continue moves to shed low-growth, low-profit businesses.

Essex, which is faced with substitute products in many of its markets, had revenues of \$306m last year and is thought to have earned no more than \$35m.

The business, which are believed to have a book value of about \$300m, would not sell for much of a premium, said Ms Judith Conner, an analyst at Goldman Sachs.

But Mr Phil Friedman, of Drexel Burnham Lambert, said it was important that management was "gaining credibility through accelerating divestments".

United Tech now has only one member on United's six member board.

Arthur Young, CKLG's financial adviser, has estimated that the CKLG has total accumulated liabilities of \$22m ringgit while the value of assets pledged is put at around £10m ringgit, most of which is property and shares.

Landmarks Holdings losses rise to 99.8m ringgit in 1986

BY WONG SULONG IN KUALA LUMPUR

LANDMARKS HOLDINGS, the publicly listed company which was controlled until recently by Tan Sri Chong Kok Lim, the 75-year-old, beleaguered Malaysian industrialist, has recorded an extraordinary loss of 98m ringgit (\$39.2m). This pushes after-tax attributable losses to 99.8m ringgit for the year ended December 1986 compared with a net profit of 4.7m ringgit in 1985.

The new board, in a statement issued yesterday, said it was prudent to make provision for doubtful loans and to reduce the value of its investments.

Group turnover was 49.6m ringgit, down from 52.4m ringgit.

Tan Sri Ghazali Shafee, a former

Malaysian foreign minister, who took over from Tan Sri Chong as Landmarks' chairman on June 8, said the new board was taking several measures to put the group on a "stable footing".

These steps include a review of the group's financing structure to overcome its tight liquidity position, a loans recovery programme, and reorganisation of its management. Accountant Paul Marwick Mitchell has been appointed to carry out a detailed examination into the group's operations, including a management audit.

Landmarks is capitalised at 115m ringgit. It owns the 338 room Regent Hotel and the popular Sungai Wang shopping complex in Kuala Lumpur and is also involved in property development and plantations.

The Chong Kok Lim Group (CKLG) gave up control of Landmarks to Peremba, a government property company, earlier this month, following pressure from its foreign creditors.

CKLG now has only one member on Landmarks' six member board.

Arthur Young, CKLG's financial

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INTERNATIONAL COMPANIES and FINANCE

EXTEL EARNINGS GUIDE
THE PULSE OF CITY THINKING

Another first from Extel Financial. The Extel Earnings Guide offers the combined wisdom and expertise of over 20 of the UK's major stockbrokers with forecasts on over 500 UK equities, with consensus earnings forecasts and the projected P/E ratio. The service will be invaluable to researchers, analysts and those who need to know what the City is expecting from major companies.

The Extel Earnings Guide utilises expert information and access to an unrivalled database of financial data. Extel Earnings Guide is available on Topic NOW.

Sector	Building Materials	Price 2nd
Minerals	10.0	12.0
Metals	15.0	15.0
Steel	15.0	15.0
Chemicals	15.0	15.0
Food	15.0	15.0
Textiles	15.0	15.0
Leather	15.0	15.0
Plastics	15.0	15.0
Automobiles	15.0	15.0
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INTERNATIONAL CAPITAL MARKETS

Anadolu Endustri agrees to debt consolidation deal

BY DAVID BARCHARD IN ANKARA

ANADOLU ENDUSTRI, Turkey's fourth largest industrial group, which manufactures products ranging from beer to trucks, signed an agreement yesterday with Turkey Is Bankasi to consolidate total debts of TL 45bn (\$52m) in the country's most serious industrial financial crisis for many years.

The group still has an estimated TL 105bn outstanding to another 26 banks, the attitude of which may be crucial in determining whether the group manages to survive.

Anadolu Endustri Holding (AEE), which was founded 30 years ago by Mr Ramiz Yezid, regarded as one of the best managed large Turkish industrial groups, is currently facing problems from several causes, including government moves against the beer industry soon after the 1983 elections (in which Turkey's two leading brewers both backed opponents of the ruling Motherland Party); a slump in the local truck market; and problems with its foreign trade company.

"I think that the banks will be broadly sympathetic to AEE," said the general manager of one Istanbul bank yesterday. "It still has substantial assets."

The agreement reached with



Arthur Fuerner—decision was entirely voluntary

Chairman resigns at Bank Leu

BY ARTHUR FUERNER, chairman of Bank Leu

was entirely voluntary, Mr Hans Knutli, the bank's chief executive, said.

The board of the bank deplored Mr Fuerner's departure and announced that he would stay in his job until the annual general meeting next March.

The oldest and smallest of Switzerland's big five banks, Bank Leu disclosed that it held a stake of about 5 per cent, or 41m shares, in Guinness, whose economy will be severely hurt by the move—to persuade Congress to pass legislation to ameliorate the impact on Eurobond issues by US corporations.

But there are few hopes that

the effort will be successful, in

giving the group five years to repay its debts at a rate of 50 per cent a year—substantial reduction from the original terms.

However, the other banks will now have to begin their own negotiations with the group.

In Turkey's still embryonic and highly nervous bond market, there is considerable concern about the fate of bonds issued by AEE.

Yatirim Finansman, a bonds house with a large Is Bankasi stake, has TL 12bn in AEE bonds, while Interbank has TL 20bn and Iktisat Bankasi TL 40bn.

Holders of these may be in a difficult situation. Mr Errol Aydin, the new chairman of Iktisat Bankasi, said yesterday: "we have not guaranteed any one that we would buy corporate bonds back. We have a repurchase programme but only on treasury bills and government paper."

Turkish banks have been selling corporate bonds for little more than three years. A crash in 1982 killed off what had been a lively market and any future now might seriously retard the long overdue development of Turkey's money markets.

"I think that the banks will be broadly sympathetic to AEE," said the general manager of one Istanbul bank yesterday. "It still has substantial assets."

The agreement reached with

Trading halted in bonds of Norwegian defence group

BY KAREN FOSSI IN OSLO

OSLO BOURSE yesterday suspended trading in five outstanding bonds issued by Kongsvinger Vaapenfabrik (KV), the Norwegian defence contractor, after the company stopped paying interest and instalment payments on two loans to Norwegian Banks.

The bourse authorities' action came as no surprise, and was consistent with the Norwegian Government's refusal to provide guarantees for the loans or to make good on them through funds from state coffers.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on June 30

US DOLLAR STRAIGHTS	Issued	Mkt	Change on day	week	Yield	Change on day	week	Yield
AEG Straight 7% '92	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
AEG Exporters 7% '92	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
Austria 7% '97	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
BP Capital 9% '94	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
BSP Tchoban 7% '96	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
Cambridge Corp 10% '95	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
Canada 9% '95	2500	2500	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
CDCS 7% '91	115	115	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
GNCA 7% '91	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
Chilean 6% '93	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
Credit Agricole 9% '91	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
Credit Foncier 7% '92	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
Credit National 9% '95	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
Credit National 7% '91	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
Dominican Republic 9% '91	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
Emerson Electric 9% '91	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
EFC 7% '91	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
EEC 8% '91	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
EEG 8% '91	250	250	-1/2	-1/2	10.5%	-1/2	-1/2	10.5%
Elan Per Roeste, an executive of the Oslo Bourse, said yesterday that a letter had been sent to the three banks calling for a meeting of bondholders to decide what course of action should be taken.								

SEVENTEEN BANKS have agreed to reschedule \$130m of loans owned by the troubled state of Sharjah, a member of the United Arab Emirates, whose financial difficulties were mainly responsible for a power struggle in June within the Al-Qassimi ruling family. Richard John writes.

They relate to two loans syndicated by Wardley Middle East, a member of the Hong Kong Bank Group, which was

US tax treaty action 'calculated decision'

BY STEPHEN FIDLER

THE DECISION by the US to terminate its tax treaty with the Netherlands Antilles was being depicted yesterday as a calculated decision which senior US Treasury staff knew would have a significant impact on Eurobond issues by US companies.

That would suggest that hopes being expressed yesterday in the Eurobond market in London—that the Treasury would soften the blow to Euro-bond investors in some way—were not well founded.

"The Treasury understood the Eurobond market's problem but felt it did not have any options available except to terminate the treaty," said Mr Elsens Samuels, Harry Gottlieb, Steven and Hamilton, the New York international law firm.

"The majority of these Eurobonds have provisions which provide for an early call of the bonds, either at par or at a premium, if the tax regime changes."

Many of these bonds were issued in the early 1980s at coupon rates far above current levels and have been trading well above their issue prices.

Investors, many of whom are in Switzerland and, ironically in the US itself, are gravitating to having their high coupon bonds called. Yet US companies may well be rubbing their hands at the prospect (except, that it for businesses such as Texaco, whose finance companies have recently filed for

part because US corporate issuers will themselves be among the main beneficiaries of the decision).

The move means that US corporations which use a Netherlands Antilles subsidiary to issue Eurobonds before July 1984 will, after the year-end, have to pay 30 per cent withholding tax on the transfers of interest payments to the Antilles—a process known as "grossing up."

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bankruptcy and may not be able to call the bonds).

"This may be a good thing for American companies in the short term, but bad in the long term," said a senior executive at one US investment bank.

His view, and that of a number of other American investment bankers, was that the move would jaundice the attitudes of Euro-investors to the Antilles—a process known as "grossing up."

As a result, most issues were trading in the secondary market

The talk in the market yesterday was that a number of US securities firms were most heavily exposed to this zero-coupon sector—providing another chapter to the litany of losses which have been experienced by the American securities firms in recent months.

The Treasury action provides another disturbing precedent. By taking the step, the Treasury is, in effect, applying retroactive legislation to the capital markets something US policy has tried to avoid in the past.

"The Treasury has taken the position that US tax policy takes precedence over these other capital markets issues," said Mr Samuels.

The concern of the Treasury was that the Antilles was being used by US residents and non-residents as a tax haven.

It wanted an exchange of information on securities markets which the Antilles authorities were unwilling to provide.

The negotiations between the two sides were also said to have been overlaid with feelings of animosity which did not help the smooth passage of the talks.

Little new issue activity as move distracts market

BY ALEXANDER NICOLL, EUROMARKETS EDITOR

THE EUROBOND market saw scattered new issuing activity yesterday as many participants were preoccupied with the implications of the US decision to end its tax treaty with the Netherlands Antilles.

There were no new issues in the dollar sector, which generally had a firmer tone with the notable exception of issues affected by the US move. Sterling bonds were also aided by a firm gilt market. The Canadian dollar provide the focus for new issuing activity.

United Breweries, the Danish

group which brews Carlsberg and Tuborg, made a \$550m issue led by Morgan Guaranty.

The 10-year issue, with a 10 per cent coupon and price of 101, had a margin over a 1986 Canadian Treasury issue of 10 basis points net of fees, and met a reasonable reception.

Later, Sumitomo Bank Capital Markets, a US subsidiary of the Japanese bank, made a \$510m bond issue led by Sumitomo Finance International, it has a five-year life, a 9.6 per cent coupon and a price of 98 per cent.

Westpac led its first Eurobond issue, a \$550m bond for Berliner Bank. Despite recent heavy supply in the sector, the deal was well received. It had a three-year

cent coupon.

Mitsui Bank Canada made a \$310m issue without the parent's guarantee. The issue, however, was believed to be the first subordinated debenture issue for a Japanese bank subsidiary. Led by Mitsui Finance International, it has a five-year life, a 9.6 per cent coupon and

yesterday at prices close to that implied by the call.

The worst hit sector of the market was that in zero coupon bonds, because such issues might be poorly received in the coming months in the Eurobond market, they said.

However, the prospect of "grossing up" on a 14 per cent coupon is unlikely to be one that many corporate treasurers could justify to shareholders.

life and was priced at 101½ with a 14 per cent coupon, and by late in the day it was bid 1 point below issue price, well within its fees.

In West Germany, Hoechst, the Dutch steel group, made a DM 150m issue led by Deutsche Bank, for six years with par pricing and a 6½ per cent coupon.

However, the prospect of "grossing up" on a 14 per cent coupon is unlikely to be one that many corporate treasurers could justify to shareholders.

In Switzerland, a SFr 150m issue was launched for Oesterreichische Kontrollbank, with the guarantee of Austria, by Wirtschafts- und Privatbank.

The 10-year bond was priced at 100½ with a 4½ per cent coupon.

Ishihara Sangyo, a Japanese agricultural chemicals company, is raising SFr 120m through a convertible private placement led by Swiss Volksbank, with a five-year life and indicated coupon of 4 per cent.

D-Mark bond prices were little changed in quiet business, though they eased briefly in

reaction to US economic data.

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The Swiss market was narrowly mixed

\$130m loan reschedule for UAE state

SEVENTEEN BANKS have agreed to reschedule \$130m of loans owned by the troubled state of Sharjah, a member of the United Arab Emirates, whose financial difficulties were mainly responsible for a power struggle in June within the Al-Qassimi ruling family. Richard John writes.

They relate to two loans syndicated by Wardley Middle East, a member of the Hong Kong Bank Group, which was

a major participant in the loans, bankers in London said yesterday.

Maturities have been stretched from 1991 to 1993 as a result of an agreement which was being negotiated before the attempt to depose the ruler of Sharjah, Sheikh Sultan bin Mohammed al-Qassimi by his full elder brother Sheikh Abdul Aziz.

Sharjah's external debt is variously estimated at anything from \$1bn to \$1.4bn.

Sharjah, a minor producer of oil and gas, was heavily hit by the fall in oil prices especially last year.

Sheikh Sultan was accused by Sheikh Abdul-Aziz and other members of his family of financial mismanagement but confirmed as ruler of Sharjah after intercession by the Supreme Council of the UAE.

INTERNATIONAL COMPANIES and FINANCE

Bank of America NT & SA

has sold the outstanding share capital
of

Bankhaus Centrale Credit AG

and the assets of

Bank of America Credit Card Services Germany

to

Banco de Santander S.A.

Morgan Grenfell & Co. Limited
acted as financial adviser to
Bank of America

Morgan Grenfell Group Offices Inc.
Adeleide Africa Auckland Bogota Cairo Caracas Edinburgh Franklin Main Geneva Grand Cayman
Guernsey Hong Kong Jersey London Madrid Melbourne Milan Moscow Nairobi New Delhi
New York Paris Perth Quito Rio de Janeiro Singapore Stockholm Sydney Tokyo

Three Tan Koon Swan companies lose \$138m

By Our Kuala Lumpur
Correspondent

THREE SUSPENDED publicly-listed companies controlled by Tan Koon Swan, the Malaysian businessman and politician now serving a prison sentence in Singapore, yesterday announced extraordinary losses totalling 345m ringgit (US\$138m), arising from the 1985 collapse of Pan-Electric Indus-

The biggest extraordinary loss of 242m ringgit was taken up in the accounts of Grand United Holdings (GUH), Mr Tan's master company, while a 61m ringgit extraordinary loss was incurred by Everpeace and another 30.5m ringgit loss by Supreme Corporation.

In statements accompanying their year-end results for June 1986, the three companies said the extraordinary items "comprise mainly provisions having to be made in the diminution in value of investments in subsidiaries and associated companies caused by events subsequent to the Pan-Electric crisis."

Pan-Electric, the Singapore marine salvage, engineering and hotel group, collapsed in December 1985 with more than \$840m (US\$35m) of debts.

Mr Tan, former head of the Malaysian Chinese Association, the Chinese partner in the Malaysian coalition government, was jailed for two years for his role in stock market manipulation leading to the Pan-Electric collapse.

The crisis led to a three-day closure of the Singapore and Malaysian stock exchanges, and share values plunged on their re-opening.

Taking into account the extraordinary losses, the net attributable loss of GUH came to 242m ringgit for the year; that of Supreme was 58.7m ringgit and that of Everpeace was nearly 100m ringgit.

In April, Mr Peter George,

Wit Nigel's chairman, survived an attempt by a group of dissident shareholders to unseat him and his board appointees. His handling of the crisis was sharply criticised by the JSE as he refused to accept votes against him by Swiss shareholders and used proxies to reverse votes of US shareholders who favoured his

BY WONG SULONG IN KUALA LUMPUR

PERWIRA HABIB BANK, the seventh largest Malaysian bank, yesterday published its results for 1984 and 1985 which showed total losses of 67.6m ringgit (US\$26.7m) due to bad and non-performing loans.

Gen Zain Bashirin, a retired former army chief of staff and former chairman of the bank last year, attributed the huge losses at a news conference to the incompetence of "half-baked staff and senior employees." The bank has lodged police reports against several former senior executives.

To rescue the bank, the monetary authorities injected 600m ringgit earlier this year. This comprised 300m ringgit in a rights issue of which 200m

was taken up by Bank Negara, the central bank. The other 300m ringgit was in the form of a soft loan given by Bank Negara.

The central bank now holds 42 per cent of PHB's enlarged equity capital of 400m ringgit.

The Armed Forces Co-operative Fund has 34.7 per cent, Sharikat Perniodian Rebangstan a Malay investment group 7.7 per cent and the Habib Bank of Pakistan 6 per cent.

Gen Zain said that with the injection of new capital, implementation of an intensive loan recovery programme and an extensive management overhaul, the bank hoped to return to profitability this year.

The bank was formed in 1975

through a restructuring of 100m ringgit with individuals holding the remainder.

Sabah Bank was set up in 1979 and is believed to have incurred losses of between 100m and 120m ringgit.

Most of the losses were incurred because of bad and non-performing loans made to businesses connected with the previous state government and because of the recession in the timber and building industries.

To allay state sensitivities over its control, Bank Negara is believed to have assured the Sabah government that the bank would be run by professionals acceptable to the state, which would also be given the option to buy back the shares, once the bank is profitable.

BY ANDREW WHITLEY IN TEL AVIV

KOOR, Israel's leading industrial group, has severely criticised what it says have been the highly detrimental effects on local industry of the government's economic policies, as reflected in its own dismal performance last year.

Mr Yeshayahu Gavish, managing director, said the group's results - whose announcement coincided with today's second anniversary of the government's

July 1985 recovery programme - represented the "heavy sacrifice made by industry on the altar of national economic stabilisation."

The diversified, trade union-owned group announced on Monday 1986 after-tax profits down to Shl 35m (\$23m), adjusted for inflation, on a gross turnover of Shl 3.6bn (\$2.4bn). This represented a return on equity of just 1.8 per cent.

In 1985, an equally difficult year, though for different reasons, Koor reported US dollar earnings of \$23m. Comparisons are complicated by changes in government-prescribed accounting requirements, and by Koor's decision this year to switch from dollar to an inflation-adjusted shekel basis.

High domestic financing costs, and the frozen foreign

exchange rate against the US dollar were cited by Koor as the principal factors responsible for Israeli industry's poor performance last year and its barely changed outlook.

With its 240 subsidiaries participating in almost every sector of the Israeli economy, Koor is widely regarded as a reliable barometer of the state of the country's industrial and financial life.

JSE suspends Wit Nigel

BY JIM JONES IN JOHANNESBURG

THE JOHANNESBURG Stock Exchange (JSE) has suspended trading in the shares of Wit Nigel, the small gold mining company, to block a transaction which some shareholders believe was designed to entrench the existing control of the company.

In April, Mr Peter George, Wit Nigel's chairman, survived an attempt by a group of dissident shareholders to unseat him and his board appointees.

His handling of the crisis was sharply criticised by the JSE as he refused to accept votes against him by Swiss shareholders and used proxies to reverse votes of US shareholders who favoured his

removal from office.

The latest deal was struck with Mr Joe Berardo, a Johannesburg mining promoter, who had received a net issue of 1.95m Wit Nigel shares in exchange for 402,000 shares in Consolidated Modderfontein or 3.3m shares in Springs-Daggafontein, two gold mines managed by the Golden Dumps mining group.

Mr Berardo and his companies have minority interests in Springs-Daggafontein and Consolidated Modderfontein and have no part in the management of the mine.

The share exchange transaction, which has now been blocked by the suspension of trading in Wit Nigel's shares, would have given Mr Berardo 15.1 per cent interest in Wit Nigel and would have allowed him to vote at the annual general meeting which is due in late July and at which new attempts will be made to oust Mr George.

Wit Nigel has operated unprofitably for several quarters and is kept afloat by infusions of state aid. The mine's operating loss was reduced in this year's March quarter by concentrating on mining pockets of relatively high-grade ore and by sharply reducing development expenditure.

Last week the government tabled legislation in parliament designed to terminate state assistance to marginal gold mines by 1988.

Matsushita Electric down

BY YOKO SHIBATA IN TOKYO

MATSUSHITA ELECTRIC International, the big Japanese consumer electronics group, has reported consolidated results for the fiscal transition period covering the four months and 11 days to March 31 1987. Consolidated net profits totalled ¥47.37bn (\$322.7m), a fall of 21.8 per cent compared with the approximate results for the corresponding period last year.

For the current year to March 1988, Matsushita expects consolidated net profits at ¥14.624bn, down about 6 per cent.

Matsushita said the continued

U.S. \$250,000,000



Credit Lyonnais

Subordinated Floating Rate Notes Due December 1999

Interest Rate	7 1/2% per annum
Interest Period	29th June 1987 29th December 1987
Interest Amount per U.S. \$10,000 Note due 29th December 1987	U.S. \$381.25
Credit Suisse First Boston Limited Reference Agent	

This advertisement is issued in accordance with the Regulations of The Council of The Stock Exchange in connection with the listing of the issued participating preference shares of 1p each in Channel Islands and International Investment Trust Limited ("participating shares") and does not constitute an offer to any persons to subscribe or purchase any participating shares.

Channel Islands and International Investment Trust Limited

(incorporated in Jersey)

Channel Islands and International Investment Trust Limited ("Channel Islands") has completed the reorganisation of its capital structure and has been converted into an open ended investment company. The reorganisation involves the repayment of the income shares of £1 each in Channel Islands at 115p per share, which will be paid to holders shortly, and the cancellation of the Capital shares of £1 each in Channel Islands ("Capital shares") in consideration of the issue to holders of Capital shares of 10 participating shares in place of each Capital share previously held.

The Council of The Stock Exchange has granted permission for the participating shares to be admitted to the Official List.

Particulars relating to Channel Islands will be available in the statistical series of Exel Financial Limited on 2nd July, 1987. Copies of the explanatory statement to shareholders regarding the capital reorganisation may be obtained during normal business hours (Saturdays and Public Holidays excepted) up to and including 3rd July 1987 from the Company Announcements Office, The Stock Exchange, London EC2.

Channel Islands has appointed Warburg Investment Jersey Ltd, 39-41 Broad Street, St Helier, Jersey, Channel Islands (Tel No. (0534) 74715) as manager of Channel Islands, from whom copies of the explanatory statement can also be obtained.

Copies of the explanatory statement can be obtained up to and including 15th July 1987 from:

Channel Islands and
International Investment
Trust Limited
35-41 Broad Street
St Helier, Jersey
Channel Islands

Mercury Warburg
Investment Management Ltd.
(Investment Adviser)
33 King William Street
London EC4R 9AS

1st July 1987

5,635,000 Shares

Wellman, Inc. Common Stock

This portion of the underwriting was offered in the United States by the undersigned.

4,485,000 Shares

Shearson Lehman Brothers Inc.

Dillon, Read & Co. Inc.	The First Boston Corporation	Donaldson, Lufkin & Jenrette Securities Corporation	Drexel Burnham Lambert Incorporated
Goldman, Sachs & Co.	Hambrecht & Quist Incorporated	E. F. Hutton & Company Inc.	Kidder, Peabody & Co. Incorporated
Lazard Frères & Co.	Merrill Lynch Capital Markets	Montgomery Securities	Morgan Stanley & Co. Incorporated
PaineWebber Incorporated	Prudential-Bache Capital Funding	Robertson, Colman & Stephens	L. F. Rothschild & Co. Incorporated
Salomon Brothers Inc.	Smith Barney, Harris Upham & Co.	Wertheim Schroder & Co.	Dean Witter Reynolds Inc.
Adwest, Inc.	William Blair & Company Incorporated	Blunt Ellis & Loewi Incorporated	Dain Bosworth Incorporated
A. G. Edwards & Sons, Inc.	Ladenburg, Thalmann & Co. Inc.	J. C. Bradford & Co. Incorporated	Moiseley Securities Corporation
Neuberger & Berman	Oppenheimer & Co., Inc.	Piper, Jaffray & Hopwood Incorporated	Prescott, Ball & Turben, Inc.
The Robinson-Humphrey Company, Inc.	Tucker, Anthony & R. L. Day, Inc.	Robert W. Baird & Co. Incorporated	Wheat, First Securities, Inc.
Arnhold and S. Bleichroeder, Inc.	Howard, Weil, Labouisse, Friedrichs Incorporated	Furman Selz Mager Dietz & Birney Incorporated	Batemans Eichler, Hill Richards Incorporated
Cowen & Co.	Johnson, Lane, Space, Smith & Co., Inc.	Interstate Securities Corporation	Cyrus J. Lawrence Incorporated
Gruntal & Co., Incorporated	The Ohio Company	Rothschild Inc.	William K. Woodruff & Company Incorporated
Janney Montgomery Scott Inc.			
Legg Mason Wood Walker Incorporated			

This portion of the underwriting was offered outside the United States by the undersigned.

1,150,000 Shares

Shearson Lehman Brothers International

Baring Brothers & Co., Limited	Deutsche Bank Capital Markets Limited	Dresdner Bank Aktiengesellschaft
EBC Amro Bank Limited	Goldman Sachs International Corp.	Morgan Grenfell & Co. Limited
Morgan Stanley International	Nomura International Limited	N. M. Rothschild & Sons Limited
Salomon Brothers International Limited	Société Générale	Swiss Bank Corporation International Limited
Union Bank of Switzerland (Securities) Limited		S.G. Warburg Securities

HALIFAX BUILDING SOCIETY £150,000,000

Floating Rate Loan Notes Due 1998 (Series A)

Interest Rate 8.285%

Interest Paid 25th May 1987

Interest Rate 8.285% per annum

Interest Paid 25th May 1988

Interest Rate 8.285% per annum

Interest Paid 25th May 1989

Interest Rate 8.285% per annum

Interest Paid 25th May 1990

Interest Rate 8.285% per annum

Interest Paid 25th May 1991

Interest Rate 8.285% per annum

Interest Paid 25th May 1992

Interest Rate 8.285% per annum

Interest Paid 25th May 1993

Interest Rate 8.285% per annum

Interest Paid 25th May 1994

Interest Rate 8.285% per annum

Interest Paid 25th May 1995

Interest Rate 8.285% per annum

Interest Paid 25th May 1996

Interest Rate 8.285% per annum

Interest Paid 25th May 1997

UK COMPANY NEWS

Trafalgar buys Ellerman Lines to boost cargo division

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

Trafalgar House yesterday announced the acquisition of Ellerman Lines for a total of £36.7m. Ellerman will be merged with Trafalgar's Cunard cargo division to create a container shipping company around half the size of P&O and Orient Container, the British market leaders.

Trafalgar is issuing 9.223m shares to raise £35.1m, plus £1.6m by way of an issue of unlisted, unsecured loan stock. The purchase price for Ellerman's share capital is £24.1m, in addition to which Trafalgar is raising £1.6m to repay part of the company's outstanding debt, and to cover expenses.

The group said 5.483m shares had been placed with institutional investors by Kleinwort Benson at a price of 38p, a slight discount to the closing price of Trafalgar shares yesterday. The remainder of the shares

—3.750m—are being retained by the vendors, a group of five executive directors and 10 institutions which bought the company from hoteliers David and Frederick Barclay two years ago.

No price was revealed for the buy-out, but it was believed to have exceeded £10m. The five directors held 30 per cent of the shares, but their holdings were not equal.

Mr Anthony Cooke, chairman of Ellerman and deputy chairman of Cunard Ellerman, refused to say how much the directors would receive from the sale.

"We are quite satisfied with the capital profit we have made not only for ourselves as managers, but for the institutional shareholders, and the institutions are satisfied as well," he said.

Mr Alan Kennedy, managing director of Cunard, and chairman of the combined company,

said the acquisition of Ellerman would help Cunard's container services to compete through economies of scale.

He said Cunard judged the time strategically right for expansion in view of indications that the container market was picking up, particularly in the important Far East market.

There were no further acquisitions in prospect, however. "You have got to digest what you have got before you go to the next course, otherwise we get sidetracked," he said.

Cunard Ellerman will have a combined fleet of 21 container ships, though not all are wholly owned. The merged companies also have compatible interests in a number of trades, notably in the Australian, Mediterranean and Middle East trades. Analysts said major savings should be possible through rationalisation of administration and head office facilities, as well as integration at the operating level.

Acquisitions boost WCRS profits

BY JANICE WARMAN

WCRS Group, the fast-growing advertising agency and communications group, has almost quadrupled its pre-tax profits to £10.1m after a string of acquisitions in the US.

Turnover for the year to April 30 rose to £358.6m, with £267.4m coming from the US, and £91.2m from the UK, compared with last year's UK contribution of £56.1m.

WCRS bought three advertising agencies during the year, one in the UK and two in the US. It also acquired two design businesses in the UK and purchased 20 per cent of the TV production company Crossbow Films.

Since the year end it has acquired the loss-making Ball Partnership of the US, a group of advertising and related businesses, two Australian companies, Garland Stewart and

Roache and Lunn Dyer, and the US medical advertising group Robert A. Becker.

Mr Peter Scott, group chief executive, said the group had made enormous strides towards its goal of becoming a leader in the worldwide marketing communications business.

A breakdown of the profit figure shows advertising at £8.09m, public relations at £1.32m, design at £90.000, sponsorship at £317.000 and a loss of £518.000 for the group's other activities.

The UK operating profit growth of 14.5 per cent from £2.58m to £2.97m masked underlying organic growth for the UK agencies of 37 per cent, he said.

The US produced a first-time contribution of £6.84m.

Unquoted earnings per share rose from 18p to 36.2p, and fully diluted stood at 34.3p. A

final dividend of 4.4p makes a total for the year of 6.25p (4.25p).

• comment

WCRS has come through the double-bounce of its rights issue and the resignation of its co-founder Ron Collins to produce profits which beat its own forecast and after an initial hesitation impressed the market and pushed its shares up 14p to 71p. Respectable organic growth in the UK was masked by start-up costs and eclipsed by the American contribution. But the feel of the reorganised group is good and, given that this financial year is unlikely to see acquisitions on the scale of last year, the market expects around £16.5m next time, which gives earnings of 40.4p and a prospective p/e of about 17.8. That is a slight discount to comparable stocks, and making the shares good value, given the prospects of an impressive and ambitious group.

The UK operating profit growth of 14.5 per cent from £2.58m to £2.97m masked underlying organic growth for the UK agencies of 37 per cent, he said. The US produced a first-time contribution of £6.84m.

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Dairy Farm success in Kwik-Save offer

BY NIKKI TAIT

Dairy Farm International, the Hong Kong-based food retailing, manufacturing and wholesaling group, looks to have succeeded with its £147m partial tender offer for a 25 per cent stake in Kwik-Save, the UK supermarket food retailer.

Robert Fleming, which handled the tender for Dairy Farm, said last night that they believed the offer had been over-subscribed and that applicants will probably be scaled down. The initial count suggested that investors applied to sell would probably be accepted. A full announcement will be made this morning.

Dairy Farm — where Hong Kong trading house Jardine Matheson currently owns a 35 per cent interest which will now be boosted to 38 per cent — held 3.47 per cent stake in Kwik-Save ahead of the tender.

Shares in Ernest Jones soar after bid approach

BY CLAY HARRIS

SHARES IN Ernest Jones, retail jewellers, soared by 68p to 228p yesterday after a bid approach, widely believed to be from Ratners (Jewellers), by far the largest stores group in the sector.

Ernest Jones and Ratners were meeting with their respective advisers yesterday and were unavailable to be interviewed.

Ratners was mounting another effort to increase market share by acquisition only a month after conceding to Next in the battle for Combined English Stores.

Yesterday's closing price puts a market value of £22.3m on Ernest Jones, which operates about 60 jewellery shops. A bid at that level would value the company at 80 times 1986-87 earnings based on the £450,000 pre-tax profit forecast by Shearson Lehman, its stockbroker.

On the broker's forecast of £1m pre-tax for the year to next March, its shares stand at 32 times prospective earnings.

The prospect that Ratners was the suitor drew an immediate attack from Goldsmiths Group, the smaller jewellers retailer, which had opposed the Ratners bid for CES.

Mr Jurek Piasiecki, Goldsmiths' chairman and chief executive, disclosed that he had approached Ernest Jones

to suggest the CES might suggest a friendly link between the two jewellers which together have less than 3 per cent of the UK retail market.

Ernest Jones did not follow up the approach.

He also said that Ernest Jones had participated with Goldsmiths and Hinds, another small chain, in a submission to the Office of Fair Trading opposing any increase in Ratners' market share by acquisition rather than organic growth.

Although industry estimates gave Ratners, which includes H. Samuel, a little more than 12 per cent of the UK market in 1986-87, Goldsmiths argues that the figure in the pure jewellery business would be much higher.

"I can't see how they can see any chance of getting it through when the person who's being bid for has said that any increase in (Ratners') market share would be to the detriment of the consumer," Mr Piasiecki said.

ERGERTON TRUST, the health care, retirement homes and property group, is to acquire the entire share capital of Brighton-based property group, City Estates Management.

CEM's principal assets are a 75,000 sq ft office development and a 12,000 ft office building.

CAP GROUP has purchased Baddeley Associates, a Cambridge-based information design consultancy, for £3.1m in new ordinary shares.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to any person to subscribe for or purchase ordinary shares. Application has been made to the Council of The Stock Exchange for permission for dealings in the share capital of the Company to take place in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing. Dealings in the ordinary shares of the Company are expected to commence on 13th July, 1987.



ECONOMIC FORESTRY GROUP PLC

(Registered in England and Wales no. 616818)

Placing and Offer sponsored by

Cazenove & Co.

of 5,000,000 ordinary shares of 25p each at 100p per share

SHARE CAPITAL	Issued
Authorised £5,000,000	and to be issued ordinary shares of 25p each £3,487,502

The business of the Company and its subsidiaries comprises forestry activities and the supply of horticultural and timber products.

Cazenove & Co. are sponsors to the issue and have conditionally placed 5,000,000 ordinary shares with their clients. 1,962,502 of these ordinary shares have been offered to shareholders of the Company on the registered at 25th June, 1987, on the basis of 1 new ordinary share of 25p for every 1 existing ordinary share of £1 each held and 277,000 of these ordinary shares have been offered to employees of the Company and its subsidiaries. These offers close at 3.00 p.m. on Tuesday, 7th July, 1987.

Particulars relating to the Company are contained in new issue cards circulated by Exel Financial Limited and copies of the Placing and Offer Document may be obtained during normal business hours, up to and including 2nd July, 1987, from the Company Announcements Office of The Stock Exchange and, up to and including 15th July, 1987, from:

Cazenove & Co.,
12 Tokenhouse Yard,
London EC2R 7AN
Economic Forestry Group PLC,
Forestry House,
Great Haseley,
Oxford OX9 7PG

1st July, 1987

NOTICE OF REDEMPTION TO HOLDERS OF ASIAN DEVELOPMENT BANK

KUWAITI DINARS 15,000,000

10 per cent. Bonds of 1981/1991

Exercise of Call Option By Asian Development Bank on 15th August, 1987
Of The Entire Outstanding Kuwaiti Dinars 10,750,000 at 101%

NOTICE IS HEREBY GIVEN that, pursuant to condition 5(B) of the above-mentioned Bonds, Asian Development Bank has elected to prepay all the outstanding Bonds in the aggregate amount of KD. 10,750,000 at a redemption price of 101% of the principal amount thereof on 15th August, 1987, together with interest accrued up to the date of redemption.

All Bonds will become due and payable in Kuwaiti Dinars at the offices of Kuwait Investment Company (S.A.K.), Mubarak Al-Kabir Street, Kuwait City, State of Kuwait, by cheque drawn on a Kuwaiti Dinar Account, with, or by a transfer to a Kuwaiti Dinar account maintained by the payee with, a bank in Kuwait.

Bonds should be surrendered for payment together with all unmatured coupons appertaining thereto, failing which the face value of the missing unmatured coupons will be deducted from the principal amount.

From, and after, 15th August, 1987, interest on all the Bonds of the above mentioned issue will cease to accrue.

KUWAIT INVESTMENT COMPANY (S.A.K.) on behalf of ASIAN DEVELOPMENT BANK

Dated: 1st July, 1987

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. Application has been made to the Council of The Stock Exchange for the whole of the Ordinary share capital of the Company, issued and now being issued, to be admitted to the Official List. It is expected that dealings will commence on Tuesday, 7th July, 1987.



BABYGRO HOLDINGS PLC

(Incorporated in Scotland under the Companies Act 1965 with registered number 83397)

Placing

by

S. G. Warburg & Co. Ltd.

of 4,574,844 Ordinary Shares of 10p each at 110p per share payable in full on application

Share Capital (following the placing)	Issued and fully paid
Authorised £1,450,000 in Ordinary Shares of 10p each	£1,052,535

The Babygro Group designs, manufactures and markets babywear and childrenswear.

S. G. Warburg & Co. Ltd. has arranged for 3,431,333 Ordinary Shares to be placed by S. G. Warburg Securities with its clients, and has allocated 1,143,711 Ordinary Shares to Alexander Laing & Churkshuk for distribution to its clients.

Listing particulars relating to the Company are available in new issue cards circulated by Exel Financial Limited and copies may be obtained during normal business hours up to and including 3rd July, 1987, from the Company Announcements Office, The Stock Exchange and on any weekday (excluding Saturdays) up to and including 15th July, 1987 from the Company's registered office at Hayfield Industrial Estate, Kirkcaldy, Fife, KY2 5DN and from:

S. G. Warburg & Co. Ltd. 33 King William Street London EC4R 9AS **S. G. Warburg Securities** 1 Finsbury Avenue London EC2M 2PA

1st July, 1987

SAVE & PROSPER FAR EASTERN FUND S.A.

NOTICE IS HEREBY GIVEN that a sub-division of the shares in the above company will be effected by the issue of seven new shares for every one share held as at 30th June 1987.

Holders of shares covered by bearer certificates should return Dividend Coupon No. 5 from each certificate to the Company's Administrator, Save & Prosper (Jersey) Limited, P.O. Box 73, 45 La Motte Street, St Helier, Jersey, Channel Islands which will issue new bearer certificates in exchange for those Coupons.

By order of the Board
F. CHESLEY WHITE
Secretary



IN THE INVESTMENT HOUSE LTD

London, Jersey, Luxembourg, Paris, New York, Switzerland

Telephone 01-621 1212

Member of FIMBA

London, Jersey, Luxembourg, Paris, New York, Switzerland

Telephone 01-621 1212

Member of the Stock Exchange

London, Jersey, Luxembourg, Paris, New York, Switzerland

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Telephone 01-621

UK COMPANY NEWS

GEC eases to £668m but ahead of estimates

BY TERRY DODSWORTH

The General Electric Company, Britain's largest manufacturing employer, yesterday disclosed a 4.7 per cent fall in pre-tax profits last year, but gave a cautiously optimistic assessment of the group's prospects this year.

Mr James Prior, chairman, said that although last year's outcome was less than expected, many of the factors which adversely affected its performance were now behind it. He revealed a 23 per cent increase in the dividend to 5.3p a share after a recommended final of 3.8p.

Pre-tax profits amounted to £668m in the year to the end of March against £701m in the same period a year ago. These figures include an exceptional charge of £25m in account for the winding up of the development work on the Nimrod early warning aircraft programme, a Ministry of Defence contract which GEC lost last year.

Before the exceptional item, profits were down by 1.7 per cent to £692m from £704m, but there was a smaller contribution from the sale of equities, which amounted to £4.4m against £3.4m in the previous year. After accounting for the one-off disparities of Nimrod and the lower equity sale profits, "the group could show



Lord Weinstock, chief executive of GEC

an improvement in underlying profitability. That is a notable achievement and, I believe, unrivalled in our sector," said Mr Prior.

The figures, which also showed sales marginally down at £5.247bn against £5.258bn, were slightly better than market estimates and the shares rose 5p on the result to 247p. Earnings per share amounted to 15.3p, down from 16p a year ago.

Among the divisions, electronic systems and components,

which includes the Marconi defence activities, showed a 4 per cent decline in trading profits to £198m from £260m, partly because of difficulties in the radar activities. Telecommunications and business systems, however, achieved a 12 per cent rise in trading profits to £59m from £54m in the previous year, the result of increasing sales of the System X public telephone exchanges.

Medical equipment also produced a larger contribution, generating profits of £26m against £22m, but profits fell in the power generation operations to £250m from £38m. Exports amounted to £1.29bn against £1.28bn, while the total cost of book was virtually static at £6.05bn compared to £5.96bn.

The group's celebrated cash mountain rose to £1.7bn from £1.5bn.

See Lex

Preference placing by Beazer for £50m

By Nikki Tait

C. H. Beazer, the acquisitive building group which issued a planned £50 million Dutch Receipt issue two months ago in the face of institutional opposition, announced yesterday that it will raise £49m via a placing of preference shares.

Major funding through preference share issues have been rare recently, largely because of the problems of locking into high interest rates. However Mr Matthew Thorne, Beazer's finance director, maintained yesterday that, while the preference share issue was part of a response to the scaled-down proceeds from the ADR listing.

"I suspect we would have done it anyway," Beazer's decision to halve the ADR issue came in the wake of institutional concern about pre-emptive rights.

Beazer's new preference shares are not convertible, so there is no question of dilution. However, Mr Thorne stressed that Beazer also sees the present climate with interest rates having fallen and Corporation Tax down as conducive to preference share funding.

Its advisers, County NatWest which handled the placing together with L. Messel, added that there was healthy interest in the issue and suggested that others might be stimulated by the Beazer move. Last Friday, European Home Products used a much smaller preference share issue to help fund the acquisition of Schoolhouse.

The issue, which requires shareholder approval, involves 50m cumulative, redeemable preference shares, with a dividend rate linked to the yield on 10 per cent Treasury 2004/08 stock.

The fact is that Mercury is in the very thick of all the changes that are taking place not only in London with the Big Bang, but on the global financial markets with the development of international banking and world trading.

In the UK, Mercury has now successfully amalgamated its stockbroking and jobbing subsidiaries (Rowe & Pitman and Muliens), and Akroyd & Smithers, and has emerged as one of the largest of the new integrated groups forged by the Big Bang.

This amalgamation is being marked by the group's proposal to drop the neutral name of

PEOPLE HAD been predicting for some time that Mercury International Group would need to raise more capital if it wanted to compete in the big bad world of international finance. And now it has happened.

The £131m rights issue announced yesterday will raise resources to more than £675m.

The significance of this, as Mercury was keen to point out, is that it puts the group on a par with First Boston, one of its main competitors on Wall Street, in terms of book value and market capitalisation. This still leaves it a long way behind the US giants, Salomon and Merrill Lynch, however.

It also, for the record, confirms Mercury's position as the largest of the London-based merchant banks in terms of shareholders' funds, with £513m, putting it ahead of Morgan Grenfell with £371m and Kleinwort Benson with £364m.

The rights issue comes on the heels of last year's £200m floating rate note issue and the proceeds of £3m from the recent flotation of the group's fund management subsidiary.

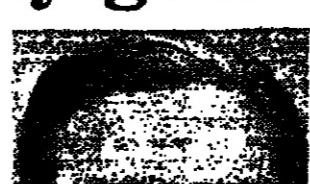
This means, that altogether, Mercury will have added £250m to its capital over the last 12 months.

As it is customary for banks on such occasions, Sir David Scholey, the chairman, dismissed suggestions that Mercury faced any pressure from the Bank of England to reinforce its balance sheet.

"We have no immediate need for capital," he said. "But there are a number of opportunities we can see not far away."

The latest accounts contain a £1.3m charge against reserves for the once-for-all costs of preparing for the Big Bang, but the total cost charged against earnings is several times that figure, Sir David said.

However the capital require-



Sir David Scholey, chairman of Mercury International

ments for groups like Mercury have yet to be fully established by the regulatory authorities.

The group does not break these out, but it said it had advised offers on deals worth £200m in the UK and on deals worth £4.2bn. In addition, there were deals worth £250m in North America and £2.5bn in the Far East. These exclude

from advisory work on mergers and acquisitions.

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from advisory work on mergers and acquisitions.

The Securities and Investments Board will shortly be publishing its capital rules for securities trading, and the Bank of England will be setting capital requirements for off balance sheet activities.

Mercury is active in both these areas: last year its £12.5bn balance sheet now consists of variable positions. It does not publish figures on its off balance sheet commitments, such as swaps and forward transactions in foreign exchange. Sir David said he did not expect the new rules to have a heavy impact on the group.

"We don't expect to be disadvantaged," he said. "And on balance we'd prefer to see more conservative than more sporting capital structures."

A broad, the twin focuses of Mercury's growth are Tokyo and New York, the world's two other leading financial centres.

Sir David said that both were operating profitably. This might seem surprising Tokyo where the costs of Warburg's membership of the Stock Exchange are huge, but Sir David recalls that Warburg was active in Japan for 25 years and has built up a good business in that time.

Mercury Asset Management, of which Mercury has now sold off 25 per cent, reported profits of £22.8m, up from £14.1m last year. This compares with a forecast of £19.5m made at the time of the flotation in March.

The dividend will be a total 10p a share, up 25 per cent on last year's 8p. Sir David said that the new trading year has started well, and the group continues at a high level of activity.

TV South jumps 68% to £11m

A 17 per cent increase in advertising revenue, against the industry average of 12.8 per cent, was mainly responsible for Television South's 68 per cent jump from £6.5m to £10.9m in pre-tax profits for the six months to April 30 1987.

Lord Boston, chairman, said that programme sales and distribution also contributed to the improvement. At the start of the second half advertising revenues had continued to move ahead.

Turnover in the period increased from £64.7m to £76.2m with programme and distribution costs up from £37.2m to £40.9m; other operating income increased from £1.7m (£1.1m) and interest receivable to £1.9m (£1m). Administration expenses totalled £7.1m (£5.3m); Channel 4 subscription

to £10.1m (£9.3m), IBA rental to £3.6m (£3.4m) and the Exchequer Levy to £6.5m (£4m).

The interim dividend has been increased from 3p to 3.5p.

• comment

Television South was feeling hard done by yesterday. Although its figures were way ahead of analysts' expectations it shared shed 3p to finish on 392p. The explanation, however, lies in the uncertainty future of British broadcasting, rather than anything peculiar to TV South, which is justifiably rather proud of its first half performance. True, the pre-tax figure was given a 500,000 boost by the decision to transmit the Nelson Mandella film in the second half, but the biggest factor in the company exceed-

ing forecasts was its ability to take a bigger slice of the nation's advertising cake. That trend is likely to continue, although the pace of growth in TV advertising, which has propelled the shares of broadcasting companies in the last year, is now slackening. With cash in hand of approaching £30m TV South is well placed to take advantage of any opportunities it sees for expansion.

It is 500,000 first time contribution from the Gibson and Midem in the second half is likely to push full year pre-tax profits about £18.5m. That puts the prospective p/e at about 13x, a deserved premium to 12x, the market. But the share price is unlikely to move much until the Government decides what it wants to do with broadcasting.

Beazer shares shed 4p to 261p yesterday.

MERCURY INTERNATIONAL GROUP plc

Results for the year ended 31st March, 1987

Current trading

£131 million rights issue

Change of name to S.G. Warburg Group plc

	Years ended 31st March Adjusted pro forma	
	1987	1986
	£000	£000
Profit before taxation but after transfers by the S.G. Warburg & Co. Group to inner reserves	98,028	91,800
Earnings attributable to Ordinary shareholders	62,452	50,200
Earnings per Ordinary Share	42.7p	34.3p
Dividends per Ordinary Share	10p	8p

Disclosed capital and reserves as at 31st March, 1987 amounted to £381.9 million compared to a total of £320.8 million at 31st March, 1986. The total disclosed capital resources of the Group, which at 31st March, 1987 were £506.5 million, have been increased by £37.9 million as a result of the Mercury Asset Management plc flotation and will, following the rights issue, be further increased to more than £675 million.

■■■■■

It is encouraging to report earnings which are in excess of those for the previous year.

The current year has started well and we continue at a high level of activity. However, we are only three months into the year and it is much too early to indicate any expectations of the year's results.

We believe that we should build on what has already been achieved and take advantage of the considerable opportunities for further profitable expansion. Accordingly, we have announced a rights issue of 35,199,216 new Ordinary Shares at a price of 385p per share to raise £131 million.

Our long term objective is to build a network enabling us to provide advice and access to all financial markets in and through the main international financial centres in the United Kingdom, Continental Europe, North America, Japan and the Pacific Basin.

A proposal will be put to shareholders to approve the change of the Company's name to S.G. Warburg Group plc.

Sir David Scholey
Chairman

Full details of the issue and the Report and Accounts of Mercury International Group plc will be posted to shareholders on 3rd July, 1987. Copies may be obtained after that date from the Secretary, Mercury International Group plc, 33 King William Street, London EC4R 9AS.

S.G. Warburg & Co.

Warburg Securities

Mercury Asset Management

David Lascelles looks at a City banker's call for £131m

Mercury goes on a rising trend

Sir David Scholey, chairman of Mercury International

ments for groups like Mercury have yet to be fully established by the regulatory authorities.

The group does not break these out, but it had advised offers on deals worth £200m in the UK and on deals worth £4.2bn. In addition, there were deals worth £250m in North America and £2.5bn in the Far East. These exclude

from advisory work on mergers and acquisitions.

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UK COMPANY NEWS

KLP shows midterm advance to £0.97m

KLP Group, the sales promotion consultancy which last month obtained a full-listed listed pre-tax profit from a retained figure of £753,000 to £973,000 on turnover up from £12.78m to £13.55m in the six months to March 31, 1987.

Mr John Lawrence, chairman, said that during the period prospects for growth had been greatly enhanced. The company declared an interim payment of 1.6p (£1.6m). He said that start-up losses had been incurred in the new direct-mail and telephone subsidiaries and these operations were now trading profitably.

There had been a growing contribution from the company's international division and many clients were now being handled on a multi-national basis. In the past few months many new clients had been gained in the various trading companies throughout the group and these should provide the basis for continuing growth in the second half.

KLP's international division has been strengthened by the acquisition of Comart Associates, one of the largest sales promotion and audio-visual companies in the US. The acquisition represented a significant step in fulfilling the group's international ambitions and it had already heightened the group's profile on both sides of the Atlantic. The acquisition is being partly funded by a one-for-three rights issue which has raised about £8.1m. The balance will be used to fund future acquisitions.

Tax charges accounted for £210,000 (£283,000) and minority interests for £36,000 (£27,000). Earnings per share worked through at 9.35p (7.85p) or 8.36p (7.14p) on a fully diluted basis.

Lister jumps 53% to £3.3m

Lister & Co., the braided textiles group, announced pre-tax profits of £1.25m for the year ended March 28, an increase of 53.5 per cent on the previous year's £2.2m. Turnover, at £86.8m, was 23.4m higher.

Directors are recommending a final dividend of 2.5p, making 3p for the year (1.9p). Earnings per ordinary share rose from 12.3p to 17.47p, an increase of 53.5 per cent.

Mr Joseph Hoyle & Sons, a subsidiary of Lister & Co., announced increased pre-tax profits of £221,025 (£201,366) and turnover of £7.2m (£6.46m).

National Home Loans Blue Chip Interest Rate

for the period from 1st July to 30th September 1987 is:

FOR HOUSE PURCHASE ... 10.25% APR 10.7%

FOR REFINANCING 10.75% APR 11.3%

For further information contact:



The National Home Loans Corporation plc
St Catherine's Court, Herbert Road,
Solihull, West Midlands B91 5QE.
City of London Office:
10 Throgmorton Ave, London EC2N 2DL. Tel: 01-256 8871.

MERCURY ASSET MANAGEMENT plc

RESULTS FOR THE YEAR ENDED 31 MARCH, 1987

Profit before tax of £22.8 million was up 62 per cent over the previous year.

Total funds under management increased by 62 per cent to over £21.4 billion.

COMMENTS FROM THE CHAIRMAN'S STATEMENT:

The successful flotation of the Company in April underlined our operating independence.

Strong growth has been experienced in all areas of our business.

We have maintained our leading position in the management of UK pension fund portfolios.

Good progress has been made in the expansion of our international operations and our services to private investors.

33 KING WILLIAM STREET, LONDON EC4R 9AS

Illingworth Morris moves ahead and passes £7.7m

Illingworth Morris, Bradford-based manufacturer of wool textiles, reported an increase from £8.18m to £7.7m in pre-tax profits for the year to March 31, 1987. Comparisons have been adjusted.

The final dividend is raised from 2.25p to 2.75p net for a total up to 4.5p to 4p. Stated earnings per 20p share are imputed from 11.2p to 12.4p.

• comment

These figures from Illingworth Morris mark a key turning point for the niche textiles group. Its finances are now in order and the management has been turned up at both board (a new finance director should be appointed soon) and operating levels. The third phase of the Lewis strategy—selective addition on acquisitions by the continu-

payable). Tax took £2.55m (£1.52m).

During the year, the company's capital investment was in excess of £2.2m. An achievement during the year was the creation of a joint venture company with Asahi Chemical Industry, Japan's largest producer of synthetic fibres.

The listing was expected to be up and running—possibly contributing as much as £250,000.

And the pension holiday of five years or so. This year £10m pre-tax was to be achieved—which suggests that earnings will rise by a third. The shares at 211p are on a prospective p/e of 12, which seems about right for now.

Benjamin Priest profit doubled

Benjamin Priest Group, drop forgings manufacturer, more than doubled its pre-tax profits from £1.1m to £2.47m on turnover ahead from £35.41m at £27.23m in the year to April 3.

The directors propose a final dividend of 0.75p (0.3p), making a total for the year of 0.5p up from 0.3p last time. Earnings per share rose from 1.75p to 4.75p or from 1.24p to 2.15p.

Mr Christopher Walliker, chairman, reported that the group was well placed to develop and expand and was

continuing to explore and examine opportunities for further acquisitions. Trading in the current year had started well, he added.

The year was marked by the development of the group's strategy to widen its base and activities. During the period Priest acquired Plastic Moulding Tools, a manufacturer of tools for plastic injection mouldings, and Sillivan Industries, which brought into the group minerals processing, engineering services and engineering products activities. The group reduced its high

dependence on traditional products serving the automotive industry by selling Warne Wright and Priest Jackson.

Tax charges rose from £14.58m (£8.19m) operating profits from £24.00m to £26.00m and extraordinary credits amounted to £6.63m (£1.64m credits) including losses of £2.05m on the disposal of the two businesses offset by insurance proceeds and profit on the sale of listed investments. Bank borrowings were substantially reduced during the year and the debt equity ratio was reduced to 17.9 per cent.

The discontinued activities comprised principally of those losses of Hobson Process up to the date of disposal. The disposal costs are shown in the results as an extraordinary debit of £232,000.

The newly-acquired busi-

W. Alexander seeks listing and hits £6m

MR RONALD ALEXANDER, chairman of Weller Alexander, Glasgow-based coachbuilder, filtration and home products group, yesterday revealed that profits for 1986-87 had risen to £5.72m at the pre-tax level, an improvement of 32 per cent over the previous year's £4.33m.

At the same time he said the company was seeking a full listing for its shares—currently they are traded on the market made by Granville and Co.

The listing was expected to be obtained later this year. Robert Fleming & Co will be sponsor with Phillips & Drew as brokers in London and Speirs & Jeffrey in Scotland.

For the year to March 31 turnover expanded from £66.7m to £72.86m. Tax took £2.01m (£1.44m) to leave profits

Hobson profits at £0.8m

Hobson, USM-quoted extrusion dies maker, achieved a pre-tax profit of £780,000 in the 15 months to end-March 1987 against a loss of £10,000 for 1985.

On turnover of £14.58m (£8.19m) operating profits from continuing activities amounted to £622,000 (£176,000) while there were losses of £172,000 (£186,000) from discontinued activities.

The discontinued activities comprised principally of those losses of Hobson Process up to the date of disposal. The disposal costs are shown in the results as an extraordinary debit of £232,000.

After tax of £653,000 (£98,000) and minorities of £33,000 (£4,000), earnings per 5p share came out at 1.53p (0.28p) before extraordinary debts of £232,000 (0.48p losses) after.

Hewetson above forecast

Hewetson, which manufactures and installs raised floors, yesterday reported a 55.7 per cent rise to £481,000 against £308,000 in pre-tax profits for the year to end March last, comfortably exceeding the forecast of £440,000 made when it came to the USA last February.

Mr Robin Martin, chairman, said that the principal activity continued to grow. Demand predominated in London and the South East, but major contracts were executed in the Midlands and the North, and agents and installers were active in both Scotland and overseas.

Mr Martin said the order book for the current year stood at a record level and the out-



TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES

1986 ANNUAL GENERAL MEETING JUNE 26, 1987

The annual general meeting of TOTAL GPP, held on June 26, 1987, with Mr. François-Xavier ORTOLO, in the Chair, approved the accounts for 1986. All the resolutions were adopted.

In his address, the Chairman outlined the evolution of the company during the year, pointing out that a consolidation of the oil market there would be a positive net income for the first half of the current year. As is normal in an uncertain economic climate, the information available at present was not sufficient to permit an assessment of how the year as a whole would be likely to develop.

The Chairman emphasised that the Group's current financial structure was well balanced and that the Group's cash position at the end of 1986 was only FF 0.471 billion.

The consolidated financial statements at year-end also showed a cash flow (excluding stockholding movements) of FF 11.6 billion, compared with FF 11.3 billion in 1985.

The Group's net capital expenditure amounted to FF 7.7 billion, the greater part of which were in the upstream sector.

Lastly, the capital increases by both the parent company and some of its subsidiaries, provided the Group with a net injection of funds totalling FF 3.1 billion.

Activities

The year witnessed:

- a strengthening of the Group's international trading position in both oil and gas;

- a highly selective exploration programme, complemented by the acquisition of proven reserves in North America;

- continued efforts to restructure and modernise refining and marketing in Europe, and more particularly the TOTAL FRANCE network.

Significant data 1986	
The Group	
Resources	
Oil (millions of tons)	46.8
Gas (billions of m³)	5.4
Financial data (consolidated in billions of francs)	
Turnover	95.7
(of which 34% in France)	
Net income	41
Net loss	-12
(of which TCFP share: -0.47)	
Net investments	7.7
The parent company	
Turnover	33.8
Net income	1.0
Dividend per share F 20 (+ tax credit of F 10)	
Date of dividend payment: July 2	

The brochure "TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES in 1986" can be obtained in English and French from Service Diffusion

-5, rue Michel-Ange - 75781 Paris Cedex 16 - France.



Rowntree Mackintosh plc has changed its name to Rowntree plc.

30th June 1987.

UK COMPANY NEWS

DISAGREEMENTS WITH ERNST & WHINNEY LEAVE FIGURES UNAUDITED

Profit on target says Sound Diffusion

BY PHILIP COGGAN

15th October, 1987 Redemption
European Economic Community
U.S. \$ 25 000 000 17% Bonds Due 15th October, 1993
Drawing of Bonds

Notice is hereby given that a drawing of Bonds of the above issue took place on 18th June, 1987 attended by Mr. Frank Baden, notary, when 410 Bonds of U.S. \$ 1000 nominal amount and 234 Bonds of U.S. \$ 10 000 nominal amount for a total of U.S. \$ 2 750 000 principal amount were drawn for redemption at par on 15th October 1987 from which date all interest will cease. The following are the numbers of the Bonds drawn:

000041	001277	002872	003954	005200	006613	007924	009173	010137	010462	011695	011068
000042	001278	002873	003955	005201	006614	007925	009174	010138	010463	011696	011069
000043	001288	002880	004031	005202	006615	007926	009175	010139	010464	011697	011070
000044	001289	002881	004032	005203	006616	007927	009176	010140	010465	011698	011071
000045	001326	003889	004063	005205	006670	007953	009233	010148	010484	011672	011072
000046	001327	003890	004064	005206	006671	007954	009234	010149	010485	011673	011073
000047	001328	003891	004065	005207	006672	007955	009235	010150	010486	011674	011074
000048	001432	002776	004140	005461	007575	008967	009236	010155	010510	011693	011075
000049	001433	002777	004141	005462	007576	008968	009237	010156	010511	011694	011076
000050	001454	002826	004177	005496	007683	008973	009238	010158	010512	011695	011077
000051	001455	002827	004178	005497	007684	008974	009239	010159	010513	011696	011078
000052	001508	002862	004213	005559	008644	009407	010202	010549	010550	011697	011079
000053	001617	002856	004240	005560	008653	009417	010203	010551	010550	011698	011080
000054	001618	002857	004241	005561	008654	009418	010205	010552	010550	011699	011081
000055	001629	002858	004242	005562	008655	009419	010206	010553	010540	011698	011082
000056	001630	002859	004243	005563	008656	009420	010207	010554	010541	011699	011083
000057	001631	002860	004244	005564	008657	009421	010208	010555	010542	011698	011084
000058	001632	002861	004245	005565	008658	009422	010209	010556	010543	011693	011085
000059	001633	002862	004246	005566	008659	009423	010210	010557	010544	011694	011086
000060	001634	002863	004247	005567	008660	009424	010211	010558	010545	011695	011087
000061	001635	002864	004248	005568	008661	009425	010212	010559	010546	011696	011088
000062	001636	002865	004249	005569	008662	009426	010213	010560	010547	011697	011089
000063	001637	002866	004250	005570	008663	009427	010214	010561	010548	011698	011090
000064	001638	002867	004251	005571	008664	009428	010215	010562	010549	011699	011091
000065	001639	002868	004252	005572	008665	009429	010216	010563	010550	011698	011092
000066	001640	002869	004253	005573	008666	009430	010217	010564	010551	011697	011093
000067	001641	002870	004254	005574	008667	009431	010218	010565	010552	011698	011094
000068	001642	002871	004255	005575	008668	009432	010219	010566	010553	011699	011095
000069	001643	002872	004256	005576	008669	009433	010220	010567	010554	011698	011096
000070	001644	002873	004257	005577	008670	009434	010221	010568	010555	011699	011097
000071	001645	002874	004258	005578	008671	009435	010222	010569	010556	011698	011098
000072	001646	002875	004259	005579	008672	009436	010223	010570	010557	011699	011099
000073	001647	002876	004260	005580	008673	009437	010224	010571	010558	011698	011098
000074	001648	002877	004261	005581	008674	009438	010225	010572	010559	011699	011099
000075	001649	002878	004262	005582	008675	009439	010226	010573	010560	011698	011098
000076	001650	002879	004263	005583	008676	009440	010227	010574	010561	011699	011099
000077	001651	002880	004264	005584	008677	009441	010228	010575	010562	011698	011098
000078	001652	002881	004265	005585	008678	009442	010229	010576	010563	011699	011099
000079	001653	002882	004266	005586	008679	009443	010230	010577	010564	011698	011098
000080	001654	002883	004267	005587	008680	009444	010231	010578	010565	011699	011099
000081	001655	002884	004268	005588	008681	009445	010232	010579	010566	011698	011098
000082	001656	002885	004269	005589	008682	009446	010233	010580	010567	011699	011099
000083	001657	002886	004270	005590	008683	009447	010234	010581	010568	011698	011098
000084	001658	002887	004271	005591	008684	009448	010235	010582	010569	011699	011099
000085	001659	002888	004272	005592	008685	009449	010236	010583	010570	011698	011098
000086	001660	002889	004273	005593	008686	009450	010237	010584	010571	011698	011098
000087	001661	002890	004274	005594	008687	009451	010238	010585	010572	011698	011098
000088	001662	002891	004275	005595	008688	009452	010239	010586	010573	011698	011098
000089	001663	002892	004276	005596	008689	009453	010240	010587	010574	011698	011098
000090	001664	002893	004277	005597	008690	009454	010241	010588	010575	011698	011098
000091	001665	002894	004278	005598	008691	009455	010242	010589	010576	011698	

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Please contact Hilary Douglas, Christopher Lawless or Stuart Clifford.

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Arthur Young Corporate Resourcing

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JOBS

New inflation threat startles most companies

BY MICHAEL DIXON

THE JOURNALISTS' motto quoted here last week—"There's always another quarter of an hour"—has prompted a dozen inquiries whether equivalents exist for other trades.

All I can do is reply, however, as once again appeals to readers who happen to know someone to send them to know for any other line of work apart from accountancy.

The reason for the exception is that during the years which self-respecting young people hang around billiard balls and sleek bars, my life was hung around with accountants. So I could not help picking up some of the maxims according to which they conduct their professional affairs.

One, which a certain Brian Arnallde tried continually but unwillingly to impress on me, is: "You can't save money by spending it." A second, heard too often for it to be attributed to any individual runs: "All engineers are spendthrifts." Another is: "Always look on the grim side."

That third example is different from the previous two because I have not as yet heard a member of the breed actually say it. Nevertheless its status as one of their guiding principles appears obvious from their behaviour.

Take, for instance, the ques-

tion with which John Courtney, accountant turned recruitment consultant, has recently been depressing numerous senior managers in Britain. Having noted the Conservatives' pre-election pledge to complete their crusade against rising prices, he has been asking employers how they will cope with the threat of zero inflation.

Perhaps best of all the people he asked were not accountants, fewer than half of them seem initially to have twigged what he meant but he says he soon enlightened—or rather, englummed—them by explaining thuswise:

"If the cost of living becomes and stays stable, there can be no such thing as a cost-of-living pay increase. So all the average and below-average performers in your organisation who have been kidding themselves for years that there is an element of merit-ward in each annual up-ward will have at last to realise that there isn't unless you wish to be cowardly and pay for them to continue in their illusion."

A fair number of the employers, however, had already anticipated the day when the dawn of realisation might demotivate their less productive staff altogether. The counter-measures they had worked out fell mostly into five main categories.

The first two could both be classed as communications exercises. The object of one was

simply to get it across in advance to the un-merit-worthies that once prices congeal there will be no pay increases.

The hope of the other was to eliminate false expectations indirectly by concentrating employees' minds on the attractions of a company-wide performance-bonus scheme.

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A second, more subtle, plan was to rule that from now on all increases for everybody would depend on the achievement of specified personal objectives.

The remainder were softer approaches. The fourth was to accustom people gradually to the change by allowing a short-term "holiday" from paying pensions contributions. The fifth, peculiar to City of London concerns, was to declare—Mr Courtney prefers the word "allege"—that the relevant rise-trigger for them is not inflation but City market forces. So "as always," he says, such companies will go on paying more.

Nevertheless, his accumulated experience cannot have turned him entirely to stone. For he has thought up several further ways for employers to cushion no more than average performers from the demotivating threat of zero inflation. They are:

Give discount-buying cards or, if the company is strong enough, make deals to the same effect with local suppliers.

Give permanent health insurance. Premiums tend to be

cheaper per head in a group

It would seem to teach a

lesson. It is that even though United Kingdom recruiters are increasingly showing purblind prejudice against applicants much over 40, there is no sense in seeking to counter it by showing prejudice in favour of the oldies. So although the reader who sent in the tip I am about to pass on apparently meant it specifically for people suffering from age-apartheid, I hope it may prove of use to some of greener years as well.

The tip is that most other countries' UK embassies, high commissions, state and provincial governments and so on are continually looking for agents, distributors, joint venture partners, licensees and the like on behalf of companies in their home territories. The way to go is to hear about the opportunities going in to look up the mission addresses in Whitaker's Almanack or the Statesman's Year Book (which should be available in public reference libraries) and ask to be put on their commercial-affairs mailing lists.

Such lists are continually being updated and amended, the reader says, and by and large all that anyone need do to go on them is to fill in the appropriate form.

"Obviously, to get appointed to the positions, you have to convince the principals offering them that you can do a useful job for them. But my experience is that they are more

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The successful applicant will be a member of the executive management team, responsible for the ongoing development of all sales and marketing activities within this major profit centre and for the control and motivation of strong teams based in Cheltenham and at established offices in London and Edinburgh. Aged c35 years, the appointee will be able to demonstrate a successful career in Sales and Marketing in the middle ticket (£1 m +) asset based finance market. He/she will have strong structuring skills and experience of high level negotiations for larger more complex transactions.

This position represents an excellent career opportunity and to reflect the seniority of this appointment will carry an attractive salary, performance related bonus and benefits associated with a major banking group.

Please send a full CV which will be treated in strictest confidence to the Managing Director, Royal Bank Leasing, 1 Noble Street, London EC2V 7JU.

Royal Bank Leasing

Capital Markets – Economist To £40,000 and bonus

Our Client, a major European-based investment bank, is seeking an Economist, to work directly under the Senior Economist. You will be involved in developing an in-house macro-economic forecast on the major OECD countries, their exchange rates and interest rates, and will be expected to draw upon the expertise of the Company's other economists located in financial centres worldwide. In addition, you will also be involved in the production of a monthly publication which advises clients on an international strategy and includes inhouse statistics on bond and equity instruments. There will also be the opportunity for original research on economic and financial topics.

The successful candidate, should have a first degree in economics (at least upper second), with some statistical and/or econometric and/or computing content. Knowledge of a European language, although not essential, would be an advantage. There is the possibility of occasional travel abroad. A competitive salary together with a very substantial bonus scheme and other benefits is proposed.

Please send CV's to: Adrian Whitbread at Moxon Dolphin & Kerby Ltd, 178/202, Great Portland Street, London WIN 5JJ. All replies will be forwarded to our client – please indicate any companies to whom you do not wish your application sent.

MOXON-DOLPHIN-KERBY
EXECUTIVE SEARCH & SELECTION

Gilt Edged Sales London

As part of the continuing expansion and development of our gilt edged primary dealership, we now have further opportunities in gilt edged sales. Successful candidates will join an established department which is growing in response to the demands from our customers.

Goldman Sachs became a primary dealer in gilts after the Big Bang. For us, this has been a successful and profitable experience. As a leading world investment bank we are an established force in fixed income markets worldwide, with a strong commitment both to trading and research.

Our present requirement is to recruit two experienced professionals to add to the sales team. The ideal candidate is probably in his or her late twenties/mid thirties with 2 to 5 years experience in the gilts market. This may have been gained either with a gilts dealer or with an institutional investor. Essential qualities are high professional standards, strong presentation skills and a determination to achieve excellence. In

return we offer the opportunity to make an immediate contribution to a rapidly growing business. The salary and benefits will reflect the importance we attach to these positions.

Our experience has shown that on many occasions we have recruited candidates who were not necessarily contemplating a career move at the current time. As such, for a preliminary discussion in the strictest confidence telephone Rod Barr or David Bennett on 01-248 6464. Alternatively write to: Fixed Income Sales Manager, Goldman Sachs International Corp., 5 Old Bailey, London EC4M 7AH.



Uncommon Capability

OMNICORP

Suite 5A, 2nd Floor
77 South Audley Street
London W1Y 5JA
Telephone: 01-529 8353 Telex: 268283

OMNICORP ADVISORY SERVICES LIMITED TOURISM RESEARCH ANALYST

Omnicorp Advisory Services Limited is a wholly owned subsidiary of Omnicorp Investments Limited, a New Zealand publicly listed tourism investment company. Omnicorp's operations are based on a philosophy of controlling tourist flows internationally as the means to profitable investment in fixed assets. The Company has recently made strategic investments in International Leisure Group (through the buyout vehicle Hudson Pasture Investments plc) and in various South Pacific based operations. Further significant acquisitions in the US and Europe are planned in order to achieve the Group's aim of controlling balanced passenger flows internationally. As a result of the growth that the Group has experienced over the last year, Omnicorp now seeks to employ a Research Analyst. The successful candidate will be responsible for developing the research function of Omnicorp Advisory Services Limited to enable it to identify future investment opportunities in the Group. The ability to conduct research into markets and carry out financial analysis are key skills sought. A tertiary qualification (preferably business related) is essential and a second language such as German or French would be an advantage. The location is London. Salary and benefits are competitive and will be discussed at a confidential interview.

All applications should be by writing, enclosing a Curriculum Vitae, and addressed to: The Chief Executive
Omnicorp Advisory Services Limited
Suite 5A
77 South Audley Street
London W1Y 5JA

OMNICORP

Appointments Wanted

AN EXPERIENCED BANKER

Fellow of the Chartered Institute of Bankers, London over 20 years banking mainly in the Middle East. In depth University of London, very fluent Arabic, seeks banking assignment; remunerations of secondary importance.

Wire Box A0603, Financial Times
10 Cannon Street, London EC4P 4BY

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The one who stands out

Trainee Investment Analysts

Overseas Equities

Backed by a proven long-term investment record, Provident Mutual funds under management now exceed £3.4 billion and are continuing to grow rapidly. This expansion has created additional opportunities for people with ambition and enthusiasm, providing good prospects for career development within a successful and progressive environment.

Successful candidates will specialise in an area of overseas equity investment. They should be graduates in Economics or a financial discipline and already have some industrial or commercial experience. They must also be able to demonstrate a willingness to work hard and an ability to get on with people.

An attractive salary is offered and benefits include a non-contributory pension, free life assurance, subsidised BUPA and low cost mortgage facilities.

Please write with full C.V. including current salary to Mr. D. I. Willcock, Personnel Superintendent, Provident Mutual Life Assurance Association, 25-31 Moorgate, London EC2R 6BA.



BANK EXECUTIVE Credits Department

City Banking House with a diversified business, total staff 25, seeks executive for its Commercial Banking and Credits Department to work directly under the departmental manager. Experience in credit analysis, project (property) financing and debt structured lending essential. Good knowledge of securities work. Able to deal with advising solicitors, estate valuers etc and to monitor loans on a consistent and on-going basis. Age 28-35, but someone taking early retirement might be considered. Competitive salary with usual benefits being offered to right person. Write in confidence to Box A0600 Financial Times, 10 Cannon St, London EC4P 4BY

Ord Minnett LIMITED

A Member Corporation of The Sydney Stock Exchange Limited.
Member of The Stock Exchange, London.

Ord Minnett, one of Australia's leading international investment banks, is seeking highly motivated professionals for the following senior positions:

Institutional Dealer –Europe

An excellent opportunity currently exists for an experienced, self-motivated individual to join the firm's successful London office as an institutional dealer/ salesperson.

As well as servicing the needs of existing major clients, the successful candidate will provide support to our senior manager in seeking and securing new business.

Fluency in English or German would be a distinct advantage and knowledge of the Australian stockmarket would be beneficial.

Excellent career prospects and an attractive remuneration package are offered to reflect the responsibilities and importance of the position.

Institutional Salespeople and Research Analysts – UK Equities

Due to the continued expansion of our London office, further vacancies currently exist for experienced institutional salespeople and analysts.

Working closely within a team framework these positions offer the right candidates excellent career prospects and an attractive remuneration package.

A sound knowledge of UK equities is essential and an understanding of the Australian stockmarket would be an advantage.

A formal qualification in Accounting, Economics and/or an MBA would be considered an asset for these positions.

Excellent career prospects exist and an attractive remuneration package is offered.

For all of the above positions, please send your CV and supporting details to: J. P. Gunning Esq, Ord Minnett Limited, 1 College Hill, London EC4 2RA.

CHAIRMAN—STOCK BROKERAGE FIRM

Investment firm, 60 employees, subsidiary of US public company

REQUIRES THE SERVICES OF A GENTLEMAN WITH EXPERIENCE AND IMPECCABLE CREDENTIALS

In the City to accept the position of Chairman of the UK holding company. The successful applicant will be a Stock Exchange member with over 10 years of experience with definite managerial capability, however the applicant may not be required to be a member of the Stock Exchange.

Excellent salary and stock bonus package, to be negotiated.

Apply in confidence to the Group Chairman

Box A0574, Financial Times, 10 Cannon St, London EC4P 4BY

BRANCH MANAGER

A European bank which is setting up a branch in the City requires a manager to establish it.

He should have at least five years' experience in running a branch and should be conversant with the systems, controls and reporting which is part of the day-to-day responsibility of a manager. French, German, Italian or Spanish language ability would be an advantage.

Hand written application with typed C.V. to Box A0601.

Financial Times, 10 Cannon St, London, EC4P 4BY

BOND SALES

£Neg
Reputable European Merchant Bank has an exciting opening for a Japanese-speaking Bond Sales person. Working with a powerful sales team of six in the Far East department, the successful candidate will be involved in sales and marketing to Japanese institutions in Europe. T-bond sales experience will be an advantage.

EURO & STRAIGHT DEALERS to £250,000 + Bonus
Due to further expansion this International Merchant Bank is seeking experienced dealers for its dynamic dealing room.

INTERNAL AUDITOR / COMPLIANCE OFFICER

to £50,000

Newly established International Merchant Bank is seeking a mature accountant, responsible for internal auditing and compliance. Reporting to the Deputy Managing Director the ideal candidate will be aged up to 30 and have solid experience in accounting with computing and Auditing at a Stockbroker or Bank. No qualifications required.

F/X DEALER

£Neg

International Merchant Bank has new opening for F/X Dealer with 2-3 years' experience to join their energetic bond dealing room. Reporting to Deputy Managing Director, the successful candidate will be responsible for all F/X dealings.

BOND SALES

to £225,000 + Bonus

Joining a very powerful sales team of eight, dealing with all types of Bonds to European and Middle Eastern clients, the successful applicants should have 6 months to 1 year's experience.

Interested candidates should contact—

Mark Hawking
01-236 8192
JAC RECRUITMENT

**PROJECTS ACCOUNTANT**

A QUALIFIED ACCOUNTANT with 2/3 years' post examination experience, ideally in international banking, is required to assist 2 senior managers by monitoring and reporting on aspects of accountancy that affect the bank, new legislation, origination of ideas, statutory accounts plus other aspects in an expanding bank. Aged mid 20's or early retirement.

BUSINESS DEVELOPMENT MANAGER

Excellent management qualities plus proven record in developing new business in the commercial sector is being sought by the London Branch of a European Bank.

PLEASE CONTACT SHEILA JONES

01-588 3991

CONTROLLER

An experienced bullion or foreign exchange dealer is required for the bullion desk of an international commodity broker.

OLD BROAD STREET BUREAU LIMITED**CONTROLLER**

Our firm is a medium size investment services company employing 60 people located in London's West End. We are involved through various subsidiaries in stock brokerage, mergers and acquisitions, and investment management.

The successful applicant will be directly accountable to the Chief Financial Officer of the Los Angeles based parent company, and will be involved in the financial management of the securities business and the administration of public companies.

The position requires the initiative to set up and operate new systems.

Preferred age 40-50 with big 8 accounting firm experience an advantage.

Salary open to negotiation, top pay to the top man. Plus incentive bonus.

Apply in strictest confidence to the Group Chairman
Box 4056, Financial Times, 10 Cannon Street, London EC4P 4BY

DIRECTOR BUSINESS DEVELOPMENT

One of the most important and exciting appointments in the marketing of financial services this year.

Salary Neg. from £60,000 pa

Our client is a leading firm of UK stockbrokers and a subsidiary of one of the largest and best known European banking groups. It wishes to appoint an outstanding individual to be responsible for product/marketing development, setting strategy and implementing expansion of its fund management and private client broking operations. Candidates should possess a background in the investment management or financial services industries and be thoroughly familiar with the range of investment opportunities available to private clients. A track record in business development is essential as is the ability to contribute at board level and across the whole range of development issues. This is a new post offering outstanding career prospects.

For full job description write in confidence to Mark Lockett quoting ref. 636/FT showing clearly how you meet our client's requirements.

**MARK
LOCKETT**
RECRUITMENT

MLR,
1 New Bond Street,
London W1Y 9PE.

Both men and women may apply.

VP FINANCE AND ADMINISTRATION

An international investment and motion picture production company with offices in London and Lausanne requires a mature, highly-qualified executive to be responsible for the company's organisation and the financial management of its substantial investment portfolio. This will be a new position.

The successful candidate will have demonstrated competence in U.S. international tax matters and should have an understanding of European tax matters as well. He/she will either be a Chartered Accountant, CPA, or possess a law degree and will probably have some experience in a large international accounting firm as well as in industry and will have spent some time living and travelling abroad. Familiarity with the motion picture industry would be helpful but is not essential.

The VP Finance and Administration will be located in the UK and will travel frequently to Europe and the U.S. The compensation offered will probably be in the range of £80,000 and will be determined by the qualifications and experience of the successful candidate.

Box A0558, Financial Times, 10 Cannon Street
London EC4P 4BY

STRATEGY CONSULTING

Expansion of the London office of an established international consulting firm has created the opportunity for two highly qualified consultants with relevant experience to join the firm and help service its growing client base.

The first position is for a Technology Consultant. The successful applicant for this position will be expected to have achieved proficiency in computer engineering and have experience in networking, multi-tasking programming, artificial intelligence or similar related disciplines.

A good first degree in electrical engineering is likely to have been followed by computer or telecommunications employment involving work in a design environment dealing with hardware-oriented techniques or applications. The applicant will also possess a Masters in Business Administration degree, or its equivalent, from a leading international business school.

The second position is for a consultant to join the firm's energy practice.

The successful applicant for this position will be expected to have achieved proficiency in mining engineering with experience of project appraisal and project management ideally in a gold or copper mine. A good first degree in mining engineering should have been followed by experience with an established mining company. The applicant will also have gained a Masters in Business Administration degree, or its equivalent, from a leading international business school.

In both cases, the applicants should have a strong commitment to work in a flexible and entrepreneurial environment. Fluency in either French or German, whilst not essential to either post, is highly desirable. Compensation will be internationally competitive.

To apply please write in confidence enclosing a detailed resume to:
Strategy Consulting, Box A0558, Financial Times
10 Cannon Street, London EC4P 4BY

Ord Minnett

LIMITED

A Member Corporation of The Sydney Stock Exchange Limited.
Member of The Stock Exchange, London.

Ord Minnett, one of Australia's consistently top ranked investment banks, is seeking an experienced professional for the following senior position:

Mining Analyst – Melbourne

The firm's Melbourne Office is currently boosting its own mining research capability and an opportunity exists for an experienced analyst with a broad knowledge of the mining sector to work closely within the team framework provided by Sydney.

This senior position, based in Melbourne offers the right candidate an outstanding career opportunity with excellent prospects for promotion.

An attractive remuneration package is offered.

Please send your CV and supporting details to: J. P. Gunning Esq., Ord Minnett Limited, 1 College Hill, London EC4 2RA.

FINANCIAL ANALYST

Experienced financial analyst with knowledge of currency markets required by UK subsidiary of financial services group providing confirming facilities and related services to its clients. Experience in the field of confirming and knowledge of South African trading conditions required if possible. His/her duties will include maintaining the existing computer system while introducing new software to be specifically designed for the developing needs of the business, and highly skilled analysis of computer data.

Salary negotiable c. £25,000 p.a. plus car
Applications in writing including curriculum vitae to:

Mrs. P. C. Bennett
Reichmans (UK) Limited
14 Finsbury Circus, London EC2M 7EB

International Appointments**THE COMMISSION OF THE EUROPEAN COMMUNITIES**

is organising two open competitions based on tests to recruit

ENGLISH TRANSLATORS and ASSISTANT TRANSLATORS

Applicants (male or female) must be nationals of one of the 12 Member States of the Community and satisfy the special conditions below.

(Competition COM/LA/565)**TRANSLATORS**

Nature of Duties: Translation into English of texts relating to the various sectors of Commission activity notably: economic; science and technology.

Age limit: Born after 24 September 1951.

Qualifications: University degree.

Experience: At least two years' experience in the field of languages, economics or science and technology.

Knowledge of languages: Candidates must have a perfect knowledge of English and have a thorough knowledge of French or German and of one other official language of the European Communities (including French or German).

Place of employment: Brussels, Luxembourg or any other place of Commission activity.

Applications must be made on the official application form which, together with the notice of competition, can be obtained by writing, preferably on a postcard, to: Commission of the European Communities, Recruitment Division, Rue de la Loi 200, 1049 Brussels.

Please quote the number of the competition COM/LA/565 or COM/LA/566.

Closing date for submission of applications: 24 September 1987.

(Competition COM/LA/566)**ASSISTANT TRANSLATORS**

Nature of Duties: Translation into English of texts relating to the various sectors of Commission activity.

Age limit: Born after 24 September 1954.

Qualifications: University degree (first university degree must have been obtained after 1 January 1984).

Experience: No experience required.



Canadian Imperial
Bank of Commerce

**Manager
Private Banking****Frankfurt**

CIBC is a leading Canadian and International Bank with an established and growing reputation in Europe. We now have a career opportunity in our highly successful Frankfurt subsidiary for an experienced and innovative Manager to head up and develop a team which specialises in the provision of a wide range of financial services to Private Clients. The role will involve close liaison with our Investment Management teams abroad and a high level of contact with existing and new clients.

Candidates should be educated to degree level or equivalent, with a wide knowledge of international banking plus several years experience in Private Banking, either as an Investment Consultant, Portfolio Manager or Securities Specialist. Fluency, both written and oral in English and German, is essential.

If you have the necessary experience and motivation to make a success of this challenging opportunity, you will find us more than able to meet your salary and benefits requirements. To apply, please send your C.V. and a recent photograph to: Dr. M. Frisch, PMM Management Consultants, Unternehmensberatung GMBH, Grosse Gallusstrasse 10-14, 6000 Frankfurt, Telephone 069 2164313.

Papua New Guinea Harbours Board

The Papua New Guinea Harbours Board is seeking the services of two very capable Managers in the following positions reporting to the Deputy General Manager (Finance and Administration) of the Board.

FINANCIAL MANAGER

The position carries full responsibility for all financial functions of the Board. The challenge includes:

- * Annual Budget Preparation and reporting
- * Development and documentation of systems
- * Financial policy advice
- * Preparation of Statutory accounts.

The position holder will ensure complete and timely financial reporting to management, interact with Government Departments, Banks and other bodies.

Candidates must be a member of a recognised Accounting Institute and should have considerable experience in a senior position. The ability to communicate at all levels of Management is essential.

COMPUTER MANAGER

The position carries full responsibility for all computing functions of the Board. The challenge includes:

- * Maintain an overview of data structures
- * Implementation of policy and directives
- * Maintain liaison with Management in relation to future Information and systems need
- * Control and monitor expenditure associated with the Computer Department

The position holder should possess relevant tertiary qualifications; extensive practical experience in computer programming; systems analysis/design and computer hardware and software management preferably in a commercial environment.

Both positions will appeal to professionals seeking management responsibility, who can operate independently and effectively contribute as part of the Management team. Training of support staff is also a requirement for the position.

A three year Contract is envisaged, and the Board offers an attractive remuneration package including a car, free housing plus other benefits.

Applications will be treated as strictly confidential and should include a full curriculum vitae, a recent small photograph, the names and addresses of three (3) referees and date of availability if successful.

Applications should be forwarded to:

Boothman Recruitment

144, Conway Street, Birkenhead L4 1JE.

Closing date 9th July 1987

Ref. FT25

Roy West Trust Corporation Limited**TRUST OFFICERS**

The RoyWest Trust Group, one of the largest Groups of Companies offering International Financial Services, wishes to engage experienced Trust Officers in the Bahamas and the Cayman Islands.

Applicants should have a minimum of five years' experience in their field and possess an Institute of Bankers Trustee Diploma or its equivalent.

The posts to be filled offer an attractive tax-free compensation package which includes allowances and annual return air fares for the officer and his dependants, a pension plan and medical and life insurance coverage.

Interested applicants should forward a full résumé of education, qualifications and experience to the Vice-President—Europe, RoyWest Group, 4 Finch Road, Douglas, Isle of Man, who will arrange preliminary interviews with selected candidates. All applications will be treated in the strictest confidence.

THE ROYWEST GROUP IS ASSOCIATED WITH NATIONAL WESTMINSTER BANK PLC AND THE ROYAL BANK OF CANADA.

**DO YOU HAVE SWAPS EXPERIENCE?
ARE YOU INTERESTED IN WORKING OVERSEAS?**

We are looking for highly motivated people with experience in the swaps market, either as a Broker or Principal, to join our fast growing international team. Experience in broking medium term swaps and related products is essential.

This position offers the opportunity to work in our overseas offices, particularly New York and Tokyo.

A substantial remuneration package is available to the right candidates together with exciting career prospects in one of the world's largest moneybroking companies.

Please write in strictest confidence to:
Graham Kidder, Managing Director
EXCO CAPITAL MARKETS LIMITED
Milestone House, 107 Cannon Street, London EC4N 8AY

BUSINESSMEN

New offices have just been opened in a pleasant and quiet part of town, for businessmen who are either passing through or have not yet found premises in Geneva. The most up-to-date office equipment is at your disposal as well as a multilingual secretarial.

Discretion assured.

For all information write to
B-18-118543/I-PUBLICITAS-CH 1211 GENEVA 3

SALES TRADERS

U.S. Investment Bank seeks experienced sales traders to join its growing International Equities Department. Several positions are also available in our expanding Derivatives Unit including Convertible Bond Sales/Trading and Options Sales.

Send Curriculum Vitae to:

UNIT TRUST INFORMATION SERVICE

مكتبة ابن الأصل

UNIT TRUST INFORMATION SERVICE

38

LONDON SHARE SERVICE

AMERICANS—Continued

High	Low	Stock	Price £	Ref.	Div	Gross	Cov	Y%
229	226	222	229	14	1.00	2.75	0.75	7.4
224	223	220	224	24	—	2.75	0.75	7.4
220	219	217	220	24	—	2.75	0.75	7.4
219	218	217	219	24	—	2.75	0.75	7.4
217	216	215	217	24	—	2.75	0.75	7.4
215	214	213	215	24	—	2.75	0.75	7.4
214	213	212	214	24	—	2.75	0.75	7.4
213	212	211	213	24	—	2.75	0.75	7.4
212	211	210	212	24	—	2.75	0.75	7.4
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142	141	140	142	24	—	2.75	0.75	7.4
141	140	139	141	24	—	2.75	0.75	7.4
140	139	138	140	24	—	2.75	0.75	7.4
139	138	137	139	24	—	2.75	0.75	7.4
138	137	136	138	24	—	2.75	0.75	7.4
137	136	135	137	24	—	2.75	0.75	7.4
136	135	134	136	24	—	2.75	0.75	7.4
135	134	133	135	24	—	2.75	0.75	7.4
134	133	132	134	24	—	2.75	0.75	7.4
133	132	131	133	24	—	2.75	0.75	7.4
132	131	130	132	24	—	2.75	0.75	7.4
131	130	129	131	24	—	2.75	0.75	7.4
130	129	128	130	24	—	2.75	0.75	7.4
129	128	127	129	24	—	2.75	0.75	7.4
128	127	126	128	24	—	2.75	0.75	7.4
127	126	125	127	24	—	2.75	0.75	7.4
126	125	124	126	24	—	2.75	0.75	7.4
125	124	123	125	24	—	2.75	0.75	7.4
124	123	122	124	24	—	2.75	0.75	7.4
123	122	121	123	24	—	2.75	0.75	7.4
122	121	120	122					

LONDON STOCK EXCHANGE

Futures-related selling hits equity index stocks but Government bonds firmer

Account Dealing Dates
 Option
 *First Declaration Last Account
 Dealings Dealings Day

Jun 15 Jun 25 Jun 26 July 6

Jun 29 July 9 July 10 July 26

July 13 July 23 July 24 Aug 3

New listing date may take place from 9.00 am two business days earlier.

The UK securities markets turned

in a more buoyant performance yesterday in response to the rally in the pound. Government bonds recovered the losses of the previous session and rallied well

from a bout of index futures-related selling, helped by a favourable reception for GEC's results and increased dividend payment.

The FT-SE 100 index closed 5.2

down at 2284.1, after showing a net loss of 1.1% in its 10 points跌

The FT Ordinary Index rose 1782.6

shed 2.0. Turnover remained on the low side of recent averages.

Both market sectors opened higher as sterling rallied and equities were edging forward until mid-morning when the deadline for expiry of the June contract on the FTSE 100 index triggered a selling bout of the underlying index stocks.

The June index contract had been the favoured play of the election speculators, and major traders had been buying the underlying stocks while scaling the contract short of Election Day, when the equity market sluggish since then, there were hefty stock positions to be unwound as the June contract approached expiry, when it must equal the underlying index.

Messel, now named Shearson Lehman Bros for its US parent, was selling out a large equity position, admitted on Monday, the firm's report on the FTSE futures market.

However, the equity market soon brushed off the futures-related selling and rallied successfully at mid-session, before settling lower at Wall Street came in easier.

GEC traded heavily following the news that, which company will make the deal.

The high dividend, while not unexpected, was well taken in the marketplace, and the improvement in the shares, which have lain under a cloud recently, helped the rest of the market.

But with oil shares no longer making progress, there was little support for the broad range of industrial blue chips. Nervousness over the pound, despite yesterday's improvement, showed itself in another setback for Glaxo and Fisons. Profits were again taken in the exporting stocks, where Jaguar and Imperial Chemical Industries lost ground.

But property issues continued to attract investment from the UK funds—foreign investors are discouraged by the lack of liquidity in many stocks in this sector.

Insurance shares continued to find the buyers.

Corporate bonds had a good session, but closed just off the top with net gains of 3% in the long dated bonds, which now yield 9.18 per cent. Traders said the busi-

ness, which was thin, came mostly from professional market sources, with retail interest still on the sidelines.

The gilt-edged market is still unhappy about the trend in the pound since Election Day and remains unwilling to develop any distinct trend until currency worries are resolved.

The bank sector included a host of outstanding features. The big four opened with minor gains but ended on quite a mixed note.

Shearson was seen to be a heavy seller. However, once the flurry of selling was carried out, share prices rallied in most cases.

Lloyds were particularly unsettled and dropped to 367p before closing a new 16 at 368p. Barclays followed to around 375p but steadied up to end the session

at 376p.

Merchant banks were featured by Mercury International which initially rose to 455p before sliding back to end the day a net 5

lower at 449p following the much better than expected preliminary figures, which were accompanied by a 511m right issue in the ratio of one-for-five at 385p. News that Kerry Packer's Consolidated Press has bought the 4.9 per cent stake previously held by NZI Corporation, taking its holding up to 10 per cent, boosted Hall Samuel 9.5p.

Insurers were highlighted by another surge in life group London and Manchester which leapt 30 more to 340p as Smith New Court remained heavy buyers of the stock. Rumour in the market suggested that New Zealand's Ron Brierley could be behind the two-day buying spree.

Commercial Union jumped 12.4

on the news on the Paris listing.

Prospective partners Stewart Wrightson and Willis Faber made rapid progress following the favourable Press reaction to the merger. Willis added 8 to 408p and Stewart a like amount to 533p.

The day's three newcomers all made splendid debuts. Property developer and construction company British Group offered for 525p, touching 1.15p before ending the session at 171p. Household Simon Group, placed at 135p, opened at 135p and gathered strength throughout the day to close at 191p. Cemac, placed at 120p in the Third Market, opened at 165p and closed at 180p.

Chemicals showed Horace Cary 3 lower at 39p on consideration of the directors' statement that the board knew of no reason for the recent sharp rise in the share price.

Leading high street retailers enjoyed a firmer session with most counters finishing at or around the day's best. Woolworth, 429p, and Burtons, 326p, the two stocks hit hardest in last week's shake-out, rallied 15 and 11 respectively, while Sears, recently the subject of a broker's downgrading of profits, put on 3% to 158p. Business elsewhere was

Selective support was evident in the Engineering sector. Buyers showed interest in Babcock, 64p to the good at 217p, while Camford responded afresh to a newsletter recommendation with a further gain of 7 at 195p. Comment on the

which closed 24 to the good at

449p, but Fisons eased 13 to 364p following publicity given to a broker's downgraded forecasts for cast for the company. British Gas, which recently announced a change in its financial year, met with a 10% demand and ended up 10 to 518p. Cariva, scheduled to reveal annual results next Monday, finished 10 to 683p.

Although above the session's lowest level's Food still retained an irregular appearance. Dealer reported a lively two-way business in recent speculative

Acquisition ASDA-MFI which finally settled 3% lower at 195p.

Gulfstream changed hands. Dee Metzeler Schaus GMBH of Bayreuth AG of West Germany, MSG manufactures a broad range of polymeric products. Acquisition was also behind a gain of 23 to 410p in Savage which has agreed to purchase Rousell and Servais a leading Belgian hinge and pre-pressed hardware manufacturer. British Steel hardened 12 more to 441p following the latest figures. Savage bought Elstam's "merger accountants," move dipped to 221p before closing only 4 off on balance at 223p; the preliminary figures are expected towards the end of the month.

Food Manufacturers highlighted Northern which advanced 7 to 313p as support emanating from the sale of London's casino interests continued to provide the focus of attention among Leisure issues. The former dipped a few pence to 373p on profit-taking, but the deal clearly stimulated interest in Mecca 10 up at 227p and Plessars, 6, to the good at

451p.

Pilkingtons featured in an otherwise listless day in the miscellaneous industrial leaders, rising 21 to 963p in a relatively modest volume (2m) of business. Glaxo in contrast, continued to drift lower at 118% down 3%, while Red International drifted back 8

Continental, International, enlivened afresh by news of the Vn Gogh masterpiece for £12.5m, advanced 25 further to 552p. Blue Arrow advanced 24 to 741p in the wake of favourable comment on the preliminary figures. Continental demand prompted strength in Wellcome which closed 24 to the good at

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page

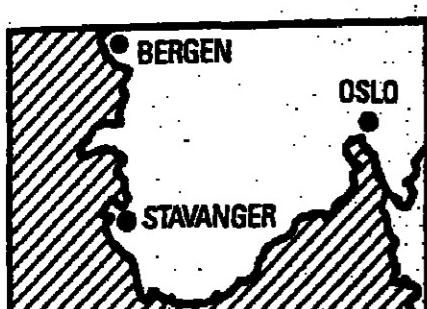
NYSE COMPOSITE CLOSING PRICES

Continued from Page 44

Continued from Page 44												
12 Month High	Low	Stock	Div.	Yld.	P/ 100s	Sales	Chg's Prev. Qtr.	Chg's Prev. Qtr.	P/ 100s	High	12 Month Low	
27	564	Pabco	1.83	2.3	56	5889	720	72	72	-1%	564	521
30	516	PabcoD	31	45	165	354	354	354	354	+1%	581	516
51	51	PabcoD p34.0	8.1	78	551	551	551	551	551	+1%	516	51
52	51	PabcoE22.20	10.2	8	2006	215	215	215	215	+1%	516	52
53	342	PabcoE	9.9	220	387	374	374	374	374	+1%	342	53
54	304	PabcoE20.10	10	210	43	43	43	43	43	+1%	304	54
49	41	PabcoE4.40	10	240	42	75	75	75	75	+1%	41	49
52	42	PabcoE	10.68	10	2120	45	45	45	45	+1%	42	52
53	793	PabcoE	10.75	10	210	84	84	84	84	+1%	793	53
54	324	PabcoE11.71	11	49	125	125	125	125	125	+1%	324	54
55	274	PabcoE23.11	11	47	125	125	125	125	125	+1%	274	55
56	204	PabcoE	10.75	10	2100	77	77	77	77	+1%	204	56
57	11	PabcoE	10.16	10	50	111	111	111	111	+1%	11	57
58	86	PabcoE	10.50	10	2100	90	90	90	90	+1%	86	58
59	714	PabcoE	10.70	10	2100	77	77	77	77	+1%	714	59
60	587	PabcoE	10.75	10	2100	75	75	75	75	+1%	587	60
61	151	PabcoE	10.74	11	51	157	157	157	157	+1%	151	61
62	134	PabcoE	10.61	11	57	157	157	157	157	+1%	134	62
63	513	PabcoE	10.23	11	57	205	205	205	205	+1%	513	63
64	127	PabcoE	10.26	11	18	18	94	94	94	+1%	127	64
65	57	PabcoE	10.16	11	2	88	88	88	88	+1%	57	65
66	154	PabcoE	10.06	11	32	12	651	281	281	+1%	154	66
67	174	PabcoE	10.07	11	28	48	140	140	140	+1%	174	67
68	204	PabcoE	10.25	11	7.2	75	245	245	245	+1%	204	68
69	153	PabcoH	10.15	11	22	20	20	20	20	+1%	153	69
70	516	PabcoH	10.23	11	21	61	61	61	61	+1%	516	70
71	21	PabcoH	10.17	11	17	89	89	89	89	+1%	21	71
72	174	PabcoH32	6.1	18	278	214	214	214	214	+1%	174	72
73	105	PabcoH	10.22	11	18	18	18	18	18	+1%	105	73
74	151	PabcoH	10.22	11	23	21	101	101	101	+1%	151	74
75	81	PabcoH	10.22	11	23	21	101	101	101	+1%	81	75
76	324	PabcoH	10.22	11	23	21	101	101	101	+1%	324	76
77	274	PabcoH22.00	23.0	24	45	224	224	224	224	+1%	274	77
78	217	PabcoH3.13	3.00	7	41	41	41	41	41	+1%	217	78
79	473	PabcoH7.75	1.8	13	148	143	143	143	143	+1%	473	79
80	192	PabcoH	10.44	20	280	251	251	251	251	+1%	192	80
81	252	PabcoH	10.56	20	280	251	251	251	251	+1%	252	81
82	143	PabcoH	10.56	20	142	224	224	224	224	+1%	143	82
83	214	PabcoH	10.56	20	32	235	235	235	235	+1%	214	83
84	57	PabcoH	10.56	20	37	37	37	37	37	+1%	57	84
85	242	PabcoH	10.56	20	119	74	74	74	74	+1%	242	85
86	174	PabcoH	10.56	20	119	74	74	74	74	+1%	174	86
87	173	PabcoH	10.56	20	119	74	74	74	74	+1%	173	87
88	174	PabcoH	10.56	20	119	74	74	74	74	+1%	174	88
89	175	PabcoH	10.56	20	119	74	74	74	74	+1%	175	89
90	176	PabcoH	10.56	20	119	74	74	74	74	+1%	176	90
91	177	PabcoH	10.56	20	119	74	74	74	74	+1%	177	91
92	178	PabcoH	10.56	20	119	74	74	74	74	+1%	178	92
93	179	PabcoH	10.56	20	119	74	74	74	74	+1%	179	93
94	180	PabcoH	10.56	20	119	74	74	74	74	+1%	180	94
95	181	PabcoH	10.56	20	119	74	74	74	74	+1%	181	95
96	182	PabcoH	10.56	20	119	74	74	74	74	+1%	182	96
97	183	PabcoH	10.56	20	119	74	74	74	74	+1%	183	97
98	184	PabcoH	10.56	20	119	74	74	74	74	+1%	184	98
99	185	PabcoH	10.56	20	119	74	74	74	74	+1%	185	99
100	186	PabcoH	10.56	20	119	74	74	74	74	+1%	186	100
101	187	PabcoH	10.56	20	119	74	74	74	74	+1%	187	101
102	188	PabcoH	10.56	20	119	74	74	74	74	+1%	188	102
103	189	PabcoH	10.56	20	119	74	74	74	74	+1%	189	103
104	190	PabcoH	10.56	20	119	74	74	74	74	+1%	190	104
105	191	PabcoH	10.56	20	119	74	74	74	74	+1%	191	105
106	192	PabcoH	10.56	20	119	74	74	74	74	+1%	192	106
107	193	PabcoH	10.56	20	119	74	74	74	74	+1%	193	107
108	194	PabcoH	10.56	20	119	74	74	74	74	+1%	194	108
109	195	PabcoH	10.56	20	119	74	74	74	74	+1%	195	109
110	196	PabcoH	10.56	20	119	74	74	74	74	+1%	196	110
111	197	PabcoH	10.56	20	119	74	74	74	74	+1%	197	111
112	198	PabcoH	10.56	20	119	74	74	74	74	+1%	198	112
113	199	PabcoH	10.56	20	119	74	74	74	74	+1%	199	113
114	200	PabcoH	10.56	20	119	74	74	74	74	+1%	200	114
115	201	PabcoH	10.56	20	119	74	74	74	74	+1%	201	115
116	202	PabcoH	10.56	20	119	74	74	74	74	+1%	202	116
117	203	PabcoH	10.56	20	119	74	74	74	74	+1%	203	117
118	204	PabcoH	10.56	20	119	74	74	74	74	+1%	204	118
119	205	PabcoH	10.56	20	119	74	74	74	74	+1%	205	119
120	206	PabcoH	10.56	20	119	74	74	74	74	+1%	206	120
121	207	PabcoH	10.56	20	119	74	74	74	74	+1%	207	121
122	208	PabcoH	10.56	20	119	74	74	74	74	+1%	208	122
123	209	PabcoH	10.56	20	119	74	74	74	74	+1%	209	123
124	210	PabcoH	10.56	20	119	74	74	74	74	+1%	210	124
125	211	PabcoH	10.56	20	119	74	74	74	74	+1%	211	125
126	212	PabcoH	10.56	20	119	74	74	74	74	+1%	212	126
127	213	PabcoH	10.56	20	119	74	74	74	74	+1%	213	127
128	214	PabcoH	10.56	20	119	74	74	74	74	+1%	214	128
129	215	PabcoH	10.56	20	119	74	74	74	74	+1%	215	129
130	216	PabcoH	10.56	20	119	74	74	74	74	+1%	216	130
131	217	PabcoH	10.56	20	119	74	74	74	74	+1%	217	131
132	218	PabcoH	10.56	20	119	74	74	74	74	+1%	218	132
133	219	PabcoH	10.56	20	119	74	74	74	74	+1%	219	133
134	220	PabcoH	10.56	20	119	74	74	74	74	+1%	220	134
135	221	PabcoH	10.56	20	119	74	74	74	74	+1%	221	135
136	222	PabcoH	10.56	20	119	74	74	74	74	+1%	222	136
137	223	PabcoH	10.56	20	119	74	74	74	74	+1%	223	137
138	224	PabcoH	10.56	20	119	74	74	74	74	+1%	224	138
139	225	PabcoH	10.56	20	119	74	74	74	74	+1%	225	139
140	226	PabcoH	10.56	20	119	74	74	74	74	+1%	226	140
141	227	PabcoH	10.56	20	119	74	74	74	74	+1%	227	141
142	228	PabcoH	10.56	20	119	74	74	74	74	+1%	228	142
143	229	PabcoH	10.56	20	119	74	74	74	74	+1%	229	143
144	230	PabcoH	10.56	20	119	74	74	74	74	+1%	230	144
145	231	PabcoH	10.56	20	119	74	74	74	74	+1%	231	145
146	232	PabcoH	10.56	20	119	74	74	74	74	+1%	232	146
147	233	PabcoH	10.56	20	119	74	74	74	74	+1%	233	147
148	234	PabcoH	10.56	20	119	74	74	74	74	+1%	234	148
149	235	PabcoH	10.56	20	119	74	74	74	74	+1%	235	149
150	236	PabcoH	10.56	20	119	74	74	74	74	+1%	236	150
151	237	PabcoH	10.56	20	119	74	74	74	74	+1%	237	151
152	238	PabcoH	10.56	20	119	74	74	74	74	+1%	238	152
153	239	PabcoH	10.56	20	119	74	74	74	74	+1%	239	153
154	240	PabcoH	10.56	20	119	74	74	74	74	+1%	240	154
155	241	PabcoH	10.56	20	119	74</td						

12 Month	Hgh	Low	Stock	Div.	3M	E	12M	High	Low	Stock	Div.	3M	E	12M	High	Low	Stock	Div.	3M	E	12M	High	Low	Stock			
489	175	138	USPC	1	32	43%	424	424	-	USPC	1	32	43%	424	424	-	USPC	1	32	43%	424	424	-	USPC			
238	194	137	UST	3	1.20	4.8	14	1113	26%	227	227	25%	511	511	-	UST	3	1.20	4.8	14	1113	26%	-	UST			
334	242	188	USTX		1.20	3.8	32	274	32	USTX		1.20	3.8	32	274	32	-	USTX		1.20	3.8	32	274	32	-	USTX	
489	235	188	USTR	p3.50	8.5	185	45%	450	450	USTR	p3.50	8.5	185	45%	450	450	-	USTR	p3.50	8.5	185	45%	450	450	-	USTR	
265	227	188	USTX	p1.25	8.3	1783	27%	274	274	USTX	p1.25	8.3	1783	27%	274	274	-	USTX	p1.25	8.3	1783	27%	274	274	-	USTX	
105	95	134	USTX	wt	10.75	41.	1	100%	100%	USTX	wt	10.75	41.	1	100%	100%	-	USTX	wt	10.75	41.	1	100%	100%	-	USTX	
272	14	134	Umts		531	25%	112	72	72	Umts		531	25%	112	72	72	-	Umts		531	25%	112	72	72	-	Umts	
324	225	188	Unifirst	20	.7	15	58	27%	27	27	25%	.7	15	58	27%	27	27	-	Unifirst	20	.7	15	58	27%	27	-	Unifirst
223	284	188	Univ.4.16s		13	33	43	219	219	Univ.4.16s		13	33	43	219	219	-	Univ.4.16s		13	33	43	219	219	-	Univ.4.16s	
3381	1942	188	Univ.H.7.17e	2.2	17	250	334%	351	351	Univ.H.7.17e	2.2	17	250	334%	351	351	-	Univ.H.7.17e	2.2	17	250	334%	351	351	-	Univ.H.7.17e	
676	384	188	Univ.WI		479	65%	605	65%	605	Univ.WI		479	65%	605	65%	605	-	Univ.WI		479	65%	605	65%	605	-	Univ.WI	
265	204	188	UICmp	s1.25	2.0	220	42%	473	473	UICmp	s1.25	2.0	220	42%	473	473	-	UICmp	s1.25	2.0	220	42%	473	473	-	UICmp	
114	8	188	UICarb	1.50	5.1	4	10120%	254	254	UICarb	1.50	5.1	4	10120%	254	254	-	UICarb	1.50	5.1	4	10120%	254	254	-	UICarb	
374	224	188	UICarb.1.92	7.8	8	127	24%	220	24%	UICarb.1.92	7.8	8	127	24%	220	24%	-	UICarb.1.92	7.8	8	127	24%	220	24%	-	UICarb.1.92	
309	454	188	UICarb.p1.83	9.6	8	230	47%	47	47	UICarb.p1.83	9.6	8	230	47%	47	47	-	UICarb.p1.83	9.6	8	230	47%	47	47	-	UICarb.p1.83	
265	271	188	UICarb.p2.28	10.	10	220	47%	47	47	UICarb.p2.28	10.	10	220	47%	47	47	-	UICarb.p2.28	10.	10	220	47%	47	47	-	UICarb.p2.28	
92	75	188	UICarb.p2.13	9.0	8	24	24%	224	24%	UICarb.p2.13	9.0	8	24	24%	224	24%	-	UICarb.p2.13	9.0	8	24	24%	224	24%	-	UICarb.p2.13	
92	79	188	UICarb.p2.44	8.3	8	120	20%	20	20	UICarb.p2.44	8.3	8	120	20%	20	20	-	UICarb.p2.44	8.3	8	120	20%	20	20	-	UICarb.p2.44	
271	13	188	UICarb.p1.54	8.8	22	23	23%	23	23	UICarb.p1.54	8.8	22	23	23%	23	23	-	UICarb.p1.54	8.8	22	23	23%	23	23	-	UICarb.p1.54	
309	504	188	UICarb.p2.2	2.8	22	213	75%	75	75	UICarb.p2.2	2.8	22	213	75%	75	75	-	UICarb.p2.2	2.8	22	213	75%	75	75	-	UICarb.p2.2	
163	724	188	UICarb.p7.25	4.5	10	162	167%	160	160	UICarb.p7.25	4.5	10	162	167%	160	160	-	UICarb.p7.25	4.5	10	162	167%	160	160	-	UICarb.p7.25	
274	604	188	UICarb.p2.20	10.	20	250	27%	20	20	UICarb.p2.20	10.	20	250	27%	20	20	-	UICarb.p2.20	10.	20	250	27%	20	20	-	UICarb.p2.20	
35	1	188	UICarb.p3.75	5.3	5.3	750	77%	77	77	UICarb.p3.75	5.3	5.3	750	77%	77	77	-	UICarb.p3.75	5.3	5.3	750	77%	77	77	-	UICarb.p3.75	
274	157	188	UICarb.s1.16	9.6	29	311	18%	18	18	UICarb.s1.16	9.6	29	311	18%	18	18	-	UICarb.s1.16	9.6	29	311	18%	18	18	-	UICarb.s1.16	
50	264	188	UICarb.s1.51	1.5	11	56	40%	40	40	UICarb.s1.51	1.5	11	56	40%	40	40	-	UICarb.s1.51	1.5	11	56	40%	40	40	-	UICarb.s1.51	
274	212	188	UICarb.s1.08	2.2	22	213	75%	75	75	UICarb.s1.08	2.2	22	213	75%	75	75	-	UICarb.s1.08	2.2	22	213	75%	75	75	-	UICarb.s1.08	
309	504	188	UICarb.s1.50	4.5	10	202	20%	20	20	UICarb.s1.50	4.5	10	202	20%	20	20	-	UICarb.s1.50	4.5	10	202	20%	20	20	-	UICarb.s1.50	
37	274	188	UICarb.s1.52	5.0	10	202	20%	20	20	UICarb.s1.52	5.0	10	202	20%	20	20	-	UICarb.s1.52	5.0	10	202	20%	20	20	-	UICarb.s1.52	
37	178	188	UICarb.s1.54	5.4	10	202	20%	20	20	UICarb.s1.54	5.4	10	202	20%	20	20	-	UICarb.s1.54	5.4	10	202	20%	20	20	-	UICarb.s1.54	
37	178	188	UICarb.s1.56	5.8	10	202	20%	20	20	UICarb.s1.56	5.8	10	202	20%	20	20	-	UICarb.s1.56	5.8	10	202	20%	20	20	-	UICarb.s1.56	
37	178	188	UICarb.s1.58	6.2	10	202	20%	20	20	UICarb.s1.58	6.2	10	202	20%	20	20	-	UICarb.s1.58	6.2	10	202	20%	20	20	-	UICarb.s1.58	
37	178	188	UICarb.s1.60	6.6	10	202	20%	20	20	UICarb.s1.60	6.6	10	202	20%	20	20	-	UICarb.s1.60	6.6	10	202	20%	20	20	-	UICarb.s1.60	
37	178	188	UICarb.s1.62	6.8	10	202	20%	20	20	UICarb.s1.62	6.8	10	202	20%	20	20	-	UICarb.s1.62	6.8	10	202	20%	20	20	-	UICarb.s1.62	
37	178	188	UICarb.s1.64	7.0	10	202	20%	20	20	UICarb.s1.64	7.0	10	202	20%	20	20	-	UICarb.s1.64	7.0	10	202	20%	20	20	-	UICarb.s1.64	
37	178	188	UICarb.s1.66	7.4	10	202	20%	20	20	UICarb.s1.66	7.4	10	202	20%	20	20	-	UICarb.s1.66	7.4	10	202	20%	20	20	-	UICarb.s1.66	
37	178	188	UICarb.s1.68	7.8	10	202	20%	20	20	UICarb.s1.68	7.8	10	202	20%	20	20	-	UICarb.s1.68	7.8	10	202	20%	20	20	-	UICarb.s1.68	
37	178	188	UICarb.s1.70	8.2	10	202	20%	20	20	UICarb.s1.70	8.2	10	202	20%	20	20	-	UICarb.s1.70	8.2	10	202	20%	20	20	-	UICarb.s1.70	
37	178	188	UICarb.s1.72	8.6	10	202	20%	20	20	UICarb.s1.72	8.6	10	202	20%	20	20	-	UICarb.s1.72	8.6	10	202	20%	20	20	-	UICarb.s1.72	
37	178	188	UICarb.s1.74	9.0	10	202	20%	20	20	UICarb.s1.74	9.0	10	202	20%	20	20	-	UICarb.s1.74	9.0	10	202	20%	20	20	-	UICarb.s1.74	
37	178	188	UICarb.s1.76	9.4	10	202	20%	20	20	UICarb.s1.76	9.4	10	202	20%	20	20	-	UICarb.s1.76	9.4	10	202	20%	20	20	-	UICarb.s1.76	
37	178	188	UICarb.s1.78	9.8	10	202	20%	20	20	UICarb.s1.78	9.8	10	202	20%	20	20	-	UICarb.s1.78	9.8	10	202	20%	20	20	-	UICarb.s1.78	
37	178	188	UICarb.s1.80	10.2	10	202	20%	20	20	UICarb.s1.80	10.2	10	202	20%	20	20	-	UICarb.s1.80	10.2	10	202	20%	20	20	-	UICarb.s1.80	
37	178	188	UICarb.s1.82	10.6	10	202	20%	20	20	UICarb.s1.82	10.6	10	202	20%	20	20	-	UICarb.s1.82	10.6	10	202	20%	20	20	-	UICarb.s1.82	
37	178	188	UICarb.s1.84	11.0	10	202	20%	20	20	UICarb.s1.84	11.0	10	202	20%	20	20	-	UICarb.s1.84	11.0	10	202	20%	20	20	-	UICarb.s1.84	
37	178	188	UICarb.s1.86	11.4	10	202	20%	20	20	UICarb.s1.86	11.4	10	202	20%	20	20	-	UICarb.s1.86	11.4	10	202	20%	20	20	-	UICarb.s1.86	
37	178	188	UICarb.s1.88	11.8	10	202	20%	20	20	UICarb.s1.88	11.8	10	202	20%	20	20	-	UICarb.s1.88	11.8	10	202	20%	20	20	-	UICarb.s1.88	
37	178	188	UICarb.s1.90	12.2	10	202	20%	20	20	UICarb.s1.90	12.2	10	202	20%	20	20	-	UICarb.s1.90	12.2	10	202	20%	20	20	-	UICarb.s1.90	
37	178	188	UICarb.s1.92	12.6	10	202	20%	20	20	UICarb.s1.92	12.6	10	202	20%	20	20	-	UICarb.s1.92	12.6	10	202	20%	20	20	-	UICarb.s1.92	
37	178	188	UICarb.s1.94	13.0	10	202	20%	20	20	UICarb.s1.94	13.0	10	202	20%	20	20	-	UICarb.s1.94	13.0	10	202	20%	20	20	-	UICarb.s1.94	
37	178	188	UICarb.s1.96	13.4	10	202	20%	20	20	UICarb.s1.96	13.4	10	202	20%	20	20	-	UICarb.s1.96	13.4	10	202	20%	20	20	-	UICarb.s1.96	
37	178	188	UICarb.s1.98	13.8	10	202	20%	20	20	UICarb.s1.98	13.8	10	202	20%	20	20	-	UICarb.s1.98	13.8	10	202	20%	20	20	-	UICarb.s1.98	
37	178	188	UICarb.s2.00	14.2	10	202	20%	20	20	UICarb.s2.00	14.2	10	202	20%	20	20	-	UICarb.s2.00	14.2	10	202	20%	20	20	-	UICarb.s2.00	
37	178	188	UICarb.s2.02	14.6	10	202	20%	20	20	UICarb.s2.02	14.6	10	202	20%	20	20	-	UICarb.s2.02	14.6	10	202	20%	20	20	-	UICarb.s2.02	
37	178	188	UICarb.s2.04	15.0	10	202	20%	20	20	UICarb.s2.04	15.0	10	202	20%	20	20	-	UICarb.s2.04	15.0	10	202	20%	20	20	-	UICarb.s2.04	
37	178	188	UICarb.s2.06	15.4	10	202	20%	20	20	UIC																	

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